

Update of Major Projects

Over the page is a summary of the Council’s Major projects and contains information reported until mid-January 2026.

Please note before reviewing the “Large” project information:

- The Summary of “Large” projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a “Medium/Large” or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below)

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| Green | All the elements of delivery are within acceptable parameters with risks managed. |
| Amber | There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team. |
| Red | There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team |

| Large Projects Summary | Governance | RAG Dec 2025 | RAG Jan 2026 | Direction of travel |
|---------------------------------------------------------------------------------------------|-------------------------------------------------------|--------------|--------------|---------------------|
| York Central Funder | YC Strategic Board YC Delivery Co-ordination Board | Amber | Amber | Same |
| Castle Gateway | Castle Gateway Working Group | Amber | Amber | Same |
| Outer Ring Road Dualling | YORR Project Delivery Group | Amber | Amber | Same |
| | Technical Working Group | | | |
| City Centre Access & Security (HVM) | Transport Board | Green | Green | Same |
| Future Library Investment Programme (FLIP) | FLIP Working Group | Green | Green | Same |
| York Station Gateway | Station Project Board | Amber | Amber | Same |
| | Infrastructure Delivery Board | | | |
| Ousewem Project | Project Governance Board | Green | Green | Same |
| | North Yorkshire Flood Risk Partnership | | | |
| Carbon Reduction Programme | Carbon Reduction Programme Board | Green | Green | Same |
| Mansion House | Mansion House Refurbishment Project Board | Green | Green | Same |
| Retrofit One Stop Shop York (ROSSY) | Steering Committee | Green | Green | Same |
| City Centre Sustainable Corridor Bus Priority | Transport Board | Green | Green | Same |
| CRM Replacement | ICT Board | Amber | Amber | Same |
| Improvements to the quality and quantity of CYC owned Gypsy and Traveller pitches and sites | Asset Management Board | Amber | Green | Better |
| Lowfield Green | Housing Delivery Programme Board | Amber | Amber | Same |

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|-----------------------------------------------|-------------------------------------|--------------|--------------|--------|
| Duncombe Barracks | Housing Delivery Programme Board | Amber | Green | Better |
| Burnholme | Housing Delivery Programme Board | Amber | Amber | Same |
| Ordnance Lane | Housing Delivery Programme Board | Amber | Amber | Same |
| Willow House | Housing Delivery Programme Board | Green | Amber | Worse |
| Bell Farm Retrofit Project | Housing Delivery Programme Board | Amber | Amber | Same |
| Lowfield Plot A Specialist Housing | Housing Delivery Programme Board | Amber | Amber | Same |
| City Leap Accelerator | Y&NY City Leap Project Board | Green | Green | Same |
| Park & Ride Interchanges PT07.22 | Transport Board | Green | Green | Same |
| Local Plan - Supplementary Planning Documents | Planning Policy Advisory Group | Green | Amber | Worse |
| Housing Plan including RP affordable Homes | Housing Delivery Programme Board | Green | Green | Same |
| Haxby Station | Transport Board | Amber | Amber | Same |
| Crematorium Expansion | Crematorium Expansion Project Board | Green | Green | Same |

Detailed Updates

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| Project title | York Central (Funder) |
| Reporting period | January 2026 |
| Description | |
| <p>The City Council's Major Projects role in York central is currently one of providing match funding to support delivery of enabling infrastructure works (as defined through Grant Funding Agreement), with the overall funding and financial risk associated with the infrastructure works currently sitting with Homes England.</p> | |
| <p>York Central remains a strategically significant development site for the City of York, supporting both economic growth and housing delivery. The majority of the land is owned by Homes England (HE) and Network Rail, with City of York Council (CYC) playing an active role in de-risking and accelerating delivery in collaboration with public sector partners. The project has been positioned at all levels of government as a priority for locally led regeneration, offering substantial benefits including:</p> | |
| <ul style="list-style-type: none">• High-quality office space• Enhanced public realm• A new station entrance• A transformed cultural offer via the National Railway Museum | |
| <p>York Central is also critical to meeting housing targets set out in the Local Plan. In April 2023, CYC Executive approved funding via a Grant Funding Agreement to Homes England to support enabling infrastructure, contingent on:</p> | |
| <ul style="list-style-type: none">• Full cost identification• Full funding of works | |

- CYC acting as the final funder

CYC's funding is underpinned by a loan against anticipated future receipts from the York Central Enterprise Zone (EZ).

| Overall status previous period (Dec) | | | | Overall status this period (Jan) | | | | | | |
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| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Costs Status Explanation | | <ul style="list-style-type: none"> • Cost pressure remains in relation to the delivery of the key access infrastructure, though the overall financial risk for infrastructure delivery remains with Homes England. | | | | | | | | |
| Resources Status Explanation | | <ul style="list-style-type: none"> • With planning submitted for phase 1 reserve matters and access bridge, pressures exist within planning function in conjunction with wider local plan sites. • A Programme Manager has been appointed within CYC to coordinate York Central activity. • Following the Government's June 2025 announcement to integrate EZ funding with YNYCA, a new agreement is required between CYC and YNYCA to establish governance and administration of EZ funds. | | | | | | | | |
| Tasks & Milestones Status Explanation | | <ul style="list-style-type: none"> • Homes England continues to indicate a need to draw £35m of CYC investment from late 2025/26. • Infrastructure delivery milestones have moved from the original Grant Funding Agreement programme, and are in the process of being reset. | | | | | | | | |
| Risks Status Explanation | | <p>Risks are being monitored through the York Central Partnership governance framework. Key risks include:</p> <ul style="list-style-type: none"> • <u>Infrastructure Cost Pressure</u>: Cost pressure remains in relation to key infrastructure works. While this does not directly impact CYC finances under the terms of the grant agreement, it could pose a risk to overall delivery. • <u>Enterprise Zone Income Risk</u>: If EZ income falls short of projections, it could affect loan repayment. This is mitigated by a financial model based on current developer assumptions and strong partnership working. • <u>Programme Slippage Impacting EZ Loan Serviceability</u>: Delays in delivery could affect CYC's ability to service its loan. This is mitigated through formal change control processes embedded in the funding agreement. | | | | | | | | |
| Issues Status Explanation | | <ul style="list-style-type: none"> • Homes England / Network Rail as landowners are responsible for managing issues arising in relation to delivery of the York central project - working with the council as a project funding partner. | | | | | | | | |

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| | <ul style="list-style-type: none"> The Council is sighted across live issues as part of the partnership working arrangements, and these are being actively managed. Current issues relate to infrastructure cost pressure and the interdependency of infrastructure development and delivery of development. |
| Progress Update <ul style="list-style-type: none"> Wilton Rise bridge crossing planning application submitted and validated. Phase 1 reserved matters application submitted and validated. Work on the main access infrastructure contract continued to progress on site. | |
| Next period <ul style="list-style-type: none"> Main access infrastructure delivery works continue. CYC to continue engagement with Homes England and YNYCA on funding and governance. Formalise governance arrangements for future EZ receipts with YNYCA. Monitor programme milestones and risks closely through the York Central Partnership. | |
| Reports to | York Central governance structures and Executive. |
| Exec member | CLlr Kilbane |
| Director responsible | Garry Taylor - Director of City Development |
| Dependencies | Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids. |
| Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee) | <p>Executive December 2015 – York Central and Access Project http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8844&Ver=4</p> <p>Executive July 2016 – York Central http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9303&Ver=4</p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> |

Executive July 2017: Project and Partnership Update

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4>

Executive November 2017 - Preferred Access Route and Preparation for Planning

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10193&Ver=4>

Executive March 2018 - York Central Access Construction

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10189&Ver=4>

Executive June 2018 – Masterplan & Partnership Agreement

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10469&Ver=4>

Decision Session August 2018 – York Central Design Guidelines

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&MID=10847#AI49619>

Executive August 2018 York Central Update – Western Access

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10471&Ver=4>

Executive November 2018 – York Central Enterprise Zone Investment Case

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4>

Executive January 2019 York Central Partnership Legal Agreement

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4>

Executive July 2019 - York Central Partnership Update

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4>

Executive October 2019 – Update <http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4>

Executive July 2020 – Update <https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12295&Ver=4>

Executive April 2021 – York Central & York Station Gateway Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4>

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| | <p>Executive April 2022 – York Central Enterprise Zone Funding Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&Mid=12802&Ver=4</p> <p>Corporate Services, Climate Change and Scrutiny Management Committee York Central Update</p> <p>Corporate Services, Climate Change and Scrutiny Management Committee - March 2024 York Central Update</p> <p>Corporate Services, Climate Change and Scrutiny Management Committee - December 2024 York Central Update</p> |
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| Project title | Castle Gateway | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | |
| Description | | | | | | | | | | |
| <p>City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George's Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.</p> | | | | | | | | | | |
| Overall status previous period (Dec) | | | | | | | Overall status this period (Jan) | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Costs Status Explanation | | <ul style="list-style-type: none"> The project remains within budget at this time. Further work is being undertaken to confirm the WYCA funding to deliver the bridge and park to the rear of the museum. A cost plan for the stage 3 design has been undertaken by the appointed cost consultants. The council's Executive on the 4th November 2025, approved the Castle and Eye of York project's funding model and plans for improvements to Coppergate Car Park, so further work on procuring and delivering the scheme can commence. | | | | | | | | |
| Financial Benefits Status Explanation | | The financial benefits of the revised schemes will be established and monitored as the design progresses beyond the optioneering stage. | | | | | | | | |
| Tasks & Milestones Status Explanation | | The council's Executive on the 4 th November 2025, approved the Castle and Eye of York project's funding model and plans for improvements to Coppergate Car Park, so further work on procuring and delivering the scheme can commence. | | | | | | | | |

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| <p>Risks Status Explanation</p> | <p>This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As the different projects that make up the masterplan move into delivery, each has its own dedicated risk register which feeds into the programme level risk register. The key headline risks reported here are taken from the programme risk register.</p> |
| <p>Issues Status Explanation</p> | <p>The programme issues remain under review and are managed by the project team.</p> |
| <p>Progress Update</p> <p><u>Castle and Eye of York</u></p> <ul style="list-style-type: none"> - The revisions to the pending planning application submitted at the beginning of July 2025 were approved at Planning Committee on the 11 December 2025. - Following the funding model approval on the 4th November by the Councils Executive, a Pre-market engagement exercise has been undertaken on the Yortender. - Works to progress improvements to Coppergate Car Park are being scoped. <p><u>St George's Field (SGF)</u></p> <ul style="list-style-type: none"> - Improvements will be considered as part of the Movement & Place study due to commence shortly, given their strategic relationship with wider City Centre movement approaches. - The Environment Agency had plans approved through planning to make amendments to the Flood Wall and access ramp into the car park. The Project Team are working to align the delivery of both works. <p><u>Castle Mills</u></p> <ul style="list-style-type: none"> - In line with the November 2023 Executive approval, officers have been exploring the opportunities to bring forward a 100% affordable housing scheme on the Castle Mills site. Officers have been in discussion with West Yorkshire Combined Authority regarding the delivery of the pedestrian and cycle bridge element of the scheme. | |

Next Period

Castle and Eye of York

Focus will turn to progressing the delivery of the scheme. This will include:

- reviewing the returns to the Pre-market Engagement exercise
- progressing the discharge of the pre-commencement planning conditions following approval at the 11 December 2025 Planning Committee
- gaining ancient monument consent with Historic England for substantive works
- progressing the Interpretation Strategy
- progressing proposed improvements to the Coppergate car park

St George's Field

This will be progressed as part of the Movement and Place work. Working with the Environment Agency for their recent planning approval.

Castle Mills

Progressing opportunities to bring forward a 100% affordable housing scheme on the Castle Mills site will continue with our Housing Colleagues.


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| Reports to | An Our City Centre Project Board has been established to ensure that the Castle Gateway projects have chief officer oversight and the Business case for delivery requires executive approval. |
| Exec member | Cllr Kilbane |
| Director responsible | Garry Taylor - Director of City Development |
| Dependencies | Local Plan Policy, City Transport Policy |
| Link to paper if it has been to another | Executive October 2015 - York's Southern Gateway http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4 |

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| <p>member meeting (e.g. executive, council, a scrutiny committee)</p> | <p>Executive November 2016 - Land Assets on Piccadilly https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive January 2017 – Update York Castle Gateway https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4</p> <p>Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10190&Ver=4</p> <p>Executive April 2018 - Castle Gateway Masterplan http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10197&Ver=4</p> <p>Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10473&Ver=4</p> <p>Executive October 2019 – Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 2020 –Phase One Delivery Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11115&Ver=4</p> <p>Executive October 2020 – Update and Business Case Review https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12297&Ver=4</p> <p>Executive June 2022 – Castle Gateway Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13287&Ver=4</p> <p>Executive November 2023 – Castle Gateway Update</p> <p>Corporate Services, Climate Change and Scrutiny Management Committee Jan 2025 - Major Projects - Castle Gateway Update</p> <p>Executive November 2025 - Major Projects – Castle and Eye of York Update Report and Next Steps</p> |
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| Project title | Outer Ring Road Dualling | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | |
| Description | | | | | | | | | | |
| <p>This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p> | | | | | | | | | | |
| Overall status previous period (Dec) | | | | | | | Overall status this period (Jan) | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Scope Status Explanation | | Stage Gate Review undertaken, Exec report approved for phased delivery of plan. Further funding options will need to be investigated for full scope delivery. | | | | | | | | |
| Costs Status Explanation | | Exec decision 15th July with approval to re-allocate some budgets to York Station Gateway and deliver York Outer Ring Road in a phased manner. Reduction in WYCA budgets as a result of transference to York Station Gateway which will require further funding bids to be explored to deliver entire project. | | | | | | | | |
| Resources Status Explanation | | Project team is carrying a number of vacancies, recruitment is ongoing. | | | | | | | | |
| Tasks & Milestones Status Explanation | | A number of pre-construction pressures remain in reference to planning conditions and procurement. Dispensation of and development of planning conditions discharges are underway to allow delivery start prior to April 2027. | | | | | | | | |

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| Climate Change Status Explanation | The carbon impact of the scheme has been considered throughout the development of the project. In principle it is anticipated that traffic will redistribute around the city as a result of the additional orbital capacity reducing overall journey times and emissions. |
| Risks Status Explanation | There are a number of risks rated as amber and red, the project team are working on these. |
| Issues Status Explanation | The main issues are scheme cost, budgets, planning conditions and land acquisition. |
| Progress Update | |
| <ul style="list-style-type: none"> • Ongoing negotiations to purchase land by private agreement throughout 2026. Land Agents currently being consulted on progress and procurement of CPO advice as to extents of land requirements in a phased approach and within planning permission. • Expediting of planning conditions post Stage Gate Review (SGR) continued being explored and draft documents for discharge being drafted and reviewed. • Continued to work with utility companies affected by the scheme, internal drainage surveys of existing (to be utilised) infrastructure being scoped and requested. • Final cost review incorporated into Stage Gate Review included in approved Executive decision in combination with York Station Gateway for phased delivery approach. Options have been worked up based on support for strategic housing sites. • Change request submitted to WYCA November 3rd for both York Outer Ring Road and York Station Gateway budget changes, the request is under scrutiny by WYCA for Approval. Indication are WYCA is looking at an alternative to a change request, details and clarification being awaited. | |
| Next Period | |
| <ul style="list-style-type: none"> • Further procurement of needed services along with undertaking of final detailed design with consultants. • Financial evaluation of previous project costs in support of estimates for contracts and procurement. | |

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| <ul style="list-style-type: none"> Working with next stage of requirements from WYCA in support of change request. Market Engagement with contractors. | |
| Reports to | Project reports into the Transport board, Project Board and Lead Members Board |
| Exec member | Cllr Ravilious |
| Director responsible | Garry Taylor - Director of City Development |
| Dependencies | LTP4, Local plan |
| Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee) | <p>Executive W Yorkshire Transport Fund – 24 Nov 16 http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10188&Ver=4</p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10475&Ver=4</p> <p>Executive September 2019 - Improvements Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11109&Ver=4</p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11116&Ver=4</p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12293&Ver=4</p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12509&Ver=4</p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and</p> |

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| | <p>Resolution to Submit a Planning Application https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12795&Ver=4</p> <p>Executive June 2022 - York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress and Proposed Utility Diversions </p> <p>Executive July 2025 - Major Projects (Station Gateway and York Outer Ring Road Business Case)</p> |
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| Project title | City Centre Access & Security (HVM) | | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | | |
| Description | | | | | | | | | | | |
| <p>Project involves the feasibility, design and installation of static and automated measures to protect the core footstreets area in the city centre and at York Racecourse to provide public protection from potential vehicle as a weapon attack. The proposals follow firm Police and Counter Terror Unit advice to implement measures to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p> | | | | | | | | | | | |
| Overall status previous period (Dec) | | | | | | | Overall status this period (Jan) | | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues | |
| Jan | | | | | | | | | | | |
| Dec | | | | | | | | | | | |
| Scope Status Explanation | | Scope creep in terms of Project Manager being asked to plan for access controls for events such as Christmas Market; New Years Eve (at York Minster) and unanticipated changes to access restrictions as a result of Executive decisions - putting further strain on resources. | | | | | | | | | |
| Non-Financial Benefits Status Explanation | | <ul style="list-style-type: none"> - Blue badge access through the measures permitted (entries at Blake St & Goodramgate). - A staffed solution is currently operational, discussions taken place on how to achieve a cost-saving here, but no viable safe solution to reduce staffing levels. | | | | | | | | | |
| Risks Status Explanation | | <ul style="list-style-type: none"> - Only continuing operational risk is ensuring that the installed HVMs continue to operate as intended, protecting the city centre, with minimal faults. - Some risk related to identified hazard at Blake St - of too many vehicles entering the area and exiting uncontrolled, against the one-way and signalised junction at Museum St. Currently progressing to implementing TRO changes shortly. | | | | | | | | | |
| Issues Status Explanation | | <ul style="list-style-type: none"> - Christmas market access issues/proposals still being picked up by Project. - Handing over to Operations / BAU. | | | | | | | | | |

Progress Update

- All eleven sites complete, with all eight locations with "matador" sliding bollards fully operational. Stage 3 Road Safety Audit concluded.
- Operational duties and roles clarified, transition to Business as Usual at end of 2025.
- The "Operations" aspect formally handed over to Highway Management / Traffic Management to manage.
- Successful arrangements for Christmas Market related to HVM - related to the ATTRO.
- Successful temporary HVM protection at York Minster, New Years Eve.
- Consultation for Blake Street changes (including TRO) concluded and EMDS report drafted for consideration at end of January.

Next Period

- Consideration of Decision report (EMDS, 27 Jan 2026) regarding Blake Street changes and TRO.
- The HVM "Assets" to be formally handed over to Asset Management (ITS) to manage.

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| Reports to | Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group. There is a CYC internal working group working on the detail. |
| Exec member | CIlr Ravilious |
| Director responsible | Garry Taylor - Director of City Development |
| Dependencies | None |
| Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee) | Executive February 2018: City Transport Access Measures http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4 Executive September 2018: City Centre Access Update and Priority 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4 |

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| | <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11108&Ver=4</p> <p>Executive February 2020: Phase 1 Proposals (Update) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11116&Ver=4</p> <p>Executive January 2022: Security Measures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p> <p>Exec July 2022: City Centre Access – Action Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13288&Ver=4</p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</p> <p>Executive Oct 2023: Consideration of changes to the City Centre Traffic Regulation Order (Footstreets)</p> <p>Executive July 2024 - MIMA York City Centre Accessibility Findings and Recommendations Report</p> <p>Economy, Place, Access and Transport Scrutiny Committee, October 2024 City centre access: reviewing the implementation</p> <p>Executive Nov 2024: York Christmas Market 2024 and Blue Badge Access</p> <p>Executive November 2025 York Christmas Market 2025: Operation of Temporary Anti-Terrorism Traffic Regulation Order</p> |
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| Project title | Future Library Investment Programme (FLIP) | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | |
| Description | | | | | | | | | | |
| To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton. | | | | | | | | | | |
| Overall status previous period (Dec) | | | | | Overall status this period (Jan) | | | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Issues Status Explanation | | <p>The solar project cannot meet the deadline of March 2026 due to the unrealistic timescales and resource available which is competing with a number of other solar projects across the council all with the same deadline.</p> <p>We are awaiting a decision from the Mayoral Renewables Fund (MRF) as to whether we can defer the grant money until later in 2026 so we can still commit to the project work. Feasibility and planning permission will continue throughout the New Year in preparation for works in the near future pending deferral decision.</p> <p>This has been highlighted as an issue due to it being one of the commitments of the project and one that was communicated at Exec and to the wider public. Comms will be managed with Explore.</p> | | | | | | | | |
| Progress Update | | | | | | | | | | |
| <u>Acomb</u> | | | | | | | | | | |
| <ul style="list-style-type: none"> Library re-opened to the public on the 5th of January 2026 as scheduled. The local Westfield Ward, Acomb Ward and Holgate Ward councillors were invited. Car park re-lining work is scheduled in for the 21st of January as highlighted as one of the accessibility requests. Quotes have been received to re-paint the metal work at the front of the library, replace some of the grass to add in additional flag paving and install a branded glass balustrade for improved outdoor seating. | | | | | | | | | | |

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| <p>Clifton Library</p> <ul style="list-style-type: none"> • Programme Manager continues to support Explore York staff to report any building concerns and continue the servicing and maintenance plan. | |
| <p>Next Period</p> <p><u>Acomb</u></p> <ul style="list-style-type: none"> • Arts Council final activity report and income/expenditure documents due to be submitted at the end of January. • FLIP final account reconciliation to take place. | |
| Reports to | A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach. |
| Exec member | CLlr Kilbane |
| Director responsible | Pauline Stuchfield - Director of Housing and Communities |
| Dependencies | |
| Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee) | <p>Executive October19 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 22 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p> <p>Executive July 25 - Update on Future Libraries Investment Programme</p> |

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| Project title | York Station Gateway | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | |
| Description | | | | | | | | | | |
| The York Railway Station Gateway scheme comprises a coordinated, multi-modal package of interventions in and around York Railway Station. The scheme complements and connects the proposals being progressed to the west and east of the station and will transform the Station as a gateway to York; significantly improving access, addressing carbon and air quality issues, and directly supporting delivery of housing and commercial uses on the York Central development site. | | | | | | | | | | |
| Overall status previous period (Dec) | | | | | | | Overall status this period (Jan) | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Costs Status Explanation | | <ul style="list-style-type: none"> The approval of the additional £18.5M by CYC Executive Committee has put the project back on track from a budget perspective. Risk however still exists in all infrastructure delivery. Robust and independent cost managers have been appointed for Package 2 and the same will be deployed as appropriate for the remaining packages as appropriate to the delivery strategy. All budgets are to be reset following CYC Executive and monitored and reported accordingly. Process of change request with WYCA underway with no issues expected after discussions with WYCA. | | | | | | | | |
| Financial Benefits Status Explanation | | <ul style="list-style-type: none"> A de-scoped scheme may compromise the agreed business case outputs and benefits. However, with the additional funding the original scope and therefore benefits are currently forecast to be realised. This remains "At Risk" due to the nature of infrastructure projects of this type and until the delivery strategy for the remaining Packages of work are determined. Work on going between CYC, WYCA and DfT to realign the funding streams to package budgets prior to going through funders various approval processes. | | | | | | | | |
| Non-Financial Benefits Status Explanation | | Positive discussions underway with WYCA with regard to more appropriate SMART targets. | | | | | | | | |

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| Tasks & Milestones Status Explanation | <ul style="list-style-type: none"> • Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. • The Package 1 - Enabling Works is complete and Package 2 (Highway works) is in delivery and despite being behind the original schedule is being controlled in accordance with the contract. Currently this package of works is due for completion in Spring 2026. • Discussions with regard to the delivery strategy, sequencing and programme for the remaining packages are progressing well with partners. • This remains "At Risk" until those programmes are confirmed. |
| Risks Status Explanation | <p>Budgetary risk will be minimised through project decision making and working with funders, partners and DFT to ensure the Council is not exposed to risk. Programme risk that will be minimised by timely stakeholder and utility company engagement. Further risks posed by parking strategy. All risks could be mitigated but would impact on delivery. A full review of the project risk register will be undertaken over the coming weeks</p> |
| Issue Status Explanation | <ul style="list-style-type: none"> • Delivery strategy and sequencing of works to be determined for Package 4. • Deed of Variation between LNER and CYC for Package 3 to be finalised. • Review of Lessons Learned session to be completed and fed through Project Team. • Governance structure to be reviewed. |
| <p>Progress Update</p> <p><u>Delivery Packages Overview</u></p> <p><u>Package 1 (Enabling Works)</u></p> <ul style="list-style-type: none"> • Completed October 2024 <p><u>Package 2 (Highway Works)</u></p> <ul style="list-style-type: none"> • The Substation works are progressing with the bricklayers currently in working on the new sub-station building. Work is ongoing with the contractor and third parties on the design for the chambers outside cycle heaven. • Outside Milner Hotel we are currently installing gullies and digging down for footway works. • The railing works have taken place at Queen Street and there are minor areas to complete including making good the paving around the railings. | |

- Deep drainage works at the RI junction are now complete and laying the LV ducting is currently taking place.
- Outside the portico, 95% of the drainage works are complete and we are working on reducing the ground level to install ducting and HVM bollard foundations.
- The footway by the city walls side is now open and is being used by pedestrians.
- The pedestrian steps by the archway opposite George Stephenson House are currently getting installed with the final concrete pour taking place this week.

Package 3 - Station Works (LNER Delivery)

- The P3 Deed of Variation in terms of payment mechanisms and scope of the work to be delivered with LNER is under review by all parties with the latest draft now sent to LNER.
- Comments received back and awaiting WYCA approval to send the CYC Grant Funding Agreement (GfA) as items are back-to-back to allow LNER to understand and progress items.
- The interfaces and cross over between P2 and P3 have been finalised with drawings issued for final comment

Package 4 - Station Works

- CYC have appointed the lead on this design in collaboration with NR, LNER and their respective consultants.
- Concept design has been broadly agreed although some concerns with regard to interoperability need to be determined and resolved via Network Rail.
- Package 4 delivery strategy has not yet been confirmed between CYC and NR however positive conversations remain ongoing with the team exploring the opportunity to utilise Highways Asset Management to assist.

Package 5 - Multi-Storey Car Park (Network Rail Delivery)

- The station long stay car park closed on the 14th March 2025 until further notice for the MSCP enabling works to commence. Alternative parking will be available on the York Central side of the station.
- NR are anticipating that the construction works for the MSCP will commence in March 2026 with a 9 month programme.

Whole of Programme Overview

General

- The WYCA Change Request paperwork to reflect the Executive Board decision in July 2025 has now been submitted to WYCA for their review with an anticipated endorsement in January 2026 however WYCA have advised (in December) that the review process has been changed. The way forward is being discussed with WYCA.
- A review of project Governance is currently underway with draft proposals under consideration by senior officers.
- Procurement strategy being developed for Package 4, taking into consideration the Lessons Learned work.
- The canopy at the front of the portico has been independently assessed as being in a critical condition and as such an LBC application has been made with the view to removing it - this is outside of scope of the existing YSG works.
- Work to complete Package 2 is potentially compromised due to planned works by others on the inner ring road - programme discussions ongoing.

Stakeholder Engagement and Communications

Stakeholder meetings continued.

Land

Deeds of Variation and legal discussions in regard to land purchases for Package 4 remain positive and the process of acquisition has commenced, subject to final sign off of the land boundary by NR.

Planning

- The CYC project team continued to work on discharging planning conditions as delivery progresses.
- Owing to various changes in P2 design and delivery, the project team continued to work with the LPA to agree discharge of conditions.

Procurement and Finance

- CYC together with LNER continued to develop an updated funding strategy to address projected overspend. This will review delivery and scope of the project as a whole, as well as value engineering to current work packages.

- WYCA have had a change of personnel and meetings are set up between WYCA and CYC to reinvigorate the funding mechanisms and targets.
- A review of future procurement needs is currently underway in terms of ongoing and future project support functions with contracts imminently due to Commercial, Governance and Delivery support teams.

Next Period

Package 2

- Section 7 (area by city walls next to George Stephenson House) – Finish cladding on W2 wall.
- Section 9a (RI Junction) – Install LV ducting and start breaking ground outside AutoHorn.
- Section 9a (Queen Street Properties) – Complete cycle lane.
- Section 12 (Tea Room Square) – Footway works outside Milner Hotel.
- Sub-station Works – Complete building and make it water-tight and start installing chambers.
- Finish coping stones on W2 wall and install railings.

Package 3

- Finalise Deed of Variation with LNER to complete.
- Plan to deliver the P2 / P3 interface works to be established.

Package 4

- Progress outstanding interoperability approvals with LNER.
- Progress land acquisition for 'loop road'.
- Commence Site Investigation process to determine underground utilities etc.

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| Reports to | Project reports into the Transport board, Project Board and Lead Members Board |
| Exec member | CLlr Ravilious |
| Director responsible | Garry Taylor - Director of City Development |

| Dependencies | |
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| <p>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</p> | <p>Exec November 2018 - Report on Public Engagements https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4</p> <p>Exec November 2020 – Funding and Delivery https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12407&Ver=4</p> <p>Exec November 2021 - Project Update and LNER Funding & Development Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12797&Ver=4</p> <p>Micklegate Ward Committee, Jan 2023 - Update on York Station Gateway scheme</p> <p>Planning Committee, Nov 2023 - York Station, Station Road, York [23/01640/LBC]</p> <p>Executive July 2025 - Major Projects (Station Gateway and York Outer Ring Road Business Case)</p> |


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| Project title | Ousewem Project | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | |
| Description | | | | | | | | | | |
| <p>A large strategic project across the Swale, Ure, Nidd and Ouse River catchments covering an area over 3000 km².</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p> | | | | | | | | | | |
| Overall status previous period (Dec) | | | | | | | Overall status this period (Jan) | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Progress Update | | | | | | | | | | |
| <ul style="list-style-type: none"> • Continuation of onsite delivery. • Completion of some delivery projects. • Continued landowner engagement and site visits to develop designs. • Continued communications and engagement activities including development of the York Rivers Trail project and new campaign. | | | | | | | | | | |

- Continuation of NFM funding mechanism research. Preparation for future activities including workshop and interviews. Initial planning of choice experiment.
- Progression of final stage of modelling to deepen understanding of the catchment and reporting on the potential water quality benefits of Nature-based solutions (NbS).
- Strategic conversations, engagement updates with partners and project planning.
- Commencement of Geohazards work.

Next Period

- Ousewem full project team workshop and tree planting.
- Continuation of onsite delivery.
- Completion of some delivery projects.
- Continued landowner engagement and site visits to develop designs.
- Continued communications and engagement activities including development of the York Rivers Trail project and schools' education programme.
- Continuation of NFM funding mechanism research. Preparation for future activities including workshop and interviews. finalise choice experiment.
- Progression of final stage of modelling to deepen understanding of the catchment and reporting on the potential water quality benefits of Nature-based solutions (NbS).
- Strategic conversations, engagement updates with partners and project planning.
- Continuation of Geohazards work.
- Development of Ousewem strategy and governance for post 2027.

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| Reports to | Project Governance Board: North Yorkshire Flood Risk Partnership |
| Exec member | CLlr Jenny Kent |
| Director responsible | Garry Taylor - Director of City Development |

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| Dependencies | |
| Link to paper if it has been to another member meeting | Exec July 2021 - Innovative Flood Resilience Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12793&Ver=4 Exec July 2022 - Catchment Flood Management Project  PDF 416 KB |

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| Project title | Carbon Reduction Programme | | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | | |
| Description | | | | | | | | | | | |
| The Carbon Reduction Programme will deliver meaningful carbon reduction projects, contributing to the city's net zero carbon ambition by 2030, reducing council emissions and building advocacy and inspiring action throughout the next decade. | | | | | | | | | | | |
| Overall status prev period (Dec) | | | | | | | Overall status this period (Jan) | | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues | |
| Jan | | | | | | | | | | | |
| Dec | | | | | | | | | | | |
| Scope Status Explanation | | Indications from Annual Reporting is that the city is not on track to achieve net zero ambition by 2030. | | | | | | | | | |
| Costs Status Explanation | | <ul style="list-style-type: none"> Existing funding commitments have been agreed. Some actions in the Climate Change Action Plan are still unfunded. | | | | | | | | | |
| Resources Status Explanation | | Harewood Whin Project Manager left on 1st July - recruitment underway Project Officer left 12th November - recruitment underway | | | | | | | | | |
| Progress Update | | | | | | | | | | | |
| <u>Reporting</u> | | | | | | | | | | | |
| <ul style="list-style-type: none"> Global Covenant of Mayors submission completed - awaiting feedback. | | | | | | | | | | | |
| <u>Carbon Negative Challenge Fund</u> | | | | | | | | | | | |
| <ul style="list-style-type: none"> Funding has been confirmed for a renewables and air quality monitoring project (£400k). Applications for the Energy Generation Accelerator Programme (EGAP) have been agreed, with £110k confirmed for progressing renewable feasibility studies. | | | | | | | | | | | |

Business & Commercial

- The Business Decarbonisation Support programme has awarded 95% of the grant funding available to business in York and North Yorkshire for net zero projects. The remaining funding will be retained as contingency in the event of cost over-run. All projects will need to be delivered by end of March 2026.

Natural Environment

- Replacement tree planting for failures during the 2024/25 planting season are underway. All standards have been replaced, and whips are scheduled for replacement in the next 2 months. Next spring, new signage will be introduced to encourage members of the public to contribute to the watering regimen.
- The LINC project has been extended for 6-months to progress the pilot projects and explore the concept of a 'buyers' club'. The Strategic Outline Business Case will also be finalised.

Other

- A regional Climate Change Adaptation report is in development and will be completed in December 2025.
- The Council has been awarded £216,000 from the Mayoral Renewable Fund to support the installation of solar panels at Yearsley swimming pool, Acomb library and Joseph Rowntree school. An additional application has been submitted for 4 other sites with a grant value of £150k has also been successful. Delivery of these projects is underway with completion expected by March 2026.
- The Expression of Interest to the DESNZ Heat Network Delivery Unit for funding to undertake city centre heat network feasibility has been successful, with £100k awarded.
- The ROSSY project has been extended by 5-months with an additional £150k awarded to support scale-up and replication.
- Funding has been awarded from GB Energy to install solar at a CYC maintained school. The project will be delivered by end of March 2026.

Next Period

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| <ul style="list-style-type: none"> • LINC project showcase event. • Recruitment of new Project Officer and Project Manager. | |
| Reports to | Carbon Reduction Programme Board |
| Exec member | Councillor Jenny Kent |
| Director responsible | Garry Taylor - Director of City Development |
| Dependencies | |
| Link to paper if it has been to another member meeting | <p>Decision Session - Executive Member for Environment and Climate Emergency - March 2023 Local Area Energy Plan</p> <p>Executive Nov 2022 10 Year Strategies / Annex Bi Climate Change Strategy 2022-2032 / Annex Bii Climate Change Action Plan</p> <p>Decision Session - Executive Member for Environment and Climate Emergency - Nov 2023 A Climate Ready York</p> <p>Decision Session - Executive Member for Environment and Climate Emergency - Oct 2024 York Green Streets - Progress and Next Step / Annual Carbon Emissions Report 2022/23 / York Emissions Inventory Report 2023</p> <p>Decision Session - Executive Member for Environment and Climate Emergency Update of Climate Change Action Plan, Annual Carbon Emissions Report 2023/24 and York Emissions Inventory Report 2024</p> <p>Corporate Services, Climate Change & Scrutiny Management Committee Jan 2025 - Development of a Carbon Offsetting/Insetting Strategy</p> |

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| Project title | Mansion House | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | |
| Description | | | | | | | | | | |
| Refurbishment of the Mansion House, York centre. This is a large scope of renovation works following an extensive condition survey in March 2023. Budget of £1.273m has been funded primarily by a CRAM bid and is now approved. | | | | | | | | | | |
| Overall status prev period (Dec) | | | | | | | Overall status this period Jan) | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Issues Status Explanation | | <ul style="list-style-type: none"> The external works are now delayed 6 weeks past the original deadline, though these we believe can be accommodated. This removes any time contingency the project had so any further delays due to adverse weather or material availability will see the project dates slip past the original dates. This will remain an issue until completion and handover. South scaffold licence variation. | | | | | | | | |
| Progress Update | | | | | | | | | | |
| <ul style="list-style-type: none"> Wallpaper materials supplied. Room has been prepared and painted in advance of the wall paper arriving. This does not impact the reopening of the house to the public or the completion date. Work is ongoing. Internal decoration is ongoing with just some of the 3rd floor left to complete. Works complete except items removed to January and snagging. Cellar works are only ones outstanding, some small items which have stopped contract handover on the 5th Dec. These are now being done in January 2026. Partial completion issued for the remainder of the house, just cellar not included. Retention will now be released. Snagging will complete in January during house closure. All works listed above are now ongoing to completion. | | | | | | | | | | |

Next Period

Next steps for the project in 2026 are as below:

- Complete wallpaper as per contingency plan in January 2026 during normal closed hours. Room has been prepared and painted in advance of the wall paper arriving.
- Works to the south elevation (remaining small works) are to be left as the possible claims and costs far exceed the value of the actual works required. This decision is in line with the structural engineer's assessment.
- Handover was 05 December 2025.
- Snagging works will take place in January 2026 once the house is closed.
- Internal entranceway floor to be repaired in January 2026, railings to complete possible in January dependent upon specialist availability.
- At present the scheme remains within budget and on programme. c£2k overspend at end of December 2025 with reviews of costings still ongoing.
- The design team in consultation with consultant to advise where budget savings can be made, and the saving reallocated to cover additional costs in other areas.
- Works completion achieved with exception of the cellar area.
- House now handed back with January 2026 works now ongoing.
- Financial reconciliation to confirm at end of January 2026.
- Project closure to follow in February.

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| Reports to | Mansion House Refurbishment Project Board |
| Exec member | Cllr Kilbane |
| Director responsible | Pauline Stuchfield - Director of Housing and Communities |
| Dependencies | |
| Link to paper | |

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| Project title | | Retrofit One Stop Shop York (ROSSY) | | | | | | | | | |
| Reporting period | | January 2026 | | | | | | | | | |
| Description | | | | | | | | | | | |
| To create an End to End Digital Energy Retrofit One Stop Shop for customer and suppliers, including Home Energy Assessments, Education and empowerment for customers, an accredited and recommendable supplier network, financing solutions and whole-process guidance. | | | | | | | | | | | |
| Overall status prev period (Dec) | | | | | | | Overall status this period (Jan) | | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues | |
| Jan | | | | | | | | | | | |
| Dec | | | | | | | | | | | |
| Resources Status Explanation | | <ul style="list-style-type: none"> - The project has been handed back to Climate Change team for the Scale and Embed work. Contracts are being completed, although this is taking longer to arrange than planned timescales. | | | | | | | | | |
| Risks Status Explanation | | <ul style="list-style-type: none"> - The main project has now come to an end. Most issues and risks have been solved. Final project spend is being monitored. - Scale up and replication work has begun. There are some delays with this but still expected to meet project timescales. | | | | | | | | | |
| Issues Status Explanation | | <u>Identified issue:</u> City of York Council have not yet confirmed their role in ROSSY/YorEnergy post-project. Discussions are ongoing and options are being reviewed. <u>Solution:</u> Additional funding has been secured and work has started on this | | | | | | | | | |
| Progress Update | | | | | | | | | | | |
| Phase 2 of the ROSSY project is now complete with all milestones being achieved. A final report is being created to summarise the project. | | | | | | | | | | | |

Additional funding was secured from Innovate UK to 'Scale and Embed' the work done during the project. This includes working with a legal consultant to carry out an options appraisal on the future of the YorEnergy CYC ways of working, YorEnergy working on FCA accreditation, and an event to promote YorEnergy to more Councils across England.

Phase 1 of the options appraisal is complete with a workshop being planned to discuss the outcomes.

Next Period

1. Workshop for Options Appraisal.
2. Q1 check in with monitoring officer.
3. Planning towards the promotion event in March.

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| Reports to | Project delivery will be overseen by the Strategic Leadership Board. |
| Exec member | Cllr Pavlovic |
| Director responsible | Pauline Stuchfield - Director of Housing and Communities |
| Dependencies | Gypsy and Traveller pitches and sites project |
| Link to paper | Executive March 2025 - Housing Retrofit update |

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| Project title | City Centre Sustainable Corridor Bus Priority | | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | | |
| Description | | | | | | | | | | | |
| <p>The City Centre Approaches will reduce bus journey times by 3 minutes from York Railway Station to Tower Street roundabout by 1st July 2026, improve bus punctuality to 97% between Rougier Street and Stonebow by 31st January 2027, deliver three improved city centre bus stop interchanges by 1st July 2026, increase pedestrian footfall over Ouse Bridge between 2025 and 2027 inclusive by 5%.</p> <p>Increase cycling levels over Ouse Bridge between 2025 and 2027 inclusive by 20%.</p> | | | | | | | | | | | |
| Overall status prev period (Dec) | | | | | | | Overall status this period (Jan) | | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues | |
| Jan | | | | | | | | | | | |
| Dec | | | | | | | | | | | |
| Progress Update | | | | | | | | | | | |
| <ul style="list-style-type: none"> • Conclusion of Public Consultation during period. • Presentation at Guildhall Ward Committee meeting. • Stakeholder meetings with Ward Councillors and Traders Associations. • Response to FOI and EOI enquiries. • Engagement with SEND community. • Engagement with Human Rights and Equalities community. • Engagement with Access Forum community. • Attendance at public consultation events. | | | | | | | | | | | |

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| Next Period | |
| <ul style="list-style-type: none"> • Review Consultation responses. • Consolidate responses and provide summary to inform designers. • Update design layouts and present at community engagement events. • Preparation of report to present at Executive Member decision session. | |
| Reports to | Project delivery will be overseen by the Strategic Leadership Board. |
| Exec member | CLlr Ravilious |
| Director responsible | Garry Taylor - Director of City Development |
| Dependencies | |
| Link to paper if it has been to another member meeting | <p>Economy & Place Policy & Scrutiny Committee, March 2023 - York Bus Service Improvement Plan</p> <p>Executive July 2023 - Update on Local Bus Services</p> <p>Executive Feb 2024 - Local Bus Service Updates</p> <p>March 2025 Decision Session – Exec Member for Transport - City Centre Sustainable Transport Corridor</p> |

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| Project title | CRM Replacement | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | |
| Description | | | | | | | | | | |
| <p>This project aims to implement a centralised Customer Relationship Manager (CRM) system to replace the previous in-house built solution 'Oracle'.</p> <p>The CRM system is required to:</p> <ul style="list-style-type: none"> • Provide a customer audit trail of reported issues. • Improve service delivery by enabling Customer Service Representatives to efficiently answer customer calls and reduce pressure on back-office services. • Offer digital access to services for residents, in addition to Customer Services to access council services on behalf of customers. <p>The project will include:</p> <ul style="list-style-type: none"> • Procurement of a suitable 'low code' CRM solution. • Introduction the CRM in phases starting with Garden Waste and Customer Appointment Bookings, followed by the remaining relevant services across the council. • Tailoring the CRM to suit organisational needs, creating a 'like-for-like' product achieving expected outcomes that were not met from previous Oracle project. • Decommission of the previous solution 'Oracle'. • Optimising and upskilling resource, with the goal to save long term costs. | | | | | | | | | | |
| Overall status prev period (Dec) | | | | | | | Overall status this period (Jan) | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |

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| Scope Status Explanation | The project remains at Amber while the Board reviews the updated scope and confirms that planned activities are aligned with expectations. Progress across initiation, technical planning, SLA development and process mapping indicates that the scope is stabilising, and the status is expected to return to Green once the board is satisfied that all scope elements are on track. |
| Quality Status Explanation | Overall, quality controls remain active, and the programme is making steady progress toward a more stable and sustainable quality position. |
| Tasks & Milestones Status Explanation | <ul style="list-style-type: none"> - Meeting the August 2026 timeline continues to be the delivery aim; however, progress through initiation is dependent on the timely implementation of planned funding and the mobilisation of additional resource support. A reassessment of milestone status will be undertaken once the board confirms the completion and implementation of technical action plans and the appropriate resource allocation needed to move into delivery. - As initiation activities conclude, detailed planning for Phase 1 will be developed and reflected in future reporting cycles. |
| Risk Status Explanation | This project risks are at Amber status, this is due the type of high-level risk associated with the project cost, time restraints and resourcing, there are mitigating actions in place and we are continuously monitoring the risks and issues to ensure that the project is working towards the green status and preventing escalation. |
| Issues Status Explanation | <p>The following issues remain active and continue to impact Phase 1 readiness, with mitigation actions underway.</p> <ul style="list-style-type: none"> • Technical Resource: Resource availability remains constrained; additional support required to meet Phase 1 readiness. • Mapping Layers: Design work is incomplete; mapping functionality is critical for accurate case capture and must progress before delivery. • Project Funding: Funding dependencies remain under review; confirmation needed to unlock next phase activities. |
| Progress Update | |
| <ul style="list-style-type: none"> • The CRM project remains Amber. The programme initiation phase is progressing well, with technical action plan activities underway to ensure the project is prepared for transition into Phase 1 delivery. • Consultant engagement: A Granicus consultant joined the project in December to support the transition into Phase 1 and will continue to provide support throughout January, including month-by-month workload reviews. | |

- Field design & data structures: The Business Analyst is working closely with System Support and BI teams to define field design and document data structures, including mapping layers and SLAs, to ensure a consistent and scalable foundation for future development.
- Documentation contributions: Technical teams continue to contribute documentation and materials to strengthen internal preparation and support sustained knowledge transfer across the programme.
- Process impact scoring: Oracle case data has been assessed against the scoring matrix to evaluate operational risk. This analysis will inform roadmap planning and the delivery options paper scheduled for presentation to the Board in January.
- Workshops: Technical teams will participate in a series of half day workshops throughout January to review and confirm the scope of processes to be delivered in Phase 1.

Next Period

- Technical re-group: Technical teams are due to re-group in January to review the technical action plans worked on since October, agree on any decisions that need to be made to progress to the delivery phase as soon as possible and identify any outstanding actions that require further work.
- Project Board: Project board due at the end of January to review any programme based decisions that are required, highlights, risks and financial position.

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| Reports to | ICT Board |
| Exec member | Cllr Katie Lomas |
| Director responsible | Debbie Mitchell – Director of Finance |
| Dependencies | Green Waste |

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| Project title | Improvements to the Quality and Quantity of CYC Owned Gypsy and Traveller Pitches and Sites | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | |
| Description | | | | | | | | | | |
| <p>This project has two main aims. The first is to improve the quality of council owned Gypsy and Traveller pitches and their sites. This will be done through an investment plan informed by resident feedback, stock condition information and site surveys.</p> <p>The second aim is to increase the quantity of accommodation available to meet the need identified in the local plan. This will be delivered through an exploration of potential sites, liaison with residents, planning teams, and a number of external consultants.</p> <p>For both aims, business cases for investment will be developed and the works will be delivered by procured contractors.</p> | | | | | | | | | | |
| Overall status this period (Dec) | | | | | | | Overall status next period (Jan) | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Progress Update | | | | | | | | | | |
| <u>Retrofit Work</u> | | | | | | | | | | |
| <p>Following a full Retrofit Assessment carried out in 2024 which identified a retrofit plan to achieve an EPC certificate of level “C” for all buildings situated on the City of Council managed Gypsy and Traveller Sites, procurement for a full Retrofit Service Team is due to take place at the end of January 2026 which moves the project back on schedule.</p> | | | | | | | | | | |
| <u>Site Resident Survey</u> | | | | | | | | | | |

A Site Resident Survey was conducted by the Senior Project Officer for Gypsy and Traveller Residential Sites and has so far been completed by 75% of the residencies. This is helping us to plan the details of the proposed improvements.

Osbaldwick / Outgang Lane

Regular meetings with the Highways Team are in place to discuss moving forward with the design of the future road improvements including new pathways, with street lighting. The Highways Team are currently working on submitting a TRO (Traffic Regulation Order) for the work.

CCTV at The Clifton Gypsy and Traveller Site

Installation of CCTV to Clifton's entrance, has been approved on 10/10/2025. The Information Governance Team are now communicating with contractors to install CCTV early 2026.

Next Period

- Retrofit Work - Procurement for a multidisciplinary Retrofit team is in preparation.
- Resident Survey - Further surveys are being carried out to assist with SPD's.
- Osbaldwick / Outgang Lane - Designs are currently being worked on for Outgang Lane, regular meetings will continue.
- CCTV at The Clifton Gypsy and Traveller Site - CCTV installation will take place early 2026.

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| Reports to | Executive |
| Exec member | Cllr Michael Pavlovic |
| Director responsible | Pauline Stuchfield - Director of Housing and Communities |
| Dependencies | None |
| Link to paper if it has been to another member meeting | Executive March 2024 - Delivering additional Gypsy and Traveller Accommodation and improving existing facilities |

Executive May 2024 - [Gypsy and Traveller Action Plan](#)

Decision Session Combined Executive Member Decision Session June 2025 [Gypsy and Traveller Action Plan – Annual Update](#)

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| Project title | Lowfield Green | | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | | |
| The design and build of 140 mixed tenure homes: 28 social rent, 28 shared ownership and 84 outright sale with a large village green area and pocket park. The development site also comprises of a proposed care home, community build plot, 6 self-build plots and a public services hub. These elements will be dealt with under separate PIDs. | | | | | | | | | | | |
| Overall status this period (Dec) | | | | | | | Overall status next period (Jan) | | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues | |
| Jan | | | | | | | | | | | |
| Dec | | | | | | | | | | | |
| Costs Status Explanation | | Final account being drawn up between QS's. | | | | | | | | | |
| Tasks & Milestones Status Explanation | | S278 delayed due to delay and utility diversions required. | | | | | | | | | |
| Risk Status Explanation | | Risks are actively managed. | | | | | | | | | |
| Issues Status Explanation | | S38 sign-off yet to be achieved. | | | | | | | | | |
| Progress Update | | | | | | | | | | | |
| <ul style="list-style-type: none"> • All properties handed over. • Closing of general defects is ongoing. • Work on Community Build plot has commenced. • NGN completed diversion works at Dijon Avenue. • S278 works will be on hold until Wates have completed their works and utility diversions are complete. • Awaiting final inspection form Yorkshire Water to put the system onto 12 month maintenance. • Wates have demobilised from site. • Work on updating S278 tender pack has commenced. | | | | | | | | | | | |

- Defect in plot 27 is ongoing, all other defects now complete.
- NPG confirmed diversion of their asset at Dijon Ave not required.
- YW confirmed diversion not required if 300mm cover can be maintained throughout the works.

Next Period

- S278 tender docs updated in line with latest utility information.

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| Reports to | This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive. |
| Exec member | Cllr Michael Pavlovic |
| Director responsible | Pauline Stuchfield - Director of Housing and Communities |
| Dependencies | None |
| Link to paper if it has been to another member meeting | Executive Dec 2017 Housing Delivery Programme - Delivering the Lowfield Scheme Executive September 2019 Housing Delivery Programme Update Executive October 2021 Housing Delivery Programme Update Executive February 2023 Housing Delivery Programme Update |

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| Project title | Duncombe Barracks | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | |
| The design and build of 34 mixed tenure homes; social rent, shared ownership and outright sale with access to open communal space (in partnership with Persimmon Football site and St Luke's Church) with priority for cycle and pedestrian routes. Housing will be built to a high standard using Passivhaus principles and build techniques. | | | | | | | | | | |
| Overall status this period (Dec) | | | | | | | Overall status next period (Jan) | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Quality Status Explanation | | <ul style="list-style-type: none"> A number defects being found after Practical Completion. Clixifix now being used to record and monitor post completion defects. Lack of communication and action from the contractor on resolving defects. | | | | | | | | |
| Costs Status Explanation | | <ul style="list-style-type: none"> The budget overspent is forecast, however CYC have levied LADs which have offset some of the overspent. Caddick's claim for weather delays has been determined through adjudication with CYC only required to pay 5% of the contractors claim. One further compensation event is pending resolution. Final construction costs are forecast to be £10.38m and overall projects costs forecast to be £15.24m | | | | | | | | |
| Progress Update | | | | | | | | | | |
| <ul style="list-style-type: none"> All plots and external areas have handed over to CYC from the contractor. 4 social rent plots now occupied with other due for occupation late January/February. 8 sales reservations now made, all Shared Ownership properties. Final construction costs are forecast to be £10.38m and overall projects costs forecast to be £15.24m. | | | | | | | | | | |
| Next Period | | | | | | | | | | |

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| Now the project is largely in business as usual, reporting will change to high level CMT reporting. | |
| Reports to | This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive. |
| Exec member | Cllr Michael Pavlovic |
| Director responsible | Pauline Stuchfield - Director of Housing and Communities |
| Dependencies | None |
| Link to paper if it has been to another member meeting | Executive October 2018 <u>Duncombe Barracks, Burton Stone Lane</u> Executive September 2019 <u>Housing Delivery Programme Update</u> Executive October 2020 <u>Phase 2 of the Housing Delivery Programme</u> Executive October 2021 <u>Housing Delivery Programme Update</u> Executive March 2022 <u>Housing Delivery Programme Update – Delivering Affordable Housing on Council Land</u> |

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| Project title | Burnholme | | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | | |
| New build mixed tenure housing scheme with 78 homes and 5 self-build plots. Built to Passivhaus certified standard and Net Zero Carbon in-use. Project is locally and regionally significant. | | | | | | | | | | | |
| Overall status this period (Dec) | | | | | | | Overall status next period (Jan) | | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues | |
| Jan | | | | | | | | | | | |
| Dec | | | | | | | | | | | |
| Costs Status Explanation | | <p>A series of notifications of large compensation events due to required changes to S36 and S104 design, in addition to large utilities costs set out as provisional costs only in the contract mean that the project costs are higher than anticipated. However, in light of a recent valuation, an assessment of the total project cost with the revised sales values has been undertaken.</p> <p>In addition, significant LADs are being received since June 24 for the contractor's delay which partly mitigates the extra project cost. The project is within agreed net cost to HRA. However, due to large delays (and the cost incurred by the contractor), the contractor is trying to recoup the financial impact with the submission of a claim to formally dispute compensation events that have previously been rejected for lack or erroneous justification. Costs incurred to rectify a defective element of design and highways issues that have arisen from ambiguity in civils drawings. Further design and highways work is required to tie in site with Darnbrook Avenue as area of verge not previously included within the redline boundary.</p> | | | | | | | | | |
| Financial Benefits Status Explanation | | Due to the new large compensation events (see cost status explanation), the financial benefit of the project may be reduced. However, in light of a recent valuation, an assessment of the total project cost with the revised sales values has been undertaken and the project is within agreed net cost to HRA. | | | | | | | | | |
| Tasks & Milestones Status Explanation | | First handover significantly further delayed due to dispute between main contractor and groundworks subcontractor. First handover now programmed for 12/01/2026 and completion 09/03/2026. Further LADs will be applied to cover for our professional fees and staff costs. | | | | | | | | | |

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| Risks Status Explanation | The large compensation events on utilities provisional sums and changes to S36 and S104 works received have been assessed and cost agreed. The impact of these costs on the budget has been reported. In light of a recent valuation, an assessment of the total project cost with the revised sales values has been undertaken and is reflected above. The project is within agreed net cost to HRA. |
| Progress Update | |
| <ul style="list-style-type: none"> • Tree planting and soft landscaping works largely complete in areas to be handed over as part of Phase 1 (Terraces 8 and 11). • Internal and external snagging and back-snagging progressing across all terraces. | |
| Next Period | |
| <ul style="list-style-type: none"> • Handover of Phase 1 (terraces 8 and 11). • Start of handover of Phase 2 (terraces 3, 6, 7, 9, 10, 12). | |
| Reports to | This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive. |
| Exec member | Cllr Michael Pavlovic |
| Director responsible | Pauline Stuchfield - Director of Housing and Communities |
| Dependencies | None |
| Link to paper if it has been to another member meeting | Executive September 2019 Housing Delivery Programme Update Executive October 2020 Phase 2 of the Housing Delivery Programme Executive October 2021 Housing Delivery Programme Update Executive March 2022 Housing Delivery Programme Update – Delivering Affordable Housing on Council Land |

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| Project title | Ordnance Lane | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | |
| The project will deliver much needed, high quality affordable housing to the city through the construction of 101 affordable homes, 2 community space units and 2 commercial units with access to communal open space and priority routes for cyclists and pedestrians. The new build housing will be built to Passivhaus Certified standards, and the refurbished flats in the Married Quarters built to AECB Retrofit standards. The proposed tenure mix is 100% affordable. | | | | | | | | | | |
| Overall status this period (Dec) | | | | | | | Overall status next period (Jan) | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Costs Status Explanation | | <ul style="list-style-type: none"> • Further viability studies completed to increase percentage of affordable rent units. • Value engineering of £3m required but achievable. • Business case approved as part of Exec approval but still VE to be undertaken. • If we cannot enter a contract, additional costs will be incurred in re-procurement and inflation, and risk of losing 2 grant funding streams. | | | | | | | | |
| Tasks & Milestones Status Explanation | | Delay in signing contract and agreeing way forward is further delaying the programme and associated works at risk. | | | | | | | | |
| Risks Status Explanation | | Risk register has been populated and appended which seeks to identify, remove or mitigate all risk to the project. | | | | | | | | |
| Issues Status Explanation | | The project issues remain under review and are managed by the project team. | | | | | | | | |
| Progress Update | | | | | | | | | | |
| <ul style="list-style-type: none"> • S36 & S278 pack reviewed by Highways and considered incomplete. Comments will be made when a full pack has been received. Another meeting held to understand issues. Revised pack to be sent to Highways. • ProVal model updated to reflect current financial position and desire to deliver 50% social rent tenures. • One compliant bid submitted for main works tender. Quality submission reviewed and scores sent to procurement. | | | | | | | | | | |

- In discussion with bidder to agree next steps. Awaiting update from bidder and CYC legal.
- Executive approval achieved 7th Oct 25 to enter contract.
- Ongoing conversations with Preferred Bidder with the goal of issuing a Preferred Bidder Letter to enable Value Engineering.
- Making Good Defects Certificate issued for enabling works.

Next Period

- Final answer from Preferred Bidder received and next steps agreed.

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| Reports to | This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive. |
| Exec member | Cllr Michael Pavlovic |
| Director responsible | Pauline Stuchfield - Director of Housing and Communities |
| Dependencies | None |
| Link to paper if it has been to another member meeting | Executive November 2023 Delivering More Affordable Housing in York – update on the Housing Delivery Programme Executive February 2023 Housing Delivery Programme Update Executive July 2024 Update on the Housing Delivery Programme including making strategic use of land assets |

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| Project title | Willow House | | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | | |
| <p>Approximately 40 homes of mixed sizes to be developed for affordable housing and a wider Walmgate regeneration plan.</p> <p>The scheme will reflect the four core strands of the Housing Delivery Programme's vision of <i>mixed and inclusive communities, healthy placemaking, sustainable design</i> and <i>delivering wider community benefits</i> and should refer to the <i>City of York Council's Housing Design Manual</i> document.</p> | | | | | | | | | | | |
| Overall status this period (Dec) | | | | | | | Overall status next period (Jan) | | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues | |
| Jan | | | | | | | | | | | |
| Dec | | | | | | | | | | | |
| Costs Status Explanation | | <ul style="list-style-type: none"> - This is an area that requires careful ongoing monitoring to ensure the project stays within budget. - As the original programme has been delayed due to factors such as high construction cost estimates and the roof redesign, the team are analysing ways to make efficiencies to the existing programme in order to meet grant funding deadlines. | | | | | | | | | |
| Resource Status Explanation | | Resources are stretched overall in the team at present, however the team are prioritising whilst new roles are recruited. | | | | | | | | | |
| Tasks & Milestones Status Explanation | | Proceeding as per the programme but grant is involved with ambitious milestones attached. | | | | | | | | | |
| Risks Status Explanation | | Active risk management is ongoing. | | | | | | | | | |
| Progress Update | | | | | | | | | | | |
| <ul style="list-style-type: none"> • Demolition planning application has been validated 19.12.2025. • Detailed planning submission has been submitted 19.12.2025 and validated. • Enabling works designs have been returned 23.1.26 and are now being reviewed and costed. • The team is now in receipt of the RIBA 3 package of information which has been reviewed and costed. | | | | | | | | | | | |

- Handover to the regeneration team of the Walmgate Improvement Proposal work is ongoing.
- OPE Grant application has been made for additional grant to undertake the enabling works.
- The team have been exploring some programme efficiencies in order to ensure that grant deadlines are met.

Next Period

- The team continue to explore some programme efficiencies in order to ensure that grant deadlines are met.
- End of RIBA 3 gateway sign off.
- Finalise enabling works tender documents and prepare for the next stage of design.

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| Reports to | This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive. |
| Exec member | Cllr Michael Pavlovic |
| Director responsible | Pauline Stuchfield - Director of Housing and Communities |
| Dependencies | None |
| Link to paper if it has been to another member meeting | Executive February 2023 Housing Delivery Programme Update Executive November 2023 Delivering More Affordable Housing in York – update on the Housing Delivery Programme Executive July 2024 Update on the Housing Delivery Programme including making strategic use of land assets |

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| Project title | Bell Farm Retrofit Project | | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | | |
| <p>Refurbishment and retrofit of 40 no.1 bed council flats in Bell Farm, York. Work to be undertaken by an appointed principal contractor, with the lead designer and design team working for CYC. The works are funded by the HRA with supplementary funding from the Social Housing Decarbonisation Fund (SHDF)</p> <p>The works include: demolition of existing 'pod' extensions, strip out, asbestos removal, rebuilding the extensions on a bigger footprint, new concrete ground floors, new kitchens & bathrooms, electrical rewire, new plumbing and radiators, new joinery, plastering and decoration. Energy saving retrofit works include: loft insulation, cavity wall insulation, new windows and doors, new ground floor insulation, external wall insulation to gable walls, airtightness works and installation of Air Source Heat Pumps. As part of the delivery of work CYC will be delivering a community social value project, with the full scope of works to be defined.</p> | | | | | | | | | | | |
| Overall status this period (Dec) | | | | | | | Overall status next period (Jan) | | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues | |
| Jan | | | | | | | | | | | |
| Dec | | | | | | | | | | | |
| Costs Status Explanation | | <ul style="list-style-type: none"> - The project has reached a position where no further major scope uplifts are expected, some final additional costs are still being reviewed by cost consultants, but the final forecast is an accurate reflection of expected project costs. - Additional contract costs confirmed and CYC expect no further uplift to take place within the contract. | | | | | | | | | |
| Financial Benefits Status Explanation | | Projected overspend. | | | | | | | | | |
| Tasks & Milestones Status Explanation | | In the last period we have been notified that the Block 01 handover will be delayed due to Yorkshire Water not competing the connection. This connection will be completed on 20/01/2026. | | | | | | | | | |
| Risks Status Explanation | | Detailed risk register has been formulated to identify all key risks, assign responsibilities, and determine potential mitigation measures. | | | | | | | | | |

Progress Update

- Block 01 – works in scope completed and initial snagging complete. Yorkshire Water connection has taken place for half of the block, with the other half to be carried out on 20/01/2026. Commissioning of heat pumps and handover will take place after this is completed.
- Block 02 – handover has been completed for this block, and tenants have been allocated.
- Block 03 – All internal works have been completed for this block and internal snagging has commenced, with handover currently scheduled for 23/01/2026.
- Block 04 – Final decoration has commenced in this block.
- Block 05 - Roof tiling is complete and scaffold is amended for the render. Rear extensions have plastering complete to all plots.

Next Period

- Block 3 will be competed and handed over, with properties to be allocated after this date.
- Works will continue across blocks 4 and 5.

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| Reports to | This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive. |
| Exec member | Cllr Michael Pavlovic |
| Director responsible | Pauline Stuchfield - Director of Housing and Communities |
| Dependencies | None |
| Link to paper if it has been to another member meeting | Executive July 2022 Housing Asset Management - Planned Investment at Glen Lodge and Bell Farm |

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| Project title | Lowfield Plot A Specialist Housing | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | |
| The delivery of specialist housing on Lowfield Green to develop high quality housing provision on Lowfield Plot A for adults with learning disabilities and/or autism. | | | | | | | | | | |
| Overall status this period (Dec) | | | | | Overall status next period (Jan) | | | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Costs Status Explanation | <ul style="list-style-type: none"> Costs are higher than envisaged previously mainly due to the uplift in floor area anticipated. Working with commissioning team and Housing LIN to develop a business plan that works for future residents. Grant funding milestones are tight, working with the project team to make efficiencies to the programme. | | | | | | | | | |
| Financial Benefits Status Explanation | <p>Successful delivery of the scheme will result in significant savings for the council in the form of:</p> <ul style="list-style-type: none"> care savings utilities savings likely reduction in HB rent paid | | | | | | | | | |
| Tasks & Milestones Status Explanation | There has been an internal review period, this has meant that the programme has needed to be condensed to meet grant funding deadlines. | | | | | | | | | |
| Risks Status Explanation | Proceeding well at present following a review period. | | | | | | | | | |
| Progress Update | | | | | | | | | | |
| <ul style="list-style-type: none"> RIBA 2 is coming to a close. RIBA 2 pack due 30 January. We have undertaken a successful feedback meeting for professional stakeholders, a meeting for care and support providers and a well attended and successful engagement event for people with lived experience of supported living including those who are living in supported living and parents and carers. Site Investigation has been successfully undertaken | | | | | | | | | | |

- Programme reprofiling is currently underway to make efficiencies where possible.

Next Period

- Conclusion of RIBA 2 and approval of gateway stage to begin RIBA 3.
- Next resident engagement session to be planned.
- Pre-app to take place early February.
- Full scheme costing to take place and viability appraisal to be concluded.

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| Reports to | This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive. |
| Exec member | Cllr Michael Pavlovic |
| Director responsible | Pauline Stuchfield - Director of Housing and Communities |
| Dependencies | None |
| Link to paper if it has been to another member meeting | Executive September 2024 Delivery of supported affordable housing at Lowfield Plot A |

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| Project title | City Leap Accelerator Pilot Project | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | |
| Description | | | | | | | | | | |
| <p>This City Leap Accelerator pilot project is focused on designing a partnership model to accelerate the development and delivery of net zero projects. The pilot will investigate the opportunities to replicate Bristol City Leap’s approach utilising experts from the partnership including representatives from Bristol City Council, Ameresco and Vattenfall Heat, alongside exploring other Strategic Energy Partnership delivery models.</p> <p>In the long term, the implementation of the strategic energy partnership will reduce carbon emissions and make a significant contribution to York and North Yorkshire achieving net zero by 2034.</p> | | | | | | | | | | |
| Overall status previous period (Dec) | | | | | | | Overall status this period (Jan) | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Non-Financial Benefits Status Explanation | | The non-financial benefits are a key focus for the consultancy onboarding, considering stakeholder engagement (internal and external), and focussing on the increase in delivery toward Net Zero targets and social value that the chosen model can deliver. Work required to detail the key non-financial benefits of the chosen partnership model within the OBC but are currently theoretical and intangible. | | | | | | | | |
| Risks Status Explanation | | Consultants have now been onboarded with significant experience and expertise added to the project team across the workstreams. Positive feedback on the proposed regional operating model from all authorities has reduced the risk of being unable to agree on a final model to move ahead with, however the risk still remains while the details are formalised. | | | | | | | | |
| Progress Update | | | | | | | | | | |
| Workstreams have been expanded to include resources from the consortium members and objectives and outcomes have been defined to the end of this phase of the project. The project plan is being revised to include minor changes of scope | | | | | | | | | | |

and timeline due to the confirmed extension. The primary focus will be on working to agree a model option to finalise the business case and identify anchor and pipeline projects to support the initial definition of the proposed model. The project has been formally approved for a time extension to September 2026.

SEP Options Appraisal: The Project has completed a phase of analysing the short list of Strategic Energy Partner (SEP) model options for the YNYCA, including input from stakeholders across the Local Authorities. The consultants have assessed work completed to date, and presented a flexible regional operating model, incorporating aspects from the shortlist options, that has been received well by the project SLT across the three authorities. Further work is ongoing to build out and refine the proposal to develop into an OBC within the next few months.

Asset Identification and Project Pipeline: All council owned in scope assets have been identified and CYC have provided sufficient data to support related modelling tasks - NYC data has been received and normalised. A draft of projects in the pipeline is being reviewed in detail to refine and formalise with the purpose of assessing how they could form the foundation, and define the overall structure of a regional operating model. The consultants are reviewing work to date and identifying further opportunities to expand the outputs of the workstream to best inform the regional model financial case.

Techno-Economic Modelling: The first TEM draft of the asset base has been completed, with the purposes of estimating the size and benefit of the opportunity across the identified assets and various technologies. The consultants have reviewed work completed to date and are in the process of identifying key gaps and sectors to complete to ensure it forms a robust foundation for investor consideration. Other tools are being explored as a potential alternative to in house TEM for ongoing LAEP strategy and project identification, alongside other tools that could be considered as part of the EGAP programme.

Financing Exploration: Work is now focussing on the assessment and formalisation of financing and funding mechanisms to support the regional operating model, determining sector specific investment routes and recycling fund structures

across the three authorities. This work will be supported by Bevan Brittan for legal review and validation and included in the OBC.

Market Engagement: The scope of market engagement is changing based on the focus on the regional operating model. Specific sector and investor opportunities are being assessed alongside the specialist expertise of Living Places and Global City Futures.

Next Period

SEP Options Appraisal / OBC Development: Alongside the consultants, over the next period work will continue to review the options appraisal process to date, and align (where necessary) with the green book process to determine the suitability for the final proposed model. It's anticipated this work will be complete in January. The other workstreams will be feeding in to support with the generation of the Outline Business Case for the proposed Regional Operating Model.

Asset Identification and Project Pipeline: The Project Pipeline drafted across the region is now undergoing further assessment including benefits and risk analysis to support the readiness assessment and project prioritisation methodology to feed into the potential delivery via the Regional Operating Model. With consultancy support, detailed assessments will be completed of all potential pipeline projects to identify funding opportunity and deliverability.

Techno-Economic Modelling: The consultants have reviewed work completed to date and are proposing key gaps and formats to complete to ensure it forms a robust foundation for investor consideration and aligned with the regional strategies. Various tools are being explored as a potential alternative to in house TEM for ongoing LAEP strategy and project identification, including consideration to support the EGAP programme - this work will be ongoing to March 2026.

Financing Exploration: Work is now focussing on the assessment and formalisation of financing and funding mechanisms to support the regional operating model, determining sector specific investment routes and recycling fund structures across the three authorities. This work will be supported by Bevan Brittan for legal review and validation.

Market Engagement: The scope of market engagement is changing based on the focus on the regional operating model. Specific sector and investor opportunities are being assessed alongside the specialist expertise of Living Places and Global City Futures

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| <p>Reports to</p> | <p>The YNYCA City Leap Accelerator project is being project managed via a core team within the CA as the YNYCA are the primary funding recipient and responsible for the overall delivery of the accelerator project. The YNYCA have recruited a dedicated team of Project Management, Project Officer, Project Analyst and Data Officer support to be the primary team working on the project from inception. North Yorkshire Council (NYC) and City of York Council (CYC) have onboarded dedicated project management and project officer resource to support the CA with LA level project engagement and information gathering.</p> |
| <p>Exec member</p> | <p>Councillor Jenny Kent</p> |
| <p>Director responsible</p> | <p>Garry Taylor - Director of City Development</p> |
| <p>Dependencies</p> | |

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| Project title | Park & Ride Interchanges | | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | | |
| Description | | | | | | | | | | | |
| Work with Park & Ride operators to deliver an enhanced commercially viable service with the aim of increasing the use of Park & Ride buses and develop Park and Ride sites as access hubs for local communities and villages and for inter-urban buses and coaches. Use all tools available including infrastructure design, network management, route planning and car parking charges to drive up patronage and maximise the reliability and efficiency of the Park and Ride services. | | | | | | | | | | | |
| Overall status previous period (Dec) | | | | | | | | Overall status this period (Jan) | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues | |
| Jan | | | | | | | | | | | |
| Dec | | | | | | | | | | | |
| Risks Status Explanation | | Ongoing budget pressures and increases to scope of works. | | | | | | | | | |
| Issues Status Explanation | | <ul style="list-style-type: none"> Delays in closing out final design to RIBA Stage 3 Updated consultants' appointments subject to PCB report - PCB report Submitted to Procurement | | | | | | | | | |
| Progress Update | | | | | | | | | | | |
| <ul style="list-style-type: none"> A planning consultant has been appointed to deal with submissions and offer advice. Preliminary discussions held on CCTV requirements. Discussions held with HAM/DLO on potential procurement of services. CYC Property services are now formally appointed to provide technical support on building design. Property Services have reviewed proposed lighting specifications. A number of Mechanical and Electrical Request for Information's (RFI's) have been closed out. Final consultation meeting held with First Bus. | | | | | | | | | | | |

- Revisions/additional funding now incorporated into updated budget and cost report.

Next Period

- Update Cost Report.
- Circulate RIBA Stage 3 designs to CYC Team.
- Appoint Lead Designer to RIBA Stage 4.

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| Reports to | |
| Exec member | CLlr Michael Pavlovic |
| Director responsible | Garry Taylor - Director of City Development |
| Dependencies | |
| Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee) | |

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| Project title | Local Plan – Supplementary Planning Documents | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | |
| Description | | | | | | | | | | |
| To deliver 6 Supplementary Planning Documents to support the implementation and delivery of the adopted Local Plan. These will provide further guidance as to how policies in the plan should be delivered to aid clarity and consistency of approach. | | | | | | | | | | |
| Overall status previous period (Dec) | | | | | | | Overall status this period (Jan) | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Resources Status Explanation | | <ul style="list-style-type: none"> – Competing priorities, including the CIL examination, has impacted speed at which progression on SPDs has been made. – Production is also alongside other key workstreams, which must be prioritised against statutory timescales. | | | | | | | | |
| Tasks & Issues Status Explanation | | <p>Put at risk in relation to meeting key milestones in accordance with the new deadlines imposed by Government. Each SPD has attributed tasks and milestones</p> <ul style="list-style-type: none"> • Climate Change SPD - under review • Housing SPD - under preparation • Healthy Places- under preparation • Green Infrastructure- outline scope agreed • Gypsy and Travellers - Consultation strategy agreed and officer decision issued • Transport and Highways - Commission pending | | | | | | | | |
| Risk Status Explanation | | <p>Draft guidance for Planning Policy reform released end of November 2025 to support implementation of the new plan-making regime. This indicates timescales for the preparation of existing SPDs and their significance in the new system. New NPPF from December 2025 out for consultation and may impact on issues required to be covered.</p> <p>Key risks</p> <ul style="list-style-type: none"> • Working to timeline with competing priorities within the team • Ensuring priority in wider CYC teams departments for technical input | | | | | | | | |

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| | <ul style="list-style-type: none"> • Being overtaken by national policy changes. |
| Issues Status Explanation | Timescales for adoption are provisionally by July 2026 as per new national guidance. This timetable will need to be met to ensure the SPDs have due weight to support the Development Plan. |
| Progress Update | |
| <ul style="list-style-type: none"> • Executive decision in September 2024 to prioritise SPDs for production. • Officers have refined each SPD scope and timescale. • Partnership working underway for the Healthy Places and Housing SPD. • Officers reviewing draft Climate Change SPD previously halted pending adoption for the Local Plan. | |
| Next Period | |
| <ul style="list-style-type: none"> • Continuing to progress guidance. • Considering the implications of the draft NPPF and introduction of the new planning system. | |
| Reports to | Executive |
| Exec member | Cllr Michael Pavlovic |
| Director responsible | Garry Taylor - Director of City Development |
| Dependencies | Deliverability of York Central |
| Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee) | <p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10472&Ver=4</p> <p>Executive March 2019 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=10479&Ver=4</p> <p>Executive December 2021 - City of York Planning Policy Housing Delivery Action Plan (HDAP) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MIId=12798&Ver=4</p> <p>Executive January 2023 – Update https://democracy.york.gov.uk/documents/s165049/Report%20-</p> |

[%20Local%20Plan%20Modifications.pdf](#)

Executive September 2024 - Prioritising Supplementary Planning Documents

<https://democracy.york.gov.uk/documents/s178206/Prioritising%20Supplementary%20Planning%20Documents.pdf>

Extraordinary Council Meeting 27 Feb 2025 - [Adoption of the City of York Local Plan](#)

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| Project title | | Housing Plan including RP affordable Homes | | | | | | | | |
| Reporting period | | January 2026 | | | | | | | | |
| Description | | | | | | | | | | |
| Executive approval to dispose of multiple sites to Registered Providers (RP's) for 100% affordable housing delivery – includes Morrell House, Lowfield Plot B, former Clifton Without Junior School site, 68 Centre and Woolnough House. | | | | | | | | | | |
| Overall status this period (Dec) | | | | Overall status next period (Jan) | | | | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Progress Update | | | | | | | | | | |
| <ul style="list-style-type: none"> • Clifton without junior school - Pre planning application submitted, Heads of terms under negotiation. • Plot B Lowfield - Procurement and Legal reviewing all past procurements and pre market engagements. • Woolnough House - Pre planning application submitted, Heads of Terms and Licence being drafted. • 68 Centre - Pre planning application submitted, Heads of Terms and Licence being drafted. | | | | | | | | | | |
| Next Period | | | | | | | | | | |
| <ul style="list-style-type: none"> • Clifton without junior school - await results of pre planning application, Licence to allow topographical surveys to be arranged. Awaiting update from legal re legal documents. • Plot B Lowfield - all past information reviewed, to consider feedback from premarket engagement and contact interested parties for any clarifications required then discuss next steps. • Woolnough House - await results of pre planning application, Licence to allow topographical surveys to be arranged. Awaiting update from legal re legal documents. | | | | | | | | | | |

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| <ul style="list-style-type: none"> 68 Centre - await results of pre planning application, Licence to allow topographical surveys to be arranged. Awaiting update from legal re legal documents. | |
| Reports to | This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive. |
| Exec member | Cllr Michael Pavlovic |
| Director responsible | Pauline Stuchfield - Director of Housing and Communities |
| Dependencies | None |
| Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee) | |

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| Project title | | Haxby Station | | | | | | | | |
| Reporting period | | January 2026 | | | | | | | | |
| Description | | | | | | | | | | |
| Haxby Station will be a new unmanned (two-platform) station located just over 4 miles to the north of York (on the York-Scarborough line, between the existing York and Malton stations) in the town of Haxby, to serve the nearby suburban and semi-rural areas to the north-east of York, where there are over 20,000 residents as potential customers. | | | | | | | | | | |
| Overall status prev period (Dec) | | | | | | | Overall status this period (Jan) | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues |
| Jan | | | | | | | | | | |
| Dec | | | | | | | | | | |
| Scope Status Explanation | | Scope remains unchanged (at this time). <i>Minimum Viable Product</i> identified during design stage, but DfT may pressurise project into cost savings by reducing scope (tbc). | | | | | | | | |
| Costs Status Explanation | | <ul style="list-style-type: none"> Chancellor announcement (July '24) that the funding stream which was expected to fund the station had been cancelled. New Government announcement (July '25) that the project would, once again, be funded to delivery. Cost estimate circa £23m/£24m (full project) but this is two/three years old. Costs benchmarked against comparable projects and deemed realistic. However now subject to inflation. CYC contribution of £4.3m match-funding identified. | | | | | | | | |
| Resources Status Explanation | | <ul style="list-style-type: none"> Network Rail are reassembling their project team to progress ES5 Design stage, following it being on hold for over a year, but this is likely now not going to get underway in earnest until early 2026. Highways Engineering Design team pencilled in to design and construct CYC Highways elements of project (~£1m of works). | | | | | | | | |
| Tasks & Milestones Status Explanation | | <ul style="list-style-type: none"> Funding uncertainty had led to NwR pausing activity (ES5 stage). Programme has undoubtedly slipped by potentially two years. Planning application submission was delayed; a number of statutory consultees had objections to the scheme as it stood, leading to further delays whilst these concerns were considered / addressed. | | | | | | | | |

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| | <ul style="list-style-type: none"> • Determination (Planning Committee) delayed and likely to go to Committee in 2026. |
| Risks Status Explanation | <ul style="list-style-type: none"> • Largest risk to project is funding - now once again confirmed, but subject to the whims of the government of the day. • Other major risk is granting of planning consent (delay in achieving this). |
| Issues Status Explanation | <ul style="list-style-type: none"> • Majority is time and funding related. • PLEASE NOTE: That the Project is a partnership of CYC & NwR (& DfT). Thus, approvals for, and construction of, the new station is now mainly NwR's responsibility. |
| Progress Update | |
| <ul style="list-style-type: none"> • Planning application pending since February 2024. Determination now expected summer 2026. • Cost estimate total £24m for new station and associated works (i.e. Highways), albeit estimate is two/three years old and expected that delays have applied inflationary pressures on this figure - perhaps to circa £28m. • Our project partners Network Rail are leading on the implementation of this project (main Station elements). CYC responsible for delivery of Highways elements of the project. • Overall programme delayed due to above. Station completion projected early 2028. Entry into service (during timetable changes) best estimate May or Dec 2028. | |
| Next Period | |
| <ul style="list-style-type: none"> • Steering Group with DfT. Clarify governance and council obligations. • Network Rail to appoint a Principal Designer (PD), following period of procurement. • Continue to close out Planning actions / queries, where possible (until PD appointed). • Progress proposals for associated highways works. | |
| Reports to | NSF Board (DfT; Network Rail etc.), Executive (CYC) |
| Exec member | Cllr Ravilious |
| Director responsible | Garry Taylor - Director of City Development |

| Dependencies | |
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| Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee) | <p>Exec September 2021 - Haxby Station – Update and Land Acquisition https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12795&Ver=4</p> <p>Executive December 2021 - Haxby Station – Site Selection https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12798&Ver=4</p> <p>Executive October 2022 - Haxby Station Update & Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13291&Ver=4</p> |

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| Project title | Crematorium Expansion | | | | | | | | | | |
| Reporting period | January 2026 | | | | | | | | | | |
| Description | | | | | | | | | | | |
| The aim of the project is a £0.6m expansion of the current customer facilities, this will incorporate a new modular waiting area, complete with toilet and accessible provision within the grounds and opposite the existing waiting area in an open patch of land. | | | | | | | | | | | |
| Overall status prev period (Dec) | | | | | | | Overall status this period (Jan) | | | | |
| | Scope | Quality | Costs | Resources | Financial Benefits | Non-Financial Benefits | Tasks & Milestones | Climate Change | Risks | Issues | |
| Jan | | | | | | | | | | | |
| Dec | | | | | | | | | | | |
| Risks Status Explanation | | At present all risks are managed or have adequate mitigation, these will develop as the project progresses. | | | | | | | | | |
| Progress Update | | | | | | | | | | | |
| Financial approval for the project was completed at the February 2025 Full Council budget session. Appointment of the project management team at Turner & Townsend then occurred following procurement from April to June. From July 2025 design and survey work has progressed to allow a planning application and procurement tender for the project to be completed. | | | | | | | | | | | |
| The planning application was submitted in November and validated at the start of December 2025. Decision is advised by end of January 2026. | | | | | | | | | | | |

Procurement was launched on the 02 December following the completion of the final ecological surveys and the tender is expected for completion and contract award in February 2026. Tender submissions are for the end of January 2026. Assessment will follow in February. The project will only go forward if:

- Planning is approved for the design and working limitations needed for the continued and uninterrupted operation of the site.
- Tenders are submitted that meet the financial limitations approved.

Delivery of the physical build is timed from 01 June to 01 September 2026.

Next Period

Items for the next period are:

- Planning Award end of January/ February 2026.
- Assessment of tenders January/ February 2026.
- Contract award for the construction and delivery works February 2026.
- Site delivery from 01 June 2026.
- Completion early September 2026

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| Reports to | Crematorium Expansion Project Board |
| Exec member | Cllr Kilbane |
| Director responsible | Pauline Stuchfield - Director of Housing and Communities |
| Dependencies | |
| Link to paper | |