

Update of Major Projects

Over the page is a summary of the Council’s Major projects and contains information reported until mid-October 2025.

Please note before reviewing the “Large” project information:

- The Summary of “Large” projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a “Medium/Large” or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

Large Projects Summary	Governance	RAG Sept 2025	RAG Oct 2025	Direction of travel
York Central Funder	YC Strategic Board YC Delivery Co-ordination Board	Amber	Amber	Same
Castle Gateway	Castle Gateway Working Group	Amber	Amber	Same
Outer Ring Road Dualling	YORR Project Delivery Group	Amber	Amber	Same
	Technical Working Group			
City Centre Access & Security (HVM)	Transport Board	Green	Green	Same
Future Library Investment Programme (FLIP)	FLIP Working Group	Green	Green	Same
York Station Gateway	Station Project Board	Amber	Amber	Same
	Infrastructure Delivery Board			
Ousewem Project	Project Governance Board	Green	Green	Same
	North Yorkshire Flood Risk Partnership			
Carbon Reduction Programme	Carbon Reduction Programme Board	Green	Green	Same
Mansion House	Mansion House Refurbishment Project Board	Green	Green	Same
Retrofit One Stop Shop York (ROSSY)	Steering Committee	Green	Green	Same
City Centre Sustainable Corridor Bus Priority	Transport Board	Green	Green	Same
CRM Replacement	ICT Board	Amber	Amber	Same
Improvements to the quality and quantity of CYC owned Gypsy and Traveller pitches and sites	Asset Management Board	Amber	Amber	Same
Lowfield Green	Housing Delivery Programme Board	Amber	Amber	Same
Duncombe Barracks	Housing Delivery Programme Board	Amber	Amber	Same

Burnholme	Housing Delivery Programme Board	Amber	Amber	Same
Ordnance Lane	Housing Delivery Programme Board	Amber	Amber	Same
Willow House	Housing Delivery Programme Board	Green	Green	Same
Bell Farm Retrofit Project	Housing Delivery Programme Board	Amber	Amber	Same
Lowfield Plot A Specialist Housing	Housing Delivery Programme Board	Amber	Amber	Same
Electric Vehicle Charging Infrastructure	Transport Board	Amber	Amber	Same
Hyperhubs – Union Terrace	Transport Board	Green	Green	Same
Hyperhubs – Askham Bar	Transport Board	Amber	Amber	Same
City Leap Accelerator	TBC	Amber	Amber	Same
P&R Interchanges PT07.22	Transport Board	Green	Green	Same
Local Plan - Supplementary Planning Documents		Green	Green	Same
Housing Plan including RP affordable Homes	Housing Delivery Programme Board	Green	Green	Same
Haxby Station	Transport Board	Amber	Amber	Same

Detailed Updates

Project title	York Central (Funder)									
Reporting period	October 2025									
Description										
<p>York Central is a key strategic development site for the city to enable economic growth and housing delivery. The majority of the land is in the ownership of Homes England and Network Rail. CYC have played an active role in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for the delivery of locally led regeneration and development, that will manifest significant benefits for the city. The capacity for the site to accommodate high quality new office accommodation, with new public realm and a new station entrance, alongside a transformed cultural offer at the Railway Museum, is vital to attract inward investment. The contribution York Central will make to the achievement of the local plan housing targets is also a key consideration.</p>										
Overall status previous period (Sept)							Overall status this period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Costs Status Explanation		<ul style="list-style-type: none"> • Cost pressure remains in relation to the delivery of the key access infrastructure. The Exec report approved in April 2022 confirmed additional CYC funding to support enabling infrastructure delivery. Whilst cost pressures are being felt on the project, Homes England remain responsible for the infrastructure delivery. • The infrastructure delivery programme still indicates a need to draw CYC investment (£35m) from late 2025/26 onwards. • The EZ Agreement has been approved and includes the provisions from Homes England (Infrastructure Delivery Lead) to assure CYC's financial governance. • There are additional potential funding asks of different aspects of the development and options continue to be explored. 								

Resources Status Explanation	<ul style="list-style-type: none"> • Project Management by Homes England and timely information co-ordination by the contractor are key to successful delivery – there has been some pressure on the project team. • Legal arrangements are managed through a Legal Tracker which is shared with the internal York Central Officer group monthly to ensure deadlines are met. • As the developer partner brings further planning applications forward there is likely to be some pressure on council teams in determining these applications. Submissions are programmed imminently.
Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> • Homes England and Network Rail as major landowners are now leading project delivery. CYC involvement is now as a part funder and as the statutory authority for regulatory/adoption elements – which are complex and time pressured. • The construction of the site access and the ECML bridge is key to opening the site up for development and will be monitored closely. • The development partner for the site is now actively working towards the delivery of the first phase of development. • The Phase 1 reserved matters application (RMA) submission is still scheduled for Qtr3 2025.
Risks Status Explanation	<p>Risks associated with the project are complex and interdependent. Active risk management is ongoing with Homes England responsible for the infrastructure delivery.</p>
Issues Status Explanation	<p>Homes England / Network Rail as landowners are responsible for managing issues arising in relation to delivery of the scheme - working with the council as a project funding partner. The Council is sighted across live issues as part of the partnership working arrangements, and these are being actively managed.</p>
Progress Update <ul style="list-style-type: none"> • The project partners continued to work on further phase 1 proposals, with engagement activity, technical and pre-application discussions well progressed, and submission of planning consents imminent. • Work on the main access infrastructure contract continued to progress on site. 	
Next period <ul style="list-style-type: none"> • Main access infrastructure works continues. With enactment of the stopping up order due to follow once the works are completed and the regulatory matters related to the new road are completed. 	

	<ul style="list-style-type: none"> • Pre-planning discussions are progressing, with the planning application to be submitted shortly for phase 1 development, and separately for key Network Rail infrastructure. • The internal officer group continues to meet monthly, chaired by Director of City Development, to monitor progress.
Reports to	York Central governance structures and Executive.
Exec member	Cllr Kilbane
Director responsible	Garry Taylor - Director of City Development
Dependencies	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive December 2015 – York Central and Access Project http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8844&Ver=4</p> <p>Executive July 2016 – York Central http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9303&Ver=4</p> <p>Executive November 2016 - Consultation on access options / Third party acquisitions http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4</p> <p>Executive July 2017: Project and Partnership Update http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4</p> <p>Executive November 2017 - Preferred Access Route and Preparation for Planning http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10193&Ver=4</p> <p>Executive March 2018 - York Central Access Construction http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10189&Ver=4</p> <p>Executive June 2018 – Masterplan & Partnership Agreement http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10469&Ver=4</p> <p>Decision Session August 2018 – York Central Design Guidelines</p>

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&MId=10847#AI49619>

Executive August 2018 York Central Update – Western Access

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10471&Ver=4>

Executive November 2018 – York Central Enterprise Zone Investment Case

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4>

Executive January 2019 York Central Partnership Legal Agreement

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4>

Executive July 2019 - York Central Partnership Update

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4>

Executive October 2019 – Update <http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4>

Executive July 2020 – Update <https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12295&Ver=4>

Executive April 2021 – York Central & York Station Gateway Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4>

Executive April 2022 – York Central Enterprise Zone Funding Agreement

<https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12802&Ver=4>

Corporate Services, Climate Change and Scrutiny Management Committee [York Central Update](#)

Corporate Services, Climate Change and Scrutiny Management Committee - March 2024

[York Central Update](#)

Corporate Services, Climate Change and Scrutiny Management Committee - December 2024

[York Central Update](#)

Project title	Castle Gateway									
Reporting period	October 2025									
Description										
<p>City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George’s Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.</p>										
Overall status previous period (Sept)							Overall status this period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Costs Status Explanation		<ul style="list-style-type: none"> The project remains within budget at this time. Further work is being undertaken to confirm the WYCA funding to deliver the bridge and park to the rear of the museum. A cost plan for the stage 3 design has been undertaken by the appointed cost consultants, this will be reviewed to considered how it aligns with the budget. A business case for the delivery of the Castle and Eye of York scheme will be brought back to the Executive in November 2025. This will include the revised costs and proposed phasing of delivery. 								
Financial Benefits Status Explanation		The financial benefits of the revised schemes will be established and monitored as the design progresses beyond the optioneering stage.								
Tasks & Milestones Status Explanation		A business case for the delivery of the Castle and Eye of York Scheme will be brought back to the Executive in November 2025.								
Risks Status Explanation		This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As								

	the different projects that make up the masterplan move into delivery, each has its own dedicated risk register which feeds into the programme level risk register. The key headline risks reported here are taken from the programme risk register.
Issues Status Explanation	The programme issues remain under review and are managed by the project team.
<p>Progress Update</p> <p><u>Castle and Eye of York (EOY)</u> The revisions to the pending planning application were submitted at the beginning of July 2025. The statutory planning process is underway.</p> <p>An update report on the Castle and Eye of York is being prepared, which will be reported to the Executive in November.</p> <p><u>St George's Field (SGF)</u> Officers have been continuing to explore further parking, coach parking and active travel improvements at the site. These will be considered as part of the Movement & Place study due to commence shortly, given their strategic relationship with wider City Centre movement approaches.</p> <p>The Environment Agency had plans approved through planning to make amendments to the Flood Wall and access ramp into the car park. The Project Team are working to align the delivery of both works.</p> <p><u>Castle Mills</u> In line with the November 2023 Executive approval, officers have been exploring the opportunities to bring forward a 100% affordable housing scheme on the Castle Mills site. Officers have been in discussion with West Yorkshire Combined Authority regarding the delivery of the pedestrian and cycle bridge element of the scheme.</p>	

Next Period

Castle and Eye of York

The planning application will continue to follow the statutory planning consultation process. Comments received to the planning application will be considered by the planning case officer, prior to a report being prepared for planning committee for determination.

The Castle and Eye of York report will be reported to the Executive in November 2025.

St George's Field

We will continue to progress the revised surface level layout option for St George's Field, as part of the Movement and Place work. Along with trying to align working with the Environment Agency for their recent planning approval.

Castle Mills

Opportunities to bring forward a 100% affordable housing scheme on the Castle Mills site will continue.

Reports to	An Our City Centre Project Board has been established to ensure that the Castle Gateway projects have chief officer oversight and the Business case for delivery requires executive approval.
Exec member	Cllr Kilbane
Director responsible	Garry Taylor - Director of City Development
Dependencies	Local Plan Policy, City Transport Policy
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	Executive October 2015 - York's Southern Gateway http://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8842&Ver=4 Executive November 2016 - Land Assets on Piccadilly https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4 Executive January 2017 – Update York Castle Gateway https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9309&Ver=4

Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10190&Ver=4>

Executive April 2018 - Castle Gateway Masterplan

<http://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10197&Ver=4>

Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10473&Ver=4>

Executive October 2019 – Update <http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11111&Ver=4>

Executive January 2020 –Phase One Delivery Strategy

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11115&Ver=4>

Executive October 2020 – Update and Business Case Review

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12297&Ver=4>

Executive June 2022 – Castle Gateway Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=13287&Ver=4>

Executive November 2023 – [Castle Gateway Update](#)


Corporate Services, Climate Change and Scrutiny Management Committee Jan 2025 - [Major Projects - Castle Gateway Update](#)

Executive November 2025 - [Major Projects – Castle and Eye of York Update Report and Next Steps](#)

Project title	Outer Ring Road Dualling – progress update required										
Reporting period	October 2025										
Description											
<p>This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p>											
Overall status previous period (Sept)							Overall status this period (Oct)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Oct											
Sept											
Scope Status Explanation		Stage Gate Review undertaken, Exec report approved for phased delivery of plan. Further funding options will need to be investigated for full scope delivery.									
Costs Status Explanation		Exec decision 15th July with approval to re-allocate some budgets to York Station Gateway and deliver York Outer Ring Road in a phased manner. Reduction in WYCA budgets as a result of transference to York Station Gateway which will require further funding bids to be explored to deliver entire project.									
Resources Status Explanation		Project team is carrying a number of vacancies, recruitment is ongoing.									
Tasks & Milestones Status Explanation		Exec report approved July 15th, allowing phased approach to delivery. A number of pre-construction pressures remain in reference to planning conditions and procurement.									

Climate Change Status Explanation	The carbon impact of the scheme has been considered throughout the development of the project. In principle it is anticipated that traffic will redistribute around the city as a result of the additional orbital capacity reducing overall journey times and emissions.
Risks Status Explanation	There are a number of risks rated as amber and red, the project team are working on these.
Issues Status Explanation	The main issues are scheme cost, budgets, planning conditions and land acquisition.
Progress Update	
<ul style="list-style-type: none"> • Ongoing negotiations to purchase land by private agreement throughout 2025. • Expediting of planning conditions post Stage Gate Review (SGR) is currently being explored. • Continued to work with utility companies affected by the scheme. • Final cost review incorporated into Stage Gate Review included in approved Executive decision in combination with York Station Gateway for phased delivery approach. • Further transport modelling has been undertaken as part of scheme review. This information fed into the Executive Committee report put before Councillors at the decision session (15 July 2025) and recommendations approved for a phased delivery approach. • Change request submitted to WYCA October 1st for both York Outer Ring Road and York Station Gateway budget changes and is under further development as a result of WYCA analysis and feedback. 	
Next Period	
<ul style="list-style-type: none"> • Procurement and undertaking of detailed design along with pre start surveys (ecology etc.) and advancing any remaining land purchases. • Change request development following submission to WYCA for both YORR and York Station Gateway to approve budget changes from Exec report for October 25 WYCA approval. 	

Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	CLlr Ravilius
Director responsible	Garry Taylor - Director of City Development
Dependencies	LTP4, Local plan
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive W Yorkshire Transport Fund – 24 Nov 16 http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10188&Ver=4</p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10475&Ver=4</p> <p>Executive September 2019 - Improvements Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11109&Ver=4</p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11116&Ver=4</p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12293&Ver=4</p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12509&Ver=4</p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12795&Ver=4</p>

	<p>Executive June 2022 - York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress and Proposed Utility Diversions </p> <p>Executive July 2025 - Major Projects (Station Gateway and York Outer Ring Road Business Case)</p>
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Project title	City Centre Access & Security (HVM)										
Reporting period	October 2025										
Description											
<p>Project involves the feasibility, design and installation of static and automated measures to protect the core footstreets area in the city centre and at York Racecourse to provide public protection from potential vehicle as a weapon attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measures to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>											
Overall status previous period (Sept)							Overall status this period (Oct)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Oct											
Sept											
Scope Status Explanation		Scope creep in terms of Project Manager being asked to plan for access controls for events such as Christmas Market; New Years Eve (at York Minster) and unanticipated changes to access restrictions as a result of Executive decisions - putting further strain on resources.									
Costs Status Explanation		<ul style="list-style-type: none"> - Further demands on Revenue budget as a result of Executive decisions relating to blue badge access. - Capital budget new (modest) demands due to required changes at Blake Street, although this is a 'new project' on the Capital Programme and funded through other means. - Operational costs (revenue) have increased due to access for blue badge holders being securely managed (staffed entrances currently). 									
Resources Status Explanation		<ul style="list-style-type: none"> - Project Manager working in solitude, with other priorities putting a pressure on their capacity. 'Single point of failure'. - Operations mainly outsourced. 									

	<ul style="list-style-type: none"> - Routine cleansing of matadors, increased to twice per month, is an ongoing cost which will need to continue to ensure that Matadors stay in good working order. - Bi-annual Servicing Agreement entered into.
Non-Financial Benefits Status Explanation	<ul style="list-style-type: none"> - Blue badge access through the measures permitted (entries at Blake St & Goodramgate). - A staffed solution is currently operational, discussions taken place on how to achieve a cost-saving here, but no viable safe solution to reduce staffing levels.
Risks Status Explanation	<ul style="list-style-type: none"> - Only continuing operational risk is ensuring that the installed HVMs continue to operate as intended, protecting the city centre, with minimal faults. - Some risk related to identified hazard at Blake St - of too many vehicles entering the area and exiting uncontrolled, against the one-way and signalised junction at Museum St.
Issues Status Explanation	<ul style="list-style-type: none"> - Christmas market access issues/proposals still being picked up by Project. - Handing over to Operations / BAU.
Progress Update	
<ul style="list-style-type: none"> • All eleven sites complete, with all eight locations with "matador" sliding bollards fully operational. • Stage 3 Road Safety Audit concluded. • Operational duties and roles further clarified, in preparation for transition to Business as Usual. • Consideration of options pertaining to required changes at Blake Street to enable a safer exit for vehicles / to discourage entries. Approved at Transport Board for allocation of resource. • Counter-terrorism briefing / discussion with Police, CMT & Executive. 	
Next Period	
<ul style="list-style-type: none"> • Proposals for changes to Blake Street, with Engineering Design team. • Planning for Christmas Market 2025. • The HVM "Assets" still need to be formally handed over to Asset Management to manage. 	

	<ul style="list-style-type: none"> The "Operations" aspect still needs to be formally handed over to Highway Management / Traffic Management to manage.
Reports to	Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group. There is a CYC internal working group working on the detail.
Exec member	CLlr Ravilious
Director responsible	Garry Taylor - Director of City Development
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018: City Transport Access Measures http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4</p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4</p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11108&Ver=4</p> <p>Executive February 2020: Phase 1 Proposals (Update) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11116&Ver=4</p> <p>Executive January 2022: Security Measures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p> <p>Exec July 2022: City Centre Access – Action Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13288&Ver=4</p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</p>

	<p>Executive Oct 2023: Consideration of changes to the City Centre Traffic Regulation Order (Footstreets)</p> <p>Executive July 2024 - MIMA York City Centre Accessibility Findings and Recommendations Report</p> <p>Economy, Place, Access and Transport Scrutiny Committee, October 2024 City centre access: reviewing the implementation</p> <p>Executive Nov 2024: York Christmas Market 2024 and Blue Badge Access</p>
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Project title	Future Library Investment Programme (FLIP)									
Reporting period	October 2025									
Description										
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.										
Overall status previous period (Sept)				Overall status this period (Oct)						
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Progress Update										
<u>Acomb</u>										
<ul style="list-style-type: none"> • Mechanical and Electrical meeting took place on site with Horizon, PBS and CYC IT. • Final Mechanical and Electrical drawings produced. • Library officially closed to the public on the 30th of September, all stock boxed up and rooms cleared of kit. • Builders (PBS) started on site on the 7th of October and work has begun to strip out the toilets, structural work for the extension to the kitchen and removal of old flooring. • Kitchen and cafe designs submitted and provided to the builder. • Drainage repairs and jetting carried out on the 6th of September. • All library furniture ordered. • Structural survey carried out on the roof as part of the solar panel feasibility work. 										
<u>Clifton Library</u>										
<ul style="list-style-type: none"> • Programme Manager continues to support Explore York staff to report any building concerns and continue the servicing and maintenance plan. 										

Next Period

Acomb Library

- New dado trunking, sockets and data to be installed to support IT and AV.
- Stud walls to be erected.
- Making good in the toilets before new sanitary wear is installed.
- New doors installation in toilet area.
- Plaster work and WhiteRock installation in kitchen.
- Preparation for new flooring to go down.
- Redecoration begins.

Reports to	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.
Exec member	ClIr Kilbane
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	Executive October19 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4 Executive January 22 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4 Executive July 25 - Update on Future Libraries Investment Programme

Project title	York Station Gateway									
Reporting period	October 2025									
Description										
The York Railway Station Gateway scheme comprises a coordinated, multi-modal package of interventions in and around York Railway Station. The scheme complements and connects the proposals being progressed to the west and east of the station and will transform the Station as a gateway to York; significantly improving access, addressing carbon and air quality issues, and directly supporting delivery of housing and commercial uses on the York Central development site.										
Overall status previous period (Sept)					Overall status this period (Oct)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Financial Benefits Status Explanation		<ul style="list-style-type: none"> A de-scoped scheme may compromise the agreed business case outputs and benefits. However, with the additional funding the original scope and therefore benefits are currently forecast to be realised. This remains "At Risk" due to the nature of infrastructure projects of this type and until the delivery strategy for the remaining Packages of work are determined. Work on going between CYC, WYCA and DfT to realign the funding streams to package budgets prior to going through funders various approval processes. 								
Non-Financial Benefits Status Explanation		Positive discussions underway with WYCA with regard to more appropriate SMART targets.								
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. The Package 1 - Enabling Works is complete and Package 2 (Highway works) is in delivery and despite being behind the original schedule is being controlled in accordance with the contract. Currently this package of works is due for completion in Spring 2026. Discussions with regard to the delivery strategy, sequencing and programme for the remaining packages are progressing well with partners. This remains "At Risk" until those programmes are confirmed. 								

Risks Status Explanation	Budgetary risk will be minimised through project decision making and working with funders, partners and DFT to ensure the Council is not exposed to risk. Programme risk that will be minimised by timely stakeholder and utility company engagement. Further risks posed by parking strategy. All risks could be mitigated but would impact on delivery. A full review of the project risk register will be undertaken over the coming weeks
Issue Status Explanation	<ul style="list-style-type: none"> • Delivery strategy and sequencing of works to be determined for Package 4. • Deed of Variation between LNER and CYC for Package 3 to be finalised. • Review of Lessons Learned session to be completed and fed through Project Team. • Governance structure to be reviewed.
<p>Progress Update</p> <p><u>Delivery Packages Overview</u></p> <p><u>Package 1 (Enabling Works)</u></p> <ul style="list-style-type: none"> • Completed October 2024 <p><u>Package 2 (Highway Works)</u></p> <ul style="list-style-type: none"> • The Substation works are ongoing with works on the platform now heading into the buildings at Parcel Square. • The temporary Loop Road around and behind the RI has been installed and is now in use as a diversion for the RI junction closure to facilitate the works at the RI junction which needed to be closed to carry out the works safely. • First phase of works inside Tea Room Square is complete (which was laying ducting and kerbs) and pedestrians have been switched over, away from the road, so that the second phase of works can start outside the Milner Hotel. • We have successfully switched the two way traffic on Queen Street closer to the City Walls to allow for more working space at the RI junction. • Works outside the residents properties outside Queen Street is ongoing with the section directly outside the properties now paved. Work is ongoing for the installation of the kerbing for the cycle lane and we have successfully laid our LV duct in the footway. 	

- Aco Drains have been installed in zone 12 (outside the Portico building) and work will start imminently on the deep drainage. Works were delayed due to finding an attenuation tank outside the portico which was previously not on any surveys carried out.
- The cladding around the capping beam and W2 is ongoing and will be complete in 2 weeks' time.

Package 3 - Station Works (LNER Delivery)

- The P3 Deed of Variation in terms of payment mechanisms and scope of the work to be delivered with LNER is under review by all parties
- The interfaces and cross over between P2 and P3 have been finalised.

Package 4 - Station Works

- Network Rail (NR) have appointed designers to work on the loop road configuration with positive conversations occurring between Highways and NR in terms of requirements and standards particularly in regard to Active Travel users.
- CYC have appointed the lead on this design in collaboration with NR, LNER and their respective consultants.
- Concept design has been broadly agreed although some concerns with regard to interoperability need to be determined and resolved.
- Package 4 delivery strategy has not yet been confirmed between CYC and NR however positive conversations remain ongoing.
- Issues have arisen around the demolition of the existing band room, these will continue to be addressed by CYC and NR with a specific Focus Group giving this matter more impetuuous.

Package 5 - Multi-Storey Car Park (Network Rail Delivery)

- The station long stay car park closed on the 14th March 2025 until further notice for the MSCP enabling works to commence. Alternative parking will be available on the York Central side of the station.

- NR are anticipating that the construction works for the MSCP will commence in March 2026 with a 9 month programme.

Whole of Programme Overview

General

- An internal CYC Lessons Learned workshop has taken place and is being finalised.
- A review of project Governance is currently underway with draft proposals under consideration by senior officers.
- Procurement strategy being developed for Package 4, taking into consideration the Lessons Learned work.

Stakeholder Engagement and Communications

- Stakeholder meetings continued.

Land

- Deeds of Variation and legal discussions in regard to land purchases for Packages 3 and 4 remain positive and progressing well.

Planning

- The CYC project team continued to work on discharging planning conditions as delivery progresses.
- Owing to various changes in P2 design and delivery, the project team continued to work with the LPA to agree discharge of conditions.

Procurement and Finance

- On 15th July 2025 CYC Executive Committee approved an increase of overall budget of £18.5M.
- CYC together with LNER continued to develop an updated funding strategy to address projected overspend. This will review delivery and scope of the project as a whole, as well as value engineering to current work packages.
- WYCA have had a change of personnel and meetings are set up between WYCA and CYC to reinvigorate the funding mechanisms and targets.

- A review of future procurement needs is currently underway in terms of ongoing and future project support functions.

Next Period

Package 2 - Highway Works

- Section 7 (area by city walls next to George Stephenson House) – Finish off landscaping to areas
- Section 7a (area opposite the RI junction) - Finish cladding W2 wall, install drainage and pave footway ready to open to the public before embargo is in operation. This will then allow pedestrians to use the footway down the side of Delrios so will be back to two footways in operation on Queen Street.
- Section 9 (By Sub-station/Parcel Square) – Resurface a part of existing footway to widen the footway and bus waiting area.
- Section 9a (RI Junction) – Continue to install deep drainage, gullies and aco drains at the Ri junction
- Section 9a (Queen Street Properties) – Complete the installation of cycle lane, lay PQC and install paving and install railings for residents before December.
- Section 11 (Burial ground) – Complete this small pocket of paving works and have the footway open before the embargo is in operation.
- Section 12 (Tea Room Square) – Install deep drainage, kerbing and make a start on cycle lanes.
- Sub-station Works – Continuation of dig and ducting install through Parcel Square buildings and works to the chambers outside Cycle Heaven.

Package 3 - Station Works (LNER Delivery)

Meeting planned with LNER to discuss the (back to back) funding agreement to enable funding to be unlocked for LNER to progress this Package needs to occur noting resourcing constraints within CYC Legal team.

Package 4 - Loop Road

Meetings ongoing with Highways Authority to discuss design development between LNER and NR as well as sequencing of works planning to enable potential procurement.	
Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	CLlr Ravilious
Director responsible	Garry Taylor - Director of City Development
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Exec November 2018 - Report on Public Engagements https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10474&Ver=4</p> <p>Exec November 2020 – Funding and Delivery https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12407&Ver=4</p> <p>Exec November 2021 - Project Update and LNER Funding & Development Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12797&Ver=4</p> <p>Micklegate Ward Committee, Jan 2023 - Update on York Station Gateway scheme</p> <p>Planning Committee, Nov 2023 - York Station, Station Road, York [23/01640/LBC]</p> <p>Executive July 2025 - Major Projects (Station Gateway and York Outer Ring Road Business Case)</p>

Project title	Ousewem Project									
Reporting period	October 2025									
Description										
<p>A large strategic project across the Swale, Ure, Nidd and Ouse River catchments covering an area over 3000 km².</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>										
Overall status previous period (Sept)							Overall status this period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Progress Update										
<ul style="list-style-type: none"> • Continuation of onsite delivery. • Completion of some delivery projects. • Continued landowner engagement and site visits to develop designs. • Continued communications and engagement activities including development of the York Rivers Trail project and new campaign. 										

- Continuation of NFM funding mechanism research. Preparation for future activities including workshop and interviews. Initial planning of choice experiment.
- Progression of final stage of modelling to deepen understanding of the catchment and reporting on the potential water quality benefits of Nature-based solutions (NbS).
- Strategic conversations, engagement updates with partners and project planning.

Next Period

- Stakeholder engagement on measuring the benefits of NbS including a workshop.
- Progressing of new comms and engagement campaign.
- Continuation of onsite delivery and engagement with landowners.
- Continuation of investment and finance mechanism research.
- Exploration of existing guidance relating to geohazards.
- Development of detailed models of two locations.

Reports to	Project Governance Board: North Yorkshire Flood Risk Partnership
Exec member	Cllr Jenny Kent
Director responsible	Garry Taylor - Director of City Development
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec July 2021 - Innovative Flood Resilience Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12793&Ver=4</p> <p>Exec July 2022 - Catchment Flood Management Project PDF 416 KB</p>

Project title	Carbon Reduction Programme									
Reporting period	October 2025									
Description										
The Carbon Reduction Programme will deliver meaningful carbon reduction projects, contributing to the city's net zero carbon ambition by 2030, reducing council emissions and building advocacy and inspiring action throughout the next decade.										
Overall status prev period (Sept)				Overall status this period (Oct)						
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Scope Status Explanation		Indications from Annual Reporting is that the city is not on track to achieve net zero ambition by 2030.								
Costs Status Explanation		<ul style="list-style-type: none"> Existing funding commitments have been agreed. Some actions in the Climate Change Action Plan are still unfunded. 								
Resources Status Explanation		Harewood Whin Project Manager left on 1st July - recruitment underway.								
Progress Update										
<u>Reporting</u>										
<ul style="list-style-type: none"> City-Wide and Corporate emissions reports are being completed for publication in December. 										
<u>Carbon Negative Challenge Fund</u>										
<ul style="list-style-type: none"> The outcome of our Carbon Negative Challenge Fund applications has been determined. Our 4 revenue bids have been unsuccessful while our 3 capital applications have been successful or asked to provide further clarifying information. We are responding to this request. 										

- Applications for the Energy Generation Accelerator Programme (EGAP) have been submitted.

Net Zero Fund

- Work to upgrade the heating system at Honeysuckle House and Alex Lyon House is complete. The deadline final claim will be submitted end of October 2025.

Business & Commercial

- The Business Decarbonisation Support programme has launched. Funded by the Combined Authority, grant funding is available to York businesses to deliver carbon reduction measures. The project has so far allocated over £100k of funding to York businesses, with an additional £250k in the pipeline. Applications are being assessed on a rolling basis.

Natural Environment

- Green Streets planting in public open spaces and highway verges is complete. Failure rates have been higher than expected due to the warm and dry spring. Replacement trees will be planted in autumn/winter and an enhanced maintenance schedule will be introduced.
- The LINC project has been extended for 6-months to progress the pilot projects and explore the concept of a 'buyers club'. The Strategic Outline Business Case will also be finalised.

Other

- A regional Climate Change Adaptation report is in development and will be completed in December 2025.
- The Council has been awarded £216,000 from the Mayoral Renewable Fund to support the installation of solar panels at Yearsley swimming pool, Acomb library and Joseph Rowntree school.
- A supplementary application to the Mayoral Renewable Fund has been submitted for an additional 4 sites and a grant value of £140k.

<ul style="list-style-type: none"> An Expression of Interest has been submitted to the DESNZ Heat Network Delivery Unit for funding to undertake city centre heat network feasibility. 	
Next Period <ul style="list-style-type: none"> Start procurement for technical support to deliver P&R Solar PV Outline Business Cases. MRF reporting Emissions reporting 	
Reports to	Carbon Reduction Programme Board
Exec member	Councillor Jenny Kent
Director responsible	Garry Taylor - Director of City Development
Dependencies	
Link to paper if it has been to another member meeting	<p>Decision Session - Executive Member for Environment and Climate Emergency - March 2023 Local Area Energy Plan</p> <p>Executive Nov 2022 10 Year Strategies / Annex Bi Climate Change Strategy 2022-2032 / Annex Bii Climate Change Action Plan</p> <p>Decision Session - Executive Member for Environment and Climate Emergency - Nov 2023 A Climate Ready York</p> <p>Decision Session - Executive Member for Environment and Climate Emergency - Oct 2024 York Green Streets - Progress and Next Step / Annual Carbon Emissions Report 2022/23 / York Emissions Inventory Report 2023</p> <p>Decision Session - Executive Member for Environment and Climate Emergency Update of Climate Change Action Plan, Annual Carbon Emissions Report 2023/24 and York Emissions Inventory Report</p>

[2024](#)

Corporate Services, Climate Change & Scrutiny Management Committee Jan 2025 -
[Development of a Carbon Offsetting/Insetting Strategy](#)

Project title	Mansion House									
Reporting period	October 2025									
Description										
Refurbishment of the Mansion House, York centre. This is a large scope of renovation works following an extensive condition survey in March 2023. Budget of £1.273m has been funded primarily by a CRAM bid and is now approved.										
Overall status prev period (Sept)							Overall status this period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Delays in the procurement and legal works required for the tender and contract have made significant impact into the timescales for the project delivery. Although a new programme has been agreed with the appointed contractor it has no contingency within it and there is serious risk of the project overrunning past its original delivery schedule. 								
Issues Status Explanation		<ul style="list-style-type: none"> The external works are now delayed 6 weeks past the original deadline, though these we believe can be accommodated. This removes any time contingency the project had so any further delays due to adverse weather or material availability will see the project dates slip past the original dates. This will remain an issue until completion and handover. South scaffold licence variation. 								
Progress Update										
<ul style="list-style-type: none"> Wallpaper materials order is delayed. Contingency plan will see this done in January 2026 during normal closed hours. Room has been prepared and painted in advance of the wall paper arriving. This does not impact the reopening of the house to the public or the completion date. Internal decoration is ongoing room by room. Roof works now complete. Scaffold to the south and front is down. 										

- House reopened to the public 06 August 2025.
- Railings and basement level painting is now ongoing to the front of the house in October.
- Currently on programme and budget for the whole scheme.
- South elevation scaffold licence variation has been left. The works to this elevation are currently too complex to achieve. These will be revisited in the future. Scaffold is required within a private property to achieve a stable platform. The works do not appear significant enough to warrant that level of disruption at this time of year.

Next Period

- Some external works will now take place (on the rear and north side of the house) from August to November. This is so the contractor can complete all south and east elevation works so that the scaffolding can come down and the house reopen to the public safely and on time. This does not affect the overall programme, works have simply been reprogrammed to accommodate this.
- Complete wallpaper as per contingency plan in January 2026 during normal closed hours. Room has been prepared and painted in advance of the wall paper arriving.
- Works to the carriageway under the arch begin in mid-September for a period of approximately 6 weeks. This will restrict access to the Guildhall but will not prevent it. To complete by end of October.
- Works to the south elevation (remaining small works) are to be left as the possible claims and costs far exceed the value of the actual works required. Final decision is pending dependent upon structural engineers' assessment.
- Rear and side main scaffolding down in late November 2025.
- External works complete 11 November 2025.
- Internal Works complete end of November 2025.
- Handover is 05 December 2025.
- Snagging works will take place following completion and will be undertaken in January 2026 once the house is closed.
- At present the scheme remains within budget and on programme.

- The design team in consultation with W Birch advise where budget savings can be made, and the saving reallocated to cover additional costs in other areas.
- Excluding the south elevation and final decision made, we are not expecting a significant increase in costs beyond what can be covered by contingency.

Reports to	Mansion House Refurbishment Project Board
Exec member	CIlr Kilbane
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	
Link to paper	

Project title	Retrofit One Stop Shop York (ROSSY)									
Reporting period	October 2025									
Description										
To create an End to End Digital Energy Retrofit One Stop Shop for customer and suppliers, including Home Energy Assessments, Education and empowerment for customers, an accredited and recommendable supplier network, financing solutions and whole-process guidance.										
Overall status prev period (Sept)							Overall status this period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Risks Status Explanation		Currently there are 7 open and edited risks. All of these risks are undergoing mitigation.								
Issues Status Explanation		Two Open Issues: <ul style="list-style-type: none"> City of York Council have not yet confirmed their role in ROSSY/YorEnergy post-project. - Discussions are ongoing and options are being reviewed. Project Lead has left CYC. This role is now being resourced internally, so this issue is being managed. 								
Progress Update										
The consortium achieved the following:										
<ol style="list-style-type: none"> 1. Passed QRM 6. 2. Demo home 2 work is in progress (almost complete). 3. Demo home 1 tours are going well and are mostly fully booked. 4. Painting, carpeting and furnishing Demo Home 1 is complete. 5. Final filming of Demo Home 1 is complete. 6. Plans progressing for launch event in November. 										

7. Project close out discussions taking place.
8. Discussions for commercialisation and the running of YorEnergy post project continue.
9. Finance options are in place, ready for consumers and live on the website.
10. Updates to the CRM, Supplier Marketplace platform and Customer-facing platform, continued following customer feedback.
11. Continued retrofit advice and free assessment service. Additional resource to help customers move through the process.
12. Customers are being connected with local suppliers in order to obtain quotations for their installations.
13. Multiple installations of energy retrofit measures are taking place.

Next Period

1. Complete retrofit works at Demo Home 2.
2. Start tours at Demo Home 2.
3. Complete HED Modelling and add to website.
4. Complete Virtual Demonstrator and add to website.
5. Complete Skills Modules creation.
6. Progress plans for launch event in November - invite attendees, finalise speakers and agenda.
7. Continue to review project close out documents.
8. Continue discussions for commercialisation and the running of YorEnergy post project continue.
9. Continue running the YorEnergy service providing assessments, advice, grow supplier marketplace to increase the number of retrofits in York.

Reports to	Project delivery will be overseen by the Strategic Leadership Board.
Exec member	Cllr Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities

Dependencies	Gypsy and Traveller pitches and sites project
Link to paper	Executive March 2025 - Housing Retrofit update

Project title	City Centre Sustainable Corridor Bus Priority									
Reporting period	October 2025									
Description										
<p>The City Centre Approaches will reduce bus journey times by 3 minutes from York Railway Station to Tower Street roundabout by 1st July 2026, improve bus punctuality to 97% between Rougier Street and Stonebow by 31st January 2027, deliver three improved city centre bus stop interchanges by 1st July 2026, increase pedestrian footfall over Ouse Bridge between 2025 and 2027 inclusive by 5%.</p> <p>Increase cycling levels over Ouse Bridge between 2025 and 2027 inclusive by 20%.</p>										
Overall status prev period (Sept)							Overall status this period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Progress Update										
<ul style="list-style-type: none"> • Consultation material preparation. • Compilation of video and editing of footage • Engagement with local businesses on the affected frontages to the project • Preparation for public consultation. 										
Next Period										
<ul style="list-style-type: none"> • Public consultation • Review of consultation responses and preparation of summary report to Executive Member 										

Reports to	Project delivery will be overseen by the Strategic Leadership Board.
Exec member	Cllr Ravilious
Director responsible	Garry Taylor - Director of City Development
Dependencies	
Link to paper if it has been to another member meeting	<p>Economy & Place Policy & Scrutiny Committee, March 2023 - York Bus Service Improvement Plan</p> <p>Executive July 2023 - Update on Local Bus Services</p> <p>Executive Feb 2024 - Local Bus Service Updates</p> <p>March 2025 Decision Session – Exec Member for Transport - City Centre Sustainable Transport Corridor</p>

Project title	CRM Replacement									
Reporting period	October 2025									
Description										
This project aims to implement a centralised Customer Relationship Manager (CRM) system to replace the previous solution.										
The CRM system is required to:										
<ul style="list-style-type: none"> • Provide a customer audit trail of reported issues. • Improve service delivery by enabling Customer Service Representatives to efficiently answer customer calls and reduce pressure on back-office services. • Offer digital access to services for residents, in addition to Customer Services to access council services on behalf of customers. 										
Overall status prev period (Sept)							Overall status this period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Scope Status Explanation		Scope status is currently Amber, working towards Green. Recently project and technical stakeholders have completed scoping workshops to identify key priorities and risks within the CRM programme before engaging wider audiences or initiating further build activity. The focus was on establishing a common technical framework covering data structures, form design, integrations and governance.								
Quality Status Explanation		CRM board have identified that to achieve planned project outcomes, and factoring time constraints, investigations on minimum viable products are required to ensure that we are remaining in scope without affecting the quality of the web forms.								
Resources Status Explanation		Status remains at amber until as a minimum the short term resource has joined and the project is on track.								

Tasks & Milestones Status Explanation	At present, achieving the August 2026 deadline will be challenging without the immediate implementation of the planned funding and additional resource interventions. The status of tasks and milestones will be reassessed once the board confirms funding release, resource allocation, and delivery progress of the Granicus platform. Detailed plans for the next project stages will be provided in future reports.
Risk Status Explanation	This project risks are at Amber status, this is due the type of high level risk associated with the project cost, time restraints and resourcing, there are mitigating actions in place and we are continuously monitoring the risks and issues to ensure that the project is working towards the green status and preventing escalation.
Issues Status Explanation	Issues are currently at Amber status, due to resource plan not yet finalised however is in progress. This status will return to green once the plan has been approved.
Progress Update	
<p>The overall project status remains Amber due to ongoing issues and risks that require continued monitoring. Since the last report, project and technical rescoping sessions have been undertaken to address current challenges and realign delivery for the next phase. Plans are being refined with the aim of returning the project to green status; this will be confirmed once the agreed actions are implemented and the CRM Board is satisfied with progress.</p>	
Next Period	
<p>Outputs from the project and technical rescoping sessions will be consolidated into a revised delivery approach, including confirmation of internal resource allocation with resident Granicus consultancy as support. Actions to address identified risks will be progressed, and an update to be provided to the CRM board for review.</p>	
Reports to	ICT Board
Exec member	Cllr Katie Lomas
Director responsible	Debbie Mitchell – Director of Finance
Dependencies	Green Waste
Link to paper if it has been to another member meeting	

Project title	Improvements to the quality and quantity of CYC owned Gypsy and Traveller pitches and sites									
Reporting period	October 2025									
Description										
<p>This project has two main aims. The first is to improve the quality of council owned Gypsy and Traveller pitches and their sites. This will be done through an investment plan informed by resident feedback, stock condition information and site surveys.</p> <p>The second aim is to increase the quantity of accommodation available to meet the need identified in the local plan. This will be delivered through an exploration of potential sites, liaison with residents, planning teams, and a number of external consultants.</p> <p>For both aims, business cases for investment will be developed and the works will be delivered by procured contractors.</p>										
Overall status this period (Sept)							Overall status next period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Financial Benefits Status Explanation		Due to the delay in retrofit work finance benefits to residents have been delayed.								
Non-Financial Benefits Status Explanation		Due to the delay in retrofit work non finance benefits to residents have been delayed.								
Tasks & Milestones Status Explanation		Retrofit elements of Phase One have been delayed. CCTV implementation at the Clifton Site is on target. Road Safety Improvements to Outgang Lane are on Target. Due to the delay in retrofit work some tasks and milestones have been delayed.								
Risk Status Explanation		Project risks are at Amber status, this is due the risk associated with the project milestones and time restraints, there are mitigating actions in place								
Issues Status Explanation		Retrofit elements of Phase One have been delayed.								

Progress Update

Retrofit Work

Following a full Retrofit Assessment carried out in 2024 which identified a retrofit plan to achieve an EPC certificate of level “C” for all buildings situated on the City of Council managed Gypsy and Traveller Sites, procurement for a multidisciplinary design team is in preparation.

Site Resident Survey

A Site Resident Survey was conducted by the Senior Project Officer for Gypsy and Traveller Residential Sites and has so far been completed by 75% of the residencies. This is helping us to plan the details of the proposed improvements.

Osbaldwick / Outgang Lane

Regular meetings with the Highways Team are in place to discuss moving forward with the design of the future road improvements including new pathways, with street lighting (permanent or temporary) to be installed before the darker nights set in.

CCTV at The Clifton Gypsy and Traveller Site.

Installation of CCTV to Clifton's entrance, has been approved on 10/10/2025. The Information Governance Team are now communicating with contractors to install CCTV as soon as possible.

Next Period

- CCTV to be installed this calendar year.
- Temporary lighting to be installed on Outgang Lane in October 2025.
- Tender for Retrofit Design work to start this calendar year.

Reports to

Executive

Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	<p>Executive March 2024 - Delivering additional Gypsy and Traveller Accommodation and improving existing facilities</p> <p>Executive May 2024 - Gypsy and Traveller Action Plan</p> <p>Decision Session Combined Executive Member Decision Session June 2025 Gypsy and Traveller Action Plan – Annual Update</p>

Project title	Lowfield Green									
Reporting period	October 2025									
The design and build of 140 mixed tenure homes: 28 social rent, 28 shared ownership and 84 outright sale with a large village green area and pocket park. The development site also comprises of a proposed care home, community build plot, 6 self-build plots and a public services hub. These elements will be dealt with under separate PIDs.										
Overall status this period (Sept)							Overall status next period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Costs Status Explanation		Final account being drawn up between QS's.								
Tasks & Milestones Status Explanation		S278 delayed due to delay and utility diversions required.								
Risk Status Explanation		Risks are actively managed.								
Issues Status Explanation		S38 sign-off yet to be achieved.								
Progress Update										
<ul style="list-style-type: none"> • All properties handed over. • Closing of general defects is ongoing. • Quotes sourced for all utility diversions. • Work on Community Build plot has commenced. • NGN completed diversion works at Dijon Avenue. • S278 works will be on hold until Wates have completed their works and utility diversions are complete. • All highway remedials signed off by Highways Authority. 										

- All drainage remedial works complete. Awaiting final inspection form Yorkshire Water to put the system onto 12 month maintenance.
- Tarmac works complete 10th July 2025.
- Substation demolished.
- Yorkshire Water works at Plot 1 completed.
- Wates have demobilised from site.
- Work on updating S278 tender pack has commenced.
- Defect in plot 27 is ongoing, all other defects now complete.
- NPG confirmed diversion of their asset at Dion Ave not required.

Next Period

- Resolution to issue in Plot 27 agreed and commenced.
- Progress S278 tender pack.
- Trial hole for YW main at Dijon Ave complete and decision made on diversion.

Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	Executive Dec 2017 Housing Delivery Programme - Delivering the Lowfield Scheme Executive September 2019 Housing Delivery Programme Update Executive October 2021 Housing Delivery Programme Update Executive February 2023 Housing Delivery Programme Update

Project title	Duncombe Barracks										
Reporting period	October 2025										
The design and build of 34 mixed tenure homes; social rent, shared ownership and outright sale with access to open communal space (in partnership with Persimmon Football site and St Luke’s Church) with priority for cycle and pedestrian routes. Housing will be built to a high standard using Passivhaus principles and build techniques.											
Overall status this period (Sept)							Overall status next period (Oct)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Oct											
Sept											
Scope Status Explanation		<ul style="list-style-type: none"> • Scope has been updated to include 2 No. EV charging points to meet a Planning Condition. • The project is forecast to be overbudget. This is due to settling contractor compensation events, certain omissions from the tender stage design and provisional sums in some areas being exceeded. 									
Quality Status Explanation		<ul style="list-style-type: none"> • A number defects being found after Practical Completion. • Clixifix now being used to record and monitor post completion defects. • Lack of communication and action from the contractor on resolving defects. 									
Costs Status Explanation		<ul style="list-style-type: none"> • The budget overspent is forecast, however are levying LADs which will offset some of the forecast overspent. • Contractors claim for weather delays has been determined through adjudication with CYC only required to pay 5% of the contractors claim. 									
Resource Status Explanation		<ul style="list-style-type: none"> • The contractor has not been able to provide clarification of who is their aftercare manager and we have been unable to meet them. 									
Risks Status Explanation		<ul style="list-style-type: none"> • Programme risks are diminishing, and the project will likely achieve site practical completion by the end of October. • The project is exceeding its contingency budget due to compensation events and works that were not in the tender scope due to oversight. • Further timber frame structural information there is one outstanding issue of concern. 									
Progress Update											

<ul style="list-style-type: none"> • All plots and some external areas have handed over to CYC from the contractor. • Commercial unit fit-out works have progressed. • Highways inspection of S38 and S278 works undertaken. • Appointment of contractor to undertake some small repairs and works around the site. 	
<p>Next Period</p> <ul style="list-style-type: none"> • Clerk of Works Inspection of external works. • Highways defects resolved. • Clarification of process and action plan for resolving defects. 	
Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	<p>Executive October 2018 Duncombe Barracks, Burton Stone Lane</p> <p>Executive September 2019 Housing Delivery Programme Update</p> <p>Executive October 2020 Phase 2 of the Housing Delivery Programme</p> <p>Executive October 2021 Housing Delivery Programme Update</p> <p>Executive March 2022 Housing Delivery Programme Update – Delivering Affordable Housing on Council Land</p>

Project title	Burnholme									
Reporting period	October 2025									
New build mixed tenure housing scheme with 78 homes and 5 self-build plots. Built to Passivhaus certified standard and Net Zero Carbon in-use. Project is locally and regionally significant.										
Overall status this period (Sept)					Overall status next period (Oct)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Costs Status Explanation		A series of notifications of large compensation events due to required changes to S36 and S104 design, in addition to large utilities costs set out as provisional costs only in the contract mean that the project costs are higher than anticipated. However, in light of a recent valuation, an assessment of the total project cost with the revised sales values has been undertaken. In addition, significant LADs are being received since June 24 for the contractor's delay which partly mitigates the extra project cost. The project is within agreed net cost to HRA. However, due to large delays (and the cost incurred by the contractor), the contractor is trying to recoup the financial impact with the submission of a claim to formally dispute compensation events that have previously been rejected for lack or erroneous justification.								
Financial Benefits Status Explanation		Due to the new large compensation events (see cost status explanation), the financial benefit of the project may be reduced. However, in light of a recent valuation, an assessment of the total project cost with the revised sales values has been undertaken and the project is within agreed net cost to HRA.								
Tasks & Milestones Status Explanation		First handover significantly further delayed due to dispute between main contractor and groundworks subcontractor. First handover now programmed for 22/12/2025 and completion 16/02/2026. Further LADs will be applied to cover for our professional fees and staff costs.								
Risks Status Explanation		The large compensation events on utilities provisional sums and changes to S36 and S104 works received have been assessed and cost agreed. The impact of these costs on the budget has been reported. In light of a recent valuation, an assessment of the total project cost with the revised sales values has been undertaken and is reflected above. The project is within agreed net cost to HRA.								

Progress Update	
<ul style="list-style-type: none"> • Individual plots internal snagging process started in handover Phases 1 and 2 areas. • 2nd fixes and installation of stairs, kitchens and bathrooms progressing at remaining terraces. • 3rd round of air tightness tests progressing. • Landscaping works underway within Phases 1 and 2 areas. 	
Next Period	
<ul style="list-style-type: none"> • Individual plots internal snagging process progressing in handover Phases 1 and 2 areas. • 2nd fixes and installation of stairs, kitchens and bathrooms progressing at remaining terraces. • 3rd round of air tightness tests progressing. • Groundworks progressing within Phases 1 and 2 areas. 	
Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	Executive September 2019 Housing Delivery Programme Update Executive October 2020 Phase 2 of the Housing Delivery Programme Executive October 2021 Housing Delivery Programme Update Executive March 2022 Housing Delivery Programme Update – Delivering Affordable Housing on Council Land

Project title	Ordnance Lane									
Reporting period	October 2025									
<p>The project will deliver much needed, high quality affordable housing to the city through the construction of 101 affordable homes, 2 community space units and 2 commercial units with access to communal open space and priority routes for cyclists and pedestrians. The new build housing will be built to Passivhaus Certified standards, and the refurbished flats in the Married Quarters built to AECB Retrofit standards. The proposed tenure mix is 100% affordable.</p>										
Overall status this period (Sept)							Overall status next period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Costs Status Explanation		<ul style="list-style-type: none"> Further viability studies completed to increase percentage of affordable rent units. Value engineering of £3m required but achievable. Business case approved as part of Exec approval but still VE to be undertaken 								
Risks Status Explanation		Risk register has been populated and appended which seeks to identify, remove or mitigate all risk to the project.								
Issues Status Explanation		The project issues remain under review and are managed by the project team.								
Progress Update										
<ul style="list-style-type: none"> S36 & S278 pack reviewed by Highways and considered incomplete. Comments will be made when a full pack has been received. Another meeting held to understand issues. Revised pack to be sent to Highways. ProVal model updated to reflect current financial position and desire to deliver 50% social rent tenures. One compliant bid submitted for main works tender. Quality submission reviewed and scores sent to procurement. In discussion with bidder to agree next steps. Awaiting update from bidder and CYC legal. Executive approval achieved 7th Oct 25 to enter contract. 										

Next Period	
<ul style="list-style-type: none"> • Contract signed and VE process commenced. • Progress S36/S278/S247 with Highways Authority. • Begin discharging planning conditions. 	
Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	<p>Executive November 2023 Delivering More Affordable Housing in York – update on the Housing Delivery Programme</p> <p>Executive February 2023 Housing Delivery Programme Update</p> <p>Executive July 2024 Update on the Housing Delivery Programme including making strategic use of land assets</p>

Project title	Willow House										
Reporting period	October 2025										
<p>Approximately 40 homes of mixed sizes to be developed for affordable housing and a wider Walmgate regeneration plan.</p> <p>The scheme will reflect the four core strands of the Housing Delivery Programme’s vision of <i>mixed and inclusive communities, healthy placemaking, sustainable design</i> and <i>delivering wider community benefits</i> and should refer to the <i>City of York Council’s Housing Design Manual</i> document.</p>											
Overall status this period (Sept)							Overall status next period (Oct)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Oct											
Sept											
Costs Status Explanation		Costs have been reduced significantly but this is an area that requires careful ongoing monitoring to ensure the project stays within budget. This scheme is currently being costed.									
Tasks & Milestones Status Explanation		Proceeding as per the programme but grant is involved with milestones attached.									
Risks Status Explanation		Active risk management is ongoing.									
Progress Update											
<ul style="list-style-type: none"> • The team is now in receipt of the RIBA 3 package of information. • Working on immediate resident engagement activities to mitigate impact of the development. • Pre-market engagements with contractors are being analysed. • Enabling works designs have been instructed. 											
Next Period											
<ul style="list-style-type: none"> • Issue letters to residents advising them of the planning applications. 											

<ul style="list-style-type: none"> • Submit planning permission to demolish Willow House. • Feedback responses to RIBA 3 design for review and reissue. 	
Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	<p>Executive February 2023 Housing Delivery Programme Update</p> <p>Executive November 2023 Delivering More Affordable Housing in York – update on the Housing Delivery Programme</p> <p>Executive July 2024 Update on the Housing Delivery Programme including making strategic use of land assets</p>

Project title	Bell Farm Retrofit Project										
Reporting period	October 2025										
<p>Refurbishment and retrofit of 40 no.1 bed council flats in Bell Farm, York. Work to be undertaken by an appointed principal contractor, with the lead designer and design team working for CYC. The works are funded by the HRA with supplementary funding from the Social Housing Decarbonisation Fund (SHDF)</p> <p>The works include: demolition of existing 'pod' extensions, strip out, asbestos removal, rebuilding the extensions on a bigger footprint, new concrete ground floors, new kitchens & bathrooms, electrical rewire, new plumbing and radiators, new joinery, plastering and decoration. Energy saving retrofit works include: loft insulation, cavity wall insulation, new windows and doors, new ground floor insulation, external wall insulation to gable walls, airtightness works and installation of Air Source Heat Pumps. As part of the delivery of work CYC will be delivering a community social value project, with the full scope of works to be defined.</p>											
Overall status this period (Sept)							Overall status next period (Oct)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Oct											
Sept											
Costs Status Explanation		<ul style="list-style-type: none"> Following on from the previous period where outlined changes have increased the scope due to discoveries on site, approvals and clarifications in design. The project has reached a position where no further major scope uplifts are expected. Costs of identified works are still being reviewed and finalised by our Cost consultant. Indicative costs have been outlined. Incoming costs now received for: foul & surface water drainage, and internal damp proof works Awaiting final costs for external works package. 									
Risks Status Explanation		Detailed risk register has been formulated to identify all key risks, assign responsibilities, and determine potential mitigation measures.									
Issues Status Explanation		Issues are being managed in accordance with identified risk mitigation measures.									

Progress Update

- Block 01 – Nearing completion, (scheduled for mid-November). all kitchens, internal painting commenced and fit outs completed. ASHPs fitted, commissioning still outstanding. Externally, groundworks underway, steps installed and shed bases laid. EWI and external render completed. Works commenced on porches.
- Block 02 – All kitchens now fitted, 1st fix M&E underway, mist coat to walls completed, plastering completed on rear extensions. Scaffold stripped.
- Block 03 – Kitchen fitting commenced, All plots mist coated, floors installed in rear extensions.
- Block 04 – Plastering 95% completed across plot. Block laying commenced to rear extension and roof trusses fitted.
- Block 05 – Plastering completed for 6 plots internally, mist coat completed to 4. Bricklayers progressing and extensions completed to third lift (window sills)

Next Period

- The project has reached a position where no further major scope uplifts are expected. Costs of identified works are still being reviewed and finalised by our Cost consultant. Indicative costs have been outlined.
- Handover of Block 1 to commence.

Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	Executive July 2022 Housing Asset Management - Planned Investment at Glen Lodge and Bell Farm

Project title	Lowfield Plot A Specialist Housing									
Reporting period	October 2025									
The delivery of specialist housing on Lowfield Green to develop high quality housing provision on Lowfield Plot A for adults with learning disabilities and/or autism.										
Overall status this period (Sept)					Overall status next period (Oct)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Sept										
Oct										
Costs Status Explanation		<ul style="list-style-type: none"> Costs are higher than envisaged previously mainly due to the uplift in floor area anticipated. Will work with commissioning team and Housing LIN to develop a business plan that works for future residents. 								
Tasks & Milestones Status Explanation		There will be a period whereby the transformation team will work with Adult Social Care and Commissioning Teams to define the need and the scope ready to commence design stage 2. This is constrained by the need to start on site by March 2027 due to grant funding reasons.								
Risks Status Explanation		Delays whilst a definition of the brief occurs within transformation team, adult social care and commissioning.								
Progress Update										
<ul style="list-style-type: none"> Feedback from stakeholder engagement events have been received and written up. Pre-market engagement (care providers) event was held and was successful with 27 participants. Results of the detailed survey are due 1st September. Stage RIBA 2 brief is in development, following a period of internal decision making (transformation team working with commissioning and health and social care as the brief is reviewed on issues such as number of bedrooms, temporary accommodation requirements). 										
Next Period										
<ul style="list-style-type: none"> Aiming to instruct multi-disciplinary team as soon as the review period is concluded. 										

<ul style="list-style-type: none"> Continue to work to obtain phase 2 site investigation report. 	
Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	Executive September 2024 Delivery of supported affordable housing at Lowfield Plot A

Project title	Electric Vehicle Charging Infrastructure										
Reporting period	October 2025										
Description											
Replace all existing life expired EV charging equipment in order to bring the sites into a service that is reliable, safe and accessible. Install additional standard chargers at existing long stay and park and ride sites so that 5% of parking spaces can be used for EV charging.											
Overall status previous period (Sept)						Overall status this period (Oct)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Oct											
Sept											
Resources Status Explanation		Gaps in resourcing likely to prevent handover to BAU once site is open to public. These will hopefully be addressed in departmental restructure.									
Financial Benefits Status Explanation		EV network is cost neutral by design, with day to day running costs borne by the user through the charging tariff. There has historically been a lack of visibility of electricity costs from Npower, and this combined with role capacity in CYC, has meant tariffs are being estimated using incomplete cost data.									
Tasks & Milestones Status Explanation		BP cancelled planned work at Monk Bar and are now looking to reschedule.									
Risks Status Explanation		Further delays for NPG to install new substation which will delay charger activation.									
Issues Status Explanation		<ul style="list-style-type: none"> Preparation is ongoing to procure a new back office, O&M and installer ASAP. NPG are unable to redesign the new power supply for Monk Bar chargers in their originally selected location. BPP will not have time to restart the scheme before they wrap up installation services in the UK. Monk Bar scheme will resume once new supplier is appointed. Resourcing issues have prevented hand over to BAU, so operational issues continue to be reported under this project. 									
Progress Update											

<ul style="list-style-type: none"> Continued to develop the tender package for new CPO and supplier to be tendered through Oxford EV DPS. Delays from procurement in providing the specific documentation required by the framework. 	
Next Period <ul style="list-style-type: none"> Complete tender documents which is dependent on available support from Procurement. 	
Reports to	The project will report into the Transport Board who will provide oversight and guidance. Transport Board is chaired by the Assistant Director for Economy and Place who will take ultimate accountability for delivery of the project.
Exec member	CIlr Ravilious
Director responsible	Garry Taylor - Director of City Development
Dependencies	Hyperhubs, LEVI
Link to papers	<p>Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&MId=11117&Ver=4</p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=</p>

Project title	Hyperhubs - Union Terrace									
Reporting period	October 2025									
Description										
<p>Installation of 'Ultra Rapid Charging Hub' for electric vehicles to comprise of 8 no. charging units with solar photovoltaic canopy and 4no. 7kw charging pillars to existing parking bays. Erection of battery storage unit and substation with temporary construction compound.</p> <p>These provide an alternative for residents without off-street parking, by providing access to Ultra Rapid facilities which can be used as an alternative or as a supplement to public fast charging facilities.</p> <p>Hyper Hubs will provide residents, visitors and through traffic with a convenient charging solution, which will in turn help to persuade more people to switch to an Electric Vehicle. Replacing petrol and diesel vehicle with EV will be beneficial for air quality.</p>										
Overall status previous period (Sept)							Overall status this period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Risks Status Explanation		<p>Main project risks are;</p> <ul style="list-style-type: none"> • Insufficient budget due to price increases since previous quote in 2021. • Delays delivering upgraded power supply. 								
Progress Update										
<ul style="list-style-type: none"> • Costing and construction planning has continued. 										

<ul style="list-style-type: none"> Substation application has been reviewed and design team are preparing some additional information that has been requested by the Distribution Network Operator (DNO). before the price is finalised. 	
Next Period <ul style="list-style-type: none"> Complete pricing, construction plan and Substation application process. Complete contract and begin direct award process. 	
Reports to	The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways.
Exec member	Cllr Ravilious
Director responsible	Garry Taylor - Director of City Development
Dependencies	EV Charger Asset Renewal (EVCAR)
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11117&Ver=4</p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=0</p> <p>Executive July 2023 LEVI Pilot Funding for Askham Bar HyperHub</p>

Project title	Hyperhubs – Askham Bar									
Reporting period	October 2025									
Description										
This project aims to deliver a 4th HyperHub in the city centre at Askham Bar Park and Ride. The site would consist of 4 ultra-rapid 150-175kW chargers and 4 Rapid 50kW chargers, installed around a central island and covered by a canopy. 56 dual socket 7kw fast chargers would be installed in the car park adjacent to the Hub.										
Overall status previous period (Sept)							Overall status this period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Tasks & Milestones Status Explanation		CYC Legal continue to chase for a response to the proposed overage changes.								
Issues Status Explanation		<ul style="list-style-type: none"> • Permission from previous landowners must be obtained before project can continue. • Awaiting response from solicitor regarding the proposal for changes to overage which would permit the construction of a new substation on site. • As part of the design package the possibility of bringing in power from a nearby substation that lies outside of the overage area will be investigated. 								
Progress Update										
<ul style="list-style-type: none"> • NEC 4 contract awarded • Design work commenced • Overage - Landowners solicitor has asked us to engage with their surveyor over a number of queries. CYC legal to arrange meeting which will also include CYC property. 										
Next Period										

<ul style="list-style-type: none"> • Surveys • Continue design work • Meet with Surveyor 	
Reports to	The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways.
Exec member	CLlr Ravilious
Director responsible	Garry Taylor - Director of City Development
Dependencies	EV Charger Asset Renewal (EVCAR)
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11117&Ver=4</p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=0</p> <p>Executive July 2023 LEVI Pilot Funding for Askham Bar HyperHub</p>

Project title	City Leap Accelerator pilot project									
Reporting period	October 2025									
Description										
<p>This City Leap Accelerator pilot project is focused on designing a partnership model to accelerate the development and delivery of net zero projects. The pilot will investigate the opportunities to replicate Bristol City Leap’s approach utilising experts from the partnership including representatives from Bristol City Council, Ameresco and Vattenfall Heat, alongside exploring other Strategic Energy Partnership delivery models.</p> <p>In the long term, the implementation of the strategic energy partnership will reduce carbon emissions and make a significant contribution to York and North Yorkshire achieving net zero by 2034.</p>										
Overall status previous period (Sept)							Overall status this period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Scope Status Explanation		<ul style="list-style-type: none"> – Currently, the scope for this phase of the project is to complete a OBC and FBC for a Strategic Energy Partnership model for the YNYCA. To complete this work by March 26 the incoming consultants have a comprehensive project plan for expediting stakeholder engagement and delivery. – The status currently remains unchanged but by the next report the consultants will be onboard and there should be a project extension decision. 								
Resources Status Explanation		Consultant expected to be onboarded mid-October to support delivery across the authorities to the end of the project. This will significantly increase expertise and delivery cadence to achieve the scope within time. Will be green next report.								
Non-Financial Benefits Status Explanation		Consultancy to support all work packages scheduled for early/mid-October. The final 5 months of the project are planned to be heavily supported with consultancy to mitigate and ensure the outcomes from the project are realised (Strategic partner model business case). If a project extension request is approved then the non-financial benefits should be realised in the time.								

<p>Tasks & Milestones Status Explanation</p>	<ul style="list-style-type: none"> – A number of milestone targets are looking at risk for key work packages based on unexpected procurement delay. Multiple work packages working in parallel across the project team and future consultancy to meet deadline, further enhanced by incoming consultants to support across all workstreams. – Internal engagement across finance and legal teams has been delayed due to the options analysis taking longer than expected. Individual authority scrutiny processes are being planned and lead times included in the project plan. Route for governance decisions for CYC has been confirmed but need to be aligned with NYC/CA governance, also taking into considering incoming consultant expertise.
<p>Risks Status Explanation</p>	<p>Delays in defining and establishing procurement for a number of areas have delayed the initiation of some work packages that require external support to deliver. Expected return to green based on consultancy onboarding - anticipated in next report.</p>
<p>Progress Update</p> <p>SEP Options Appraisal: The Project has completed a phase of analysing the long list of Strategic Energy Partner (SEP) model options for the YNYCA, including input from stakeholders across the Local Authorities. The options analysis included investigating the potential benefits and challenges across the governance, funding opportunities and delivery capabilities of the different options identified. Work is now underway to finalise the shortlist of options and to assess in detail, alongside consultancy support, and determine the most viable option for the 3 authorities to take forward to business case.</p> <p>Asset Identification and Project Pipeline: All council owned in scope assets have been identified and CYC have provided sufficient data to support related modelling tasks - some NYC are still outstanding. An initial draft of projects in the pipeline have been documented but with more work required to refine and formalise with the purpose of including in a potential prospectus. Existing decarbonisation projects have been formalised into a pipeline database.</p> <p>Techno-Economic Modelling: The first TEM draft of the asset base has been completed, with the purposes of estimating the size and benefit of the opportunity across the identified assets and various technologies. Further work is nearing completion to create several visual representations of the outputs including GIS and investment process flow.</p>	

Financing Exploration: Work is continuing to further explore private financing and investment models identified in the options appraisal with investor engagement planning works being undertaken. Taking learning from authorities that have completed similar engagement, the project team are hoping to fast-track engagement focussing on a small number of partnership model options and financing structures, with a clear prospectus of types of project.

Market Engagement: An early market engagement webinar took place on 3rd September introducing the project and SEP opportunity to the market. Feedback from this engagement has been consolidated and is feeding into the options appraisal workstream as market driven considerations.

Next Period

SEP Options Appraisal: Consultants are anticipated to be onboarded by the 3rd week of October. The main focus for the early weeks of engagement is to review and expand on the work to date to obtain a short list of options and, with their expertise, expand upon the options alongside key stakeholders from each authority.

Asset Identification and Project Pipeline: Project pipelines from each authority will be consolidated and evaluated by the incoming consultants to begin shaping the potential investable propositions for the different model options.

Techno-Economic Modelling: This phase of the TEM works, with the support of the FSS, will be largely complete across different asset classes and technologies types. As part of the consultancy works - this TEM modelling will be reviewed and incorporated into detailed, investor ready financial modelling.

Financing Exploration: Consultancy onboarding will focus on funding opportunities and mechanisms across the shortlist of options to identify the most suitable funding mechanisms for the final model option to take forward to business case development for the region.

Market Engagement: Planning for next engagements and investment prospectus' will begin to take shape alongside model options refinement and project pipeline workstreams.	
Reports to	The YNYCA City Leap Accelerator project is being project managed via a core team within the CA as the YNYCA are the primary funding recipient and responsible for the overall delivery of the accelerator project. The YNYCA have recruited a dedicated team of Project Management, Project Officer, Project Analyst and Data Officer support to be the primary team working on the project from inception. North Yorkshire Council (NYC) and City of York Council (CYC) have onboarded dedicated project management and project officer resource to support the CA with LA level project engagement and information gathering.
Exec member	Councillor Jenny Kent
Director responsible	Garry Taylor - Director of City Development
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	

Project title	P&R Interchanges										
Reporting period	October 2025										
Description											
Work with Park & Ride operators to deliver an enhanced commercially viable service with the aim of increasing the use of Park & Ride buses and develop Park and Ride sites as access hubs for local communities and villages and for inter-urban buses and coaches. Use all tools available including infrastructure design, network management, route planning and car parking charges to drive up patronage and maximise the reliability and efficiency of the Park and Ride services.											
Overall status previous period (Sept)								Overall status this period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Oct											
Sept											
Progress Update											
<ul style="list-style-type: none"> • Site designs have been discussed with CYC directors and Property Services to provide internal review of designs produced by the Architect. • Parking area designs have progressed, although final design has not been completed yet. Architect is still progressing these designs for client review. • Architect has begun to appoint a planning coordinator to advise on submissions and ecological elements. • Meetings have been organised with CYC procurement and legal to advise on procurement routes and contract selection. • A number of Mechanical and Electrical Request for Information's (RFI's) have been raised which the BSIP team are working through to further develop the detailed design process. • Project budgets and programme have been reviewed with BSIP director. 											

Next Period	
<ul style="list-style-type: none"> • Progress from RIBA 3 into RIBA 4 (Detailed Design) • Agree procurement routes and contract selection. • Continue to consult with stakeholders. 	
Reports to	
Exec member	Cllr Michael Pavlovic
Director responsible	Garry Taylor - Director of City Development
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	

Project title	Local Plan – Supplementary Planning Documents										
Reporting period	October 2025										
Description											
To deliver 6 Supplementary Planning Documents to support the implementation and delivery of the adopted Local Plan. These will provide further guidance as to how policies in the plan should be delivered to aid clarity and consistency of approach.											
Overall status previous period (Sept)							Overall status this period (Oct)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Oct											
Sept											
Resources Status Explanation		<ul style="list-style-type: none"> – Competing priorities, including the CIL examination, has impacted speed at which progression on SPDs has been made. – Production is also alongside other key workstreams, which must be prioritised against statutory timescales. 									
Progress Update											
<ul style="list-style-type: none"> • Executive decision in September 2024 to prioritise SPDs for production. • Officers have refined each SPD scope and timescale. • Partnership working underway for the Healthy Places and Housing SPD. • Officers reviewing draft Climate Change SPD previously halted pending adoption for the Local Plan. 											
Next Period											
Officers are continuing to draft reports.											
Reports to			Executive								

Exec member	Cllr Michael Pavlovic
Director responsible	Garry Taylor - Director of City Development
Dependencies	Deliverability of York Central
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10472&Ver=4</p> <p>Executive March 2019 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10479&Ver=4</p> <p>Executive December 2021 - City of York Planning Policy Housing Delivery Action Plan (HDAP) https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12798&Ver=4</p> <p>Executive January 2023 – Update https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf</p> <p>Executive September 2024 - Prioritising Supplementary Planning Documents https://democracy.york.gov.uk/documents/s178206/Prioritising%20Supplementary%20Planning%20Documents.pdf</p> <p>Extraordinary Council Meeting 27 Feb 2025 - Adoption of the City of York Local Plan</p>

Project title		Housing Plan including RP affordable Homes								
Reporting period		October 2025								
Description										
Executive approval to dispose of multiple sites to Registered Providers (RP's) for 100% affordable housing delivery – includes Morrell House, Lowfield Plot B, former Clifton Without Junior School site, 68 Centre and Woolnough House.										
Overall status this period (Sept)							Overall status next period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Progress Update										
<ul style="list-style-type: none"> • Clifton without junior school - Heads of terms under negotiation, updated proposed plans received, price accepted. • Plot B Lowfield - premarket engagement published by procurement on Find a Tender, closing date 17th October 2025. • Woolnough House - offer received and to be progressed. • 68 Centre - offer received and to be progressed. 										
Next Period										
<ul style="list-style-type: none"> • Clifton without junior school - legal works to progress including Heads of Terms, licence for investigation and lease. • Plot B Lowfield - Pre market engagement deadline extended to 7th November 2025. • Woolnough House - Legal works to commence. • 68 Centre - Legal works to commence. 										

Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	

Project title		Haxby Station								
Reporting period		October 2025								
Description										
Haxby Station will be a new unmanned (two-platform) station located just over 4 miles to the north of York (on the York-Scarborough line, between the existing York and Malton stations) in the town of Haxby, to serve the nearby suburban and semi-rural areas to the north-east of York, where there are over 20,000 residents as potential customers.										
Overall status prev period (Sept)							Overall status this period (Oct)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Oct										
Sept										
Scope Status Explanation		Scope remains unchanged (at this time). <i>Minimum Viable Product</i> identified during design stage, but DfT may pressurise project into cost savings by reducing scope (tbc).								
Costs Status Explanation		<ul style="list-style-type: none"> Chancellor announcement (July '24) that the funding stream which was expected to fund the station had been cancelled. New Government announcement (July '25) that the project would, once again, be funded to delivery. Cost estimate circa £23m/£24m (full project) but this is two/three years old. Costs benchmarked against comparable projects and deemed realistic. However now subject to inflation. CYC contribution of £4.3m match-funding identified. 								
Resources Status Explanation		<ul style="list-style-type: none"> Network Rail are reassembling their project team to progress ES5 Design stage, following it being on hold for over a year, but this is likely now not going to get underway in earnest until early 2026. Highways Engineering Design team pencilled in to design and construct CYC Highways elements of project (~£1m of works). 								
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Funding uncertainty had led to NwR pausing activity (ES5 stage). Programme has undoubtedly slipped by potentially two years. Planning application submission was delayed; a number of statutory consultees had objections to the scheme as it stood, leading to further delays whilst these concerns were considered / addressed. 								

	<ul style="list-style-type: none"> • Determination (Planning Committee) delayed and likely to go to Committee in 2026.
Risks Status Explanation	<ul style="list-style-type: none"> • Largest risk to project is funding - now once again confirmed, but subject to the whims of the government of the day. • Other major risk is granting of planning consent (delay in achieving this).
Issues Status Explanation	<ul style="list-style-type: none"> • Majority is time and funding related. • PLEASE NOTE: That the Project is a partnership of CYC & NwR (& DfT). Thus, approvals for, and construction of, the new station is now mainly NwR's responsibility.
Progress Update	
<ul style="list-style-type: none"> • Project team has been re-assembled to enable renewed progress on this scheme. • Further ecological surveys now complete as part of the planning application. Determination now expected early 2026. • Cost estimate total £23m/£24m for new station and associated works (i.e. Highways), albeit estimate is two/three years old. However delays may have applied inflationary pressures on this figure going forward. • Our project partners Network Rail are leading on the implementation of this project (main Station elements). CYC responsible for delivery of Highways elements of the project. • Overall programme delayed due to above. Station completion projected late 2027. Brought into service (during timetable changes) best estimate Dec 2027 or May 2028. 	
Next Period	
<ul style="list-style-type: none"> • Continue to close out Planning actions / queries. • Clarify funding requirement / commitments. • Secure Deed of Easement with third party landowner for path / access across their land, to western platform. • Progress proposals for associated highways works. 	
Reports to	NSF Board (DfT; Network Rail etc.), Executive (CYC)
Exec member	CLlr Ravilious

Director responsible	Garry Taylor - Director of City Development
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Exec September 2021 - Haxby Station – Update and Land Acquisition https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12795&Ver=4</p> <p>Executive December 2021 - Haxby Station – Site Selection https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12798&Ver=4</p> <p>Executive October 2022 - Haxby Station Update & Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=13291&Ver=4</p>