

Update of Major Projects

Over the page is a summary of the Council’s Major projects and contains information reported until mid-August 2025.

Please note before reviewing the “Large” project information:

- The Summary of “Large” projects will evolve over time as projects progress, are completed and new projects are initiated and is provided to inform the committee in performing its role of risk and assurance of the project management approach.
- Any project that achieves a score of 80 or more out of 160 qualifies as a “Medium/Large” or Major project and is included in this list.
- Executive is responsible for scheme financing/policy and Scrutiny will perform detailed reviews of any relevant project.
- The status (RAG – Red, Amber or Green) is provided as an overview. (RAG description, below)

Green	All the elements of delivery are within acceptable parameters with risks managed.
Amber	There are risks/issues with one or more elements of delivery. There is a plan in place to bring the project back within acceptable parameters and it is in the control of the project team.
Red	There are issues with one or more elements of delivery and there is no plan in place to mitigate or there is a plan emerging, but it is out of the control of the project team

Large Projects Summary	Governance	RAG July 2025	RAG Aug 2025	Direction of travel
York Central Funder	YC Strategic Board YC Delivery Co-ordination Board	Amber	Amber	Same
Castle Gateway	Castle Gateway Working Group	Amber	Amber	Same
Outer Ring Road Dualling	YORR Project Delivery Group	Amber	Amber	Same
	Technical Working Group			
City Centre Access & Security (HVM)	Transport Board	Green	Green	Same
Future Library Investment Programme (FLIP)	FLIP Working Group	Green	Green	Same
York Station Gateway	Station Project Board	Amber	Amber	Same
	Infrastructure Delivery Board			
Ousewem Project	Project Governance Board	Green	Green	Same
	North Yorkshire Flood Risk Partnership			
Carbon Reduction Programme	Carbon Reduction Programme Board	Green	Green	Same
Mansion House	Mansion House Refurbishment Project Board	Green	Green	Same
Retrofit One Stop Shop York (ROSSY)	Steering Committee	Green	Green	Same
City Centre Sustainable Corridor Bus Priority	Transport Board	Green	Green	Better
CRM Replacement	ICT Board	Amber	Amber	Same
Improvements to the quality and quantity of CYC owned Gypsy and Traveller pitches and sites	Asset Management Board	Green	Green	Same
Lowfield Green	Housing Delivery Programme Board	Amber	Amber	Same
Duncombe Barracks	Housing Delivery Programme Board	Amber	Amber	Same

Burnholme	Housing Delivery Programme Board	Amber	Amber	Same
Ordnance Lane	Housing Delivery Programme Board	Amber	Amber	Same
Willow House	Housing Delivery Programme Board	Green	Green	Same
Bell Farm Retrofit Project	Housing Delivery Programme Board	Amber	Amber	Same
Glen Lodge Refurbishment Project	Housing Delivery Programme Board	Amber	Green	Better
Lowfield Plot A Specialist Housing	Housing Delivery Programme Board	Amber	Amber	Same
Electric Vehicle Charging Infrastructure	Transport Board	Amber	Amber	Same
Hyperhubs – Union Terrace	Transport Board	Green	Green	Same
Hyperhubs – Askham Bar	Transport Board	Amber	Amber	Same
City Leap Accelerator	TBC	Amber	Amber	Same
P&R Interchanges PT07.22	Transport Board	Green	Green	Better
Local Plan - Supplementary Planning Documents		Green	Green	Same
Housing Plan including RP affordable Homes	Housing Delivery Programme Board	N/A	Green	New
Haxby Station	Transport Board	On hold	Amber	Better

Detailed Updates

Project title	York Central (Funder)									
Reporting period	August 2025									
Description										
<p>York Central is a key strategic development site for the city to enable economic growth and housing delivery. The majority of the land is in the ownership of Homes England and Network Rail. CYC have played an active role in de-risking the site and accelerating delivery with public sector partners. The site and the opportunity it presents have recently been positioned at all levels of Government as a priority site for the delivery of locally led regeneration and development, that will manifest significant benefits for the city. The capacity for the site to accommodate high quality new office accommodation, with new public realm and a new station entrance, alongside a transformed cultural offer at the Railway Museum, is vital to attract inward investment. The contribution York Central will make to the achievement of the local plan housing targets is also a key consideration.</p>										
Overall status previous period (July)							Overall status this period (Aug)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Costs Status Explanation		<ul style="list-style-type: none"> • Cost pressure remains in relation to the delivery of the key access infrastructure. The Exec report approved in April 2022 confirmed additional CYC funding to support enabling infrastructure delivery. Whilst cost pressures are being felt on the project, Homes England are responsible for the infrastructure delivery. • The funding profile for CYC investment (£35m) has been revised with funding to come in 2025 onwards. • The EZ Agreement has been approved and includes the provision of a cost profile from Homes England (Programme Lead) to assure CYC's financial governance. • There are additional funding asks of different aspects of the development and options continue to be explored. 								
		<ul style="list-style-type: none"> • Project Management by Homes England and timely information co-ordination by the contractor are key to successful delivery – there has been some pressure on the project team. 								

Resources Status Explanation	<ul style="list-style-type: none"> • Some key changes to CYC project members has taken place over recent months due to staff departures from the Council - this creates some risks around loss of project knowledge. Recruitment of a Programme Manager is ongoing to progress the CYC aspects, and support key partners deliver for residents. • Legal arrangements are managed through a Legal Tracker which is shared with the internal York Central Officer group monthly to ensure deadlines are met. • As the developer partner brings further planning applications forward there is likely to be some pressure on council teams in determining these applications. Understanding the forward programme of applications will therefore be important for resource planning. Discussions are underway regarding a potential Planning Performance Agreement (PPA) for Phase 1, with an agreement being considered by the developer.
Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> • Homes England and Network Rail as major landowners are now leading project delivery. CYC involvement is now as a part funder and as the statutory authority for regulatory/adoption elements. • The construction of the site access and the ECML bridge is key to opening the site up for development and will be monitored closely. The ECML bridge condition is being considered in light of the GPA building and Innovation Hub proposals. • The first phase of the highway infrastructure, providing a diversion route from Leeman Road to enable the closure of Leeman Road and the works to start of the NRM extension, opened to public use on 8 July 2025 • The development partner for the site is now actively working towards the delivery of the first phase of development. • The Phase 1 reserved matters application (RMA) is scheduled for Qtr3 2025.
Risks Status Explanation	<p>Risks associated with the project are complex and interdependent. Active risk management is ongoing with Homes England responsible for the infrastructure delivery.</p>
Issues Status Explanation	<p>Homes England / Network Rail as landowners are responsible for managing issues arising in relation to delivery of the scheme - working with the council as a project partner.</p>
Progress Update <ul style="list-style-type: none"> • The project partners continued to work on further phase 1 proposals, with discussions underway regarding a potential Planning Performance Agreement (PPA) and capacity required to support the scheme delivery from across the council. • Work on the main access infrastructure contract continued to progress on site. 	

- Phase 1 of the new highway infrastructure opened to the public on 8 July 2025, with part of Leeman Road now closed temporarily to enable utility works to take place before the stopping up order is enacted.

Next period

- Main access infrastructure works continues. With remediation taking place to the items identified in snagging reports. The opening of the new road to the public took place on 8 July 2025, with the enactment of the stopping up order due to follow once the works are completed and the regulatory matters related to the new road are completed.
- Weekend Leeman Road closures continue as per the plan and communications are on-going.
- The proposed Reserved Matters Application is anticipated in autumn 2025 - with the pre-planning application in development, and discussions with Planning Development over additional capacity planned.
- The internal officer group continues to meet monthly, chaired by Director of City Development, to monitor progress.
- Legal arrangements will continue to progress, with conclusion due on the Bridge agreements.

Reports to	York Central governance structures and Executive.
Exec member	Cllr Kilbane
Director responsible	Garry Taylor - Director of City Development
Dependencies	Local Plan Policy, Economic Strategy, City Transport Policy and external funding bids.
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	Executive December 2015 – York Central and Access Project http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=8844&Ver=4 Executive July 2016 – York Central http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9303&Ver=4 Executive November 2016 - Consultation on access options / Third party acquisitions

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=9307&Ver=4>

Executive July 2017: Project and Partnership Update

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10188&Ver=4>

Executive November 2017 - Preferred Access Route and Preparation for Planning

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10193&Ver=4>

Executive March 2018 - York Central Access Construction

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10189&Ver=4>

Executive June 2018 – Masterplan & Partnership Agreement

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10469&Ver=4>

Decision Session August 2018 – York Central Design Guidelines

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=875&MID=10847#AI49619>

Executive August 2018 York Central Update – Western Access

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10471&Ver=4>

Executive November 2018 – York Central Enterprise Zone Investment Case

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4>

Executive January 2019 York Central Partnership Legal Agreement

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10476&Ver=4>

Executive July 2019 - York Central Partnership Update

<http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11107&Ver=4>

Executive October 2019 – Update <http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4>

Executive July 2020 – Update <https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12295&Ver=4>

Executive April 2021 – York Central & York Station Gateway Update

	<p>https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12510&Ver=4</p> <p>Executive April 2022 – York Central Enterprise Zone Funding Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12802&Ver=4</p> <p>Corporate Services, Climate Change and Scrutiny Management Committee York Central Update</p> <p>Corporate Services, Climate Change and Scrutiny Management Committee - March 2024 York Central Update</p> <p>Corporate Services, Climate Change and Scrutiny Management Committee - December 2024 York Central Update</p>
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Project title	Castle Gateway									
Reporting period	August 2025									
Description										
<p>City of York Council (CYC) is one of the principal landowners in the area around Piccadilly, the Eye of York, St George’s Field and the Foss Basin. This area is being referred to as the Castle Gateway and many parts of the area are underused, semi derelict or of poor quality. Many of the properties are for sale or owned by investors and there is a risk that the area will continue to be blighted or that important sites will be developed in a piecemeal manner. The area is urgently in need of a vision to improve the locality and create a socially and economically sustainable future. As the principal landowner, CYC will be instrumental in delivering a joined-up regeneration of the area which will maximise social and economic benefits for the city.</p>										
Overall status previous period (July)							Overall status this period (Aug)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Costs Status Explanation		<ul style="list-style-type: none"> The project remains within budget at this time. Further work is being undertaken to confirm the WYCA funding to deliver the bridge and park to the rear of the museum. A cost plan for the stage 3 design is currently being undertaken by the appointed cost consultants, this will be reviewed to considered how it aligns with the budget. A business case for the delivery of the Castle and Eye of York scheme will be brought back to the Executive in November 2025. This will include the revised costs and proposed phasing of delivery. 								
Financial Benefits Status Explanation		The financial benefits of the revised schemes will be established and monitored as the design progresses beyond the optioneering stage.								
Tasks & Milestones Status Explanation		A business case for the delivery of the Castle and Eye of York Scheme will be brought back to the Executive in November 2025.								
Risks Status Explanation		This is a complex project to deliver an ambitious masterplan, and as such it has significant risks to its delivery. Whilst mitigation and monitoring of risks is being undertaken, the project is likely to remain at risk throughout delivery. As								

	the different projects that make up the masterplan move into delivery, each has its own dedicated risk register which feeds into the programme level risk register. The key headline risks reported here are taken from the programme risk register.
Issues Status Explanation	The programme issues remain under review and are managed by the project team.
<p>Progress Update</p> <p><u>Castle and Eye of York</u> The revisions to the pending planning application were submitted at the beginning of July 2025. Several communication mediums were used to sign post residents, consultees and interested parties to the planning application details. The planning application is following the statutory process. Comments to the planning application are being received through the planning portal.</p> <p>The Castle Gateway update report, which will be report to the Executive in November is being prepared.</p> <p><u>St George's Field (SGF)</u> Officers have been working on a revised surface level layout option for SGF to maximise parking capacity and include 3 coach drop offs, as well as looking at cycle and pedestrian routes. A cost plan has been prepared by cost consultants for the proposed layout. Transport is considering options for the ramp access.</p> <p>The Environment Agency had plans approved through planning to make amendments to the Flood Wall and access ramp into the car park. The Project Team are investigating whether it is possible to align the delivery of both works.</p> <p><u>Castle Mills</u> In line with the November 2023 Executive approval, officers have been exploring the opportunities to bring forward a 100% affordable housing scheme on the Castle Mills site. To bring forward the pedestrian and cycle bridge, officers have</p>	

been in discussion with West Yorkshire Combined Authority regarding the delivery of the scheme in isolation. The next steps for Castle Mills will be picked up in the November Executive report.

Next Period

Castle and Eye of York

The amendments to the planning application will continue to follow the statutory planning consultation process. Comments received to the planning application will be considered by the planning case officer, prior to a report being prepared for planning committee for determination.

Work on the Castle Gateway update report will continue in preparation to it being reported to the Executive in November.

St George's Field

We will continue to progress the revised surface level layout option for St George's Field. Along with trying to align working with the Environment Agency for their recent planning approval. The next steps for St George's Field will be included in the Castle Gateway update report which is being prepared and will be presented to the Executive in November.

Castle Mills

The next steps for Castle Mills will be included in the Castle Gateway update report which is being prepared and will be presented to the Executive in November.

Reports to	An Our City Centre Project Board has been established to ensure that the Castle Gateway projects have chief officer oversight and the Business case for delivery requires executive approval.
Exec member	Cllr Kilbane
Director responsible	Garry Taylor - Director of City Development
Dependencies	Local Plan Policy, City Transport Policy

Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)

Executive October 2015 - York's Southern Gateway

<http://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=8842&Ver=4>

Executive November 2016 - Land Assets on Piccadilly

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=9307&Ver=4>

Executive January 2017 – Update York Castle Gateway

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=9309&Ver=4>

Executive August 2017 - Proposed Temporary Use of Part of Castle Car Park

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10190&Ver=4>

Executive April 2018 - Castle Gateway Masterplan

<http://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10197&Ver=4>

Executive October 2018 - Proposed Temporary Uses of Part of Castle Car Park

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10473&Ver=4>

Executive October 2019 – Update <http://modgov.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11111&Ver=4>

Executive January 2020 –Phase One Delivery Strategy

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11115&Ver=4>

Executive October 2020 – Update and Business Case Review

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12297&Ver=4>

Executive June 2022 – Castle Gateway Update

<https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=13287&Ver=4>

Executive November 2023 – [Castle Gateway Update](#)

Corporate Services, Climate Change and Scrutiny Management Committee Jan 2025 - [Major Projects - Castle Gateway Update](#)

Project title	Outer Ring Road Dualling									
Reporting period	August 2025									
Description										
<p>This project combines the previously separate schemes - YORR roundabout upgrades & YORR dualling (phase 1). This project has already delivered an upgrade of the Wetherby Road roundabout in 2018/19 to the new standard 3 lane approaches and 2 lane exits on the A1237. This project will continue by upgrading the stretch of the A1237 to dual carriageway standard between the A19 junction and Little Hopgrove junction, including the upgrade of the 5 roundabouts on this stretch to the standard already set by the Wetherby Road upgrade. This project will increase the capacity of the ring road, particularly of the roundabouts being upgraded, to reduce orbital and radial journey times. The A1237 roundabout at Great North Way will also be improved as part of this project (although this lies outside the stretch which is to be dualled).</p>										
Overall status previous period (July)					Overall status this period (August)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Scope Status Explanation		Stage Gate Review undertaken, Exec report approved for phased delivery of plan.								
Costs Status Explanation		Exec decision 15th July with approval to re-allocate some budgets to York Station Gateway and deliver York Outer Ring Road in a phased manner.								
Resources Status Explanation		Project team is carrying a number of vacancies, recruitment is ongoing.								
Tasks & Milestones Status Explanation		A stage gate assessment review has caused a 12 month delay to the programme. Exec report approved July 15th, allowing phased approach to delivery. A number of pre-construction pressures remain in reference to planning conditions.								

Climate Change Status Explanation	The carbon impact of the scheme has been considered throughout the development of the project. In principle it is anticipated that traffic will redistribute around the city as a result of the additional orbital capacity reducing overall journey times and emissions.
Risks Status Explanation	There are a number of risks rated as amber and red, the project team are working on these.
Issues Status Explanation	The main issues are scheme cost and land acquisition.
Progress Update	
<ul style="list-style-type: none"> • Ongoing negotiations to purchase land by private agreement throughout 2025. • Expediting of planning conditions have been assessed as part of Stage Gate Review (SGR). • Continued to work with utility companies affected by the scheme. • The current vacant Transport Projects Management Officer is being filled temporarily by an internal staff secondment prior to a review once the new Head of Transport Projects is in post. • New Head of Transport Projects now in post. • Final cost review received to incorporate within approved Stage Gate Review and Executive Committee report. • Initial transport modelling has been undertaken as part of scheme review, further modelling work has been progressed and is currently being assessed by Senior Managers. This information fed into the Executive Committee report put before Councillors at the future decision session (15 July 2025) and recommendations approved for a phased delivery approach. 	
Next Period	
Procurement and undertaking of detailed design along with pre start surveys (ecology etc.) and advancing any remaining land purchases. Change request development and submission to WYCA for both York Outer Ring Road and York Station Gateway to approve budget changes from Exec report.	
Reports to	Project reports into the Transport board, Project Board and Lead Members Board

Exec member	CLlr Ravilious
Director responsible	Garry Taylor - Director of City Development
Dependencies	LTP4, Local plan
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive W Yorkshire Transport Fund – 24 Nov 16 http://democracy.york.gov.uk/documents/s110381/WYTF%20Exec%20Nov%202016%20v5.pdf</p> <p>Executive July 2017 - Proposed York Outer Ring Road Improvements / Approach to Deliver https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10188&Ver=4</p> <p>Executive December 2018 - A1237 Outer Ring Road – Dualling Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10475&Ver=4</p> <p>Executive September 2019 - Improvements Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11109&Ver=4</p> <p>Executive February 2020 – Dualling from A19 Rawcliffe to A64 Hopgrove https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11116&Ver=4</p> <p>Executive June 2020 – Phase 1 Dualling - Procurement Strategy, Approach to Public Engagement and Landscaping https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12293&Ver=4</p> <p>Executive March 2021 - Phase 1 Dualling - Resolution in principle to promote a Compulsory Purchase Order and associated Side Roads Order https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12509&Ver=4</p> <p>Executive Sept 2021 - Phase 1 Dualling – Evaluation of the Consultation Process and Resolution to Submit a Planning Application https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12795&Ver=4</p> <p>Executive June 2022 - York Outer Ring Road (YORR) - Proposed A1237 (Rawcliffe to Little Hopgrove) Dualling - Update on Progress</p>

[and Proposed Utility Diversions](#) 

Executive July 2025 - [Major Projects \(Station Gateway and York Outer Ring Road Business Case\)](#)

Project title	City Centre Access & Security (HVM)										
Reporting period	August 2025										
Description											
<p>Project involves the feasibility, design and installation of static and automated measures to protect the core footstreets area in the city centre and at York Racecourse to provide public protection from potential vehicle as a weapon attack.</p> <p>The proposals follow firm Police and Counter Terror Unit advice to implement measures to protect areas of high footfall.</p> <p>The automated measures will retain vehicle access outside the footstreets hours and allow emergency and other urgent access during footstreets hours through a system of control by CYC.</p>											
Overall status previous period (July)							Overall status this period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Aug											
July											
Scope Status Explanation		Scope creep in terms of Project Manager being asked to plan for access controls for events such as Christmas Market; New Years Eve (at York Minster) and unanticipated changes to access restrictions as a result of Executive decisions - putting further strain on resources.									
Costs Status Explanation		<ul style="list-style-type: none"> - Further demands on Revenue budget as a result of Executive decisions relating to blue badge access. - Capital budget new (modest) demands due to required changes at Blake Street, although this will be a 'new project' on the Capital Programme and funded through other means. - Operational costs (revenue) have increased due to access for blue badge holders being securely managed (staffed entrances currently). 									
Resources Status Explanation		<ul style="list-style-type: none"> - Project Manager working in solitude, with other priorities putting a pressure on their capacity. 'Single point of failure'. - Operations mainly outsourced. 									

	<ul style="list-style-type: none"> - Routine cleansing of matadors, increased to twice per month, is an ongoing cost which will need to continue to ensure that Matadors stay in good working order. - Bi-annual Servicing Agreement entered into.
Non-Financial Benefits Status Explanation	<ul style="list-style-type: none"> - Blue badge access through the measures permitted (entries at Blake St & Goodramgate). - A staffed solution is currently operational, but discussions taking place on how to achieve a cost-saving here.
Risks Status Explanation	<ul style="list-style-type: none"> - Only continuing operational risk is ensuring that the installed HVMS continue to operate as intended, protecting the city centre, with minimal faults. - Some risk related to identified hazard at Blake St - of too many vehicles entering the area and exiting uncontrolled, against the one-way and signalised junction at Museum St.
Issues Status Explanation	<ul style="list-style-type: none"> - Christmas market access issues/proposals still being picked up by Project. - Handing over to Operations / BAU - still uncertain who final 'owners' are.
Progress Update	
<ul style="list-style-type: none"> • All eleven sites complete, with all eight locations with "matador" sliding bollards fully operational. • Stage 3 Road Safety Audit concluded. • Operational duties and roles further clarified, in preparation for transition to Business as Usual. • Consideration of options pertaining to required changes at Blake Street to enable a safer exit for vehicles / to discourage entries. Approved at Steering Group to proceed to Transport Board. • Counter-terrorism briefing / discussion with Police, CMT & Executive. 	
Next Period	
<ul style="list-style-type: none"> • Proposals for changes to Blake Street, with Engineering Design team - to proceed to Transport Board for allocation of resources. • Planning for Christmas Market 2025. • The HVM "Assets" still need to be formally handed over to Asset Management to manage. 	

	<ul style="list-style-type: none"> The "Operations" aspect still needs to be formally handed over to Highway Management / Traffic Management to manage.
Reports to	Programme reports to the Transport Board and is advised by the York Counter Terrorism Working Group. There is a CYC internal working group working on the detail.
Exec member	CLlr Ravilious
Director responsible	Garry Taylor - Director of City Development
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive February 2018: City Transport Access Measures http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10196&Ver=4</p> <p>Executive September 2018: City Centre Access Update and Priority 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10472&Ver=4</p> <p>Executive August 2019: City Centre Access Experimental Traffic Order Conclusion and Phase 1 Proposals http://modgov.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11108&Ver=4</p> <p>Executive February 2020: Phase 1 Proposals (Update) https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11116&Ver=4</p> <p>Executive January 2022: Security Measures https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p> <p>Exec July 2022: City Centre Access – Action Plan https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=13288&Ver=4</p> <p>Exec Aug 2022: Security Measures – Update Including Tender Return https://democracy.york.gov.uk/documents/s161595/HVM%20Final%20v2.pdf</p>

	<p>Executive Oct 2023: Consideration of changes to the City Centre Traffic Regulation Order (Footstreets)</p> <p>Executive July 2024 - MIMA York City Centre Accessibility Findings and Recommendations Report</p> <p>Economy, Place, Access and Transport Scrutiny Committee, October 2024 City centre access: reviewing the implementation</p> <p>Executive Nov 2024: York Christmas Market 2024 and Blue Badge Access</p>
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Project title	Future Library Investment Programme (FLIP)									
Reporting period	August 2025									
Description										
To deliver the library vision for Library Learning Centres with investment of over £4m for Acomb and Clifton.										
Overall status previous period (July)					Overall status this period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Progress Update										
<u>Acomb</u>										
<ul style="list-style-type: none"> Grant agreement has been drafted between City of York Council and Explore and is ready to be signed to allow Explore to enter a contract with the building contractor. Building contractor visited site to assess the proposed works in order to look at logistics before the pre start meeting takes place. City of York Council legal team have approved the grant agreement for the North Yorkshire Combined Authority Mayoral Renewables Fund. Project plan has been created to align with a start date of late September and a completion to align with a reopening of January 2026. Revised library fit out designs have been submitted for review. Building Engineer visited site to conduct an initial review of the roof for the Solar PV panels. 										
<u>Clifton Library</u> - 12 month snagging complete in all areas that were accessible.										

After Care - Programme Manager continues to support Explore York staff to report any building concerns and continue the servicing and maintenance plan.

Next Period

Acomb

- Pre start meeting to take place on site with building contractor and project team in preparation for work to start in late September.
- Comms plan to be finalised between City of York Council and Explore.
- Explore to share updated library fit out designs with the general public for feedback.
- Intrusive survey to be undertaken on the roof for the Solar PV panels.

Clifton - Final snagging in areas that were not accessible in August.

Reports to	A programme board made up from senior officers from both Explore and the Council will lead the Programme, reporting will follow the corporate project management approach.
Exec member	CLlr Kilbane
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive October19 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11111&Ver=4</p> <p>Executive January 22 - Future Libraries Investment Programme https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12799&Ver=4</p> <p>Executive July 25 - Update on Future Libraries Investment Programme</p>

Project title	York Station Gateway									
Reporting period	August 2025									
Description										
The York Railway Station Gateway scheme comprises a coordinated, multi-modal package of interventions in and around York Railway Station. The scheme complements and connects the proposals being progressed to the west and east of the station and will transform the Station as a gateway to York; significantly improving access, addressing carbon and air quality issues, and directly supporting delivery of housing and commercial uses on the York Central development site.										
Overall status previous period (July)					Overall status this period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Quality Status Explanation		City of York Council is fully committed to delivering high quality new infrastructure that fulfils the scope of the scheme masterplan and WY+TF and TCF aims. Despite being disruptive the feedback on the quality of work to date has been positive.								
Financial Benefits Status Explanation		<ul style="list-style-type: none"> A de-scoped scheme may compromise the agreed business case outputs and benefits. However, with the additional funding the original scope and therefore benefits are currently forecast to be realised. This remains "At Risk" due to the nature of infrastructure projects of this type and until the delivery strategy for the remaining Packages of work are determined. Work on going between CYC, WYCA and DfT to realign the funding streams to package budgets prior to going through funders various approval processes. 								
Non-Financial Benefits Status Explanation		A de-scoped scheme may compromise the agreed business case outputs and benefits. However with the additional funding the original scope and therefore benefits are currently forecast to be realised. This remains "At Risk" due to the nature of infrastructure projects of this type and until the delivery strategy for the remaining Packages of work are determined.								
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Engagement with project partners, primary stakeholders and utility companies is critical to financial assurance and development of an appropriate delivery programme. 								

	<ul style="list-style-type: none"> • The Package 1 - Enabling Works is complete and Package 2 (Highway works) is in delivery and despite being behind the original schedule is being controlled in accordance with the contract. Currently this package of works is due for completion in Spring 2026. • Discussions with regard to the delivery strategy, sequencing and programme for the remaining packages are progressing well with partners. • This remains "At Risk" until those programmes are confirmed.
Risks Status Explanation	Budgetary risk will be minimised through project decision making and working with funders, partners and DFT to ensure the Council is not exposed to risk. Programme risk that will be minimised by timely stakeholder and utility company engagement. Further risks posed by parking strategy. All risks could be mitigated but would impact on delivery. A full review of the project risk register will be undertaken over the coming weeks
Issue Status Explanation	<ul style="list-style-type: none"> • Delivery strategy and sequencing of works to be determined for Package 4. • Deed of Variation between LNER and CYC for Package 3 to be finalised. • Review of Lessons Learned session to be completed and fed through Project Team. • Governance structure to be reviewed.

Progress Update

Delivery Packages Overview

Package 1 (Enabling Works)

- Completed October 2024

Package 2 (Highway Works)

- The Substation works have commenced on site, with ongoing works to construct the new substation itself and works on the existing station platform to build the duct route for the new supply. There are some technical queries to resolve with NPG / NR around the key equipment elements of the Switchgear and Transformer, but discussions are in hand to resolve these and secure longer lead-in items. Completion of the substation including decommissioning of existing and commissioning of new is expected by end of January 2026.
- Work within York Railway Station (cycle park platform): Work has now started to install new cabling for the relocation of the existing substation and is on track to be completed by early 2026.

- Generally, work progressing well with the public realm aspects of the scheme.

Package 3 - Station Works (LNER Delivery)

- The P3 station works procurement and delivery strategy is currently being reviewed and confirmed based upon the Exec Board paper outcomes on 15th July 2025.
- This includes finalising the Deed of Variation in terms of payment mechanisms and scope of the work to be delivered.

Package 4 - Station Works

- Network Rail (NR) have appointed designers to work on the loop road configuration with positive conversations occurring between Highways and NR in terms of requirements and standards particularly in regard to Active Travel users.
- CYC have appointed the lead on this design in collaboration with NR, LNER and their respective consultants.
- Package 4 delivery strategy has not yet been confirmed between CYC and NR however positive conversations remain ongoing.
- Issues have arisen around the demolition of the existing band room, these will continue to be addressed by CYC and NR.

Package 5 - Multi-Storey Car Park (Network Rail Delivery)

- The station long stay car park closed on the 14th March 2025 until further notice for the MSCP enabling works to commence. Alternative parking will be available on the York Central side of the station.

Whole of Programme Overview

General

- An internal CYC Lessons Learned workshop has taken place.
- A review of project Governance is currently underway with draft proposals under consideration by senior officers.

Stakeholder Engagement and Communications

- Stakeholder meetings continued.

Land

- Deeds of Variation and legal discussions in regard to land purchases for Packages 3 and 4 remain positive and progressing well.

Planning

- The CYC project team continued to work on discharging planning conditions as delivery progresses.
- Owing to various changes in P2 design and delivery, the project team continued to work with the LPA to agree discharge of conditions.

Procurement and Finance

- On 15th July 2025 CYC Executive Committee approved an increase of overall budget of £18.5M
- CYC together with LNER continued to develop an updated funding strategy to address projected overspend. This will review delivery and scope of the project as a whole, as well as value engineering to current work packages.
- WYCA have had a change of personnel and meetings are set up between WYCA and CYC to reinvigorate the funding mechanisms and targets.
- A review of future procurement needs is currently underway in terms of ongoing and future project support functions.

Next Period

Package 2 - Highway Works

Queen Street – upcoming works

From 1 September, double shifts will be worked to complete the paving in Queen Street directly outside the properties. Traffic has already been moved further away, giving us the space we need to carry this out. This phase of work will be

completed by 5 September. We've worked closely with residents to arrange to work night and day shifts to minimise disruption. Phase 1: Work outside properties (1 week). Phase 2: Work in the road (around 8 weeks).

Work at Station Frontage

From 8 September, work will start at Tea Room Square to construct deep drainage in this location. This work will be at night-time for one week. Night shifts will start at 7.30pm until 5am the following morning. The taxi rank **and** public drop off will be re-located adjacent to the south train shed.

Impact for pedestrians

Some of this work will be carried out overnight. During night shifts, a temporary pedestrian diversion route will be created while the existing pedestrian crossing is excavated. The crossing will be re-opened each morning.

Impact for vehicles

During the night shifts, a full one way system will be in operation for access to the short stay carpark. The exit onto Station Road will be moved north/south depending on location of working to allow works to be completed. From 15 September a work zone will be set up directly outside the station and bus stops will move to the new area created next to the station.

Package 3 - Station Works (LNER Delivery)

Meeting planned with LNER to discuss the (back to back) funding agreement to enable funding to be unlocked to for LNER to progress this Package.

Package 4 - Loop Road

Meetings planned with Highways Authority to discuss design development between LNER and NR.

Reports to	Project reports into the Transport board, Project Board and Lead Members Board
Exec member	CLlr Ravilious
Director responsible	Garry Taylor - Director of City Development

Dependencies	
<p>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</p>	<p>Exec November 2018 - Report on Public Engagements https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=10474&Ver=4</p> <p>Exec November 2020 – Funding and Delivery https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12407&Ver=4</p> <p>Exec November 2021 - Project Update and LNER Funding & Development Agreement https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=12797&Ver=4</p> <p>Micklegate Ward Committee, Jan 2023 - Update on York Station Gateway scheme</p> <p>Planning Committee, Nov 2023 - York Station, Station Road, York [23/01640/LBC]</p> <p>Executive July 2025 - Major Projects (Station Gateway and York Outer Ring Road Business Case)</p>

Project title	Ousewem Project									
Reporting period	August 2025									
Description										
<p>A large strategic project across the Swale, Ure, Nidd and Ouse River catchments covering an area over 3000 km².</p> <p>The project will deliver a programme of investment in natural flood management measures (NFM) which will increase the resilience of small communities across North Yorkshire. Innovative catchment-scale modelling will show the potential of such measures to cumulatively benefit downstream communities, including the city of York. The project will engage with catchment partners and communities to build capacity to implement NFM and raise awareness of how water connects their communities. Financing models will be investigated with the aim of developing a self-sustaining forward pipeline of NFM investment opportunities that enables a long-term legacy.</p> <p>This project is funded by Defra as part of the £150 million Flood and Coastal Resilience Innovation Programme which is managed by the Environment Agency to develop and test new approaches to resilience tailored to local communities.</p>										
Overall status previous period (July)							Overall status this period (Aug)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Resources Status Explanation		Uncertainty in future project budget creates uncertainty in future resource which would be able to be allocated to the project.								
Risks Status Explanation		Uncertainty on future project budget. Project manager reviewing carefully to fully understand and mitigate this risk and is in close discussions with project funders and sponsors.								
Progress Update										
<ul style="list-style-type: none"> Continuation of onsite delivery. Continued landowner engagement and site visits to develop designs. Continued communications and engagement activities. 										

- Circulation of next round of monitoring and evaluation survey.
- Continuation of NFM funding mechanism research. Preparation for future activities including workshop and interviews. Initial planning of choice experiment.
- Strategic conversations, engagement updates with partners and project planning.

Next Period

- Next phase of project planning.
- Evaluation of next phase of project monitoring and evaluation.
- Continuation of onsite delivery, design development and engagement.
- Continuation of communication and engagement activities.
- Continuation of research and planning for research engagement activities.

Reports to	Project Governance Board: North Yorkshire Flood Risk Partnership
Exec member	CLlr Jenny Kent
Director responsible	Garry Taylor - Director of City Development
Dependencies	
Link to paper if it has been to another member meeting	<p>Exec July 2021 - Innovative Flood Resilience Programme https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12793&Ver=4</p> <p>Exec July 2022 - Catchment Flood Management Project PDF 416 KB</p>

Project title	Carbon Reduction Programme										
Reporting period	August 2025										
Description											
The Carbon Reduction Programme will deliver meaningful carbon reduction projects, contributing to the city's net zero carbon ambition by 2030, reducing council emissions and building advocacy and inspiring action throughout the next decade.											
Overall status prev period (July)							Overall status this period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Aug											
July											
Scope Status Explanation		Indications from Annual Reporting is that the city is not on track to achieve net zero ambition by 2030.									
Costs Status Explanation		<ul style="list-style-type: none"> Existing funding commitments have been agreed. Some actions in the Climate Change Action Plan are still unfunded. 									
Resources Status Explanation		Harewood Whin Project Manager left on 1st July - recruitment required.									
Progress Update											
<u>Reporting</u>											
<ul style="list-style-type: none"> The staff travel and home working survey has been launched - the results will be part of the Council's Annual Emissions Report. 											
<u>Carbon Negative Challenge Fund</u>											
<ul style="list-style-type: none"> We are awaiting the outcome of 9 Carbon Negative Challenge Fund applications across revenue and capital strands. Applications for the Energy Generation Accelerator Programme (EGAP) have opened. 											

Net Zero Fund

- The street lighting LED replacement project has concluded with installation of 1,200 new lamps within timescale and on budget.
- Techno-economic feasibility studies have been completed for renewable generation at Monks Cross, University of York and Grimston Bar Park & Ride.
- Work to upgrade the heating system at Honeysuckle House and Alex Lyon House is continuing. The deadline for delivery is end of September 2025.

Business & Commercial

- The Business Decarbonisation Support programme has launched. Funded by the Combined Authority, grant funding is available to York businesses to deliver carbon reduction measures. Applications are being assessed on a rolling basis. The next panel decision session is scheduled for 18th August 2025.

Natural Environment

- Green Streets planting in public open spaces and highway verges is complete. Failure rates have been higher than expected due to the warm and dry spring. Replacement trees will be planted in autumn/winter and an enhanced maintenance schedule will be introduced.
- The LINC project has been extended for 6 months to progress the pilot projects and explore the concept of a 'buyers club'. The Strategic Outline Business Case will also be finalised.

Other

- A regional Climate Change Adaptation report is in development and will be completed in December 2025.
- The Council has been awarded £216,000 from the Mayoral Renewable Fund to support the installation of solar panels at Yearsley swimming pool, Acomb library and Joseph Rowntree school.

Next Period

<ul style="list-style-type: none"> • Delivery of Mayoral Renewable Fund projects. • Applications to the Energy Generation Accelerator Programme. 	
Reports to	Carbon Reduction Programme Board
Exec member	Councillor Jenny Kent
Director responsible	Garry Taylor - Director of City Development
Dependencies	
Link to paper if it has been to another member meeting	<p>Decision Session - Executive Member for Environment and Climate Emergency - March 2023 Local Area Energy Plan</p> <p>Executive Nov 2022 10 Year Strategies / Annex Bi Climate Change Strategy 2022-2032 / Annex Bii Climate Change Action Plan</p> <p>Decision Session - Executive Member for Environment and Climate Emergency - Nov 2023 A Climate Ready York</p> <p>Decision Session - Executive Member for Environment and Climate Emergency - Oct 2024 York Green Streets - Progress and Next Step / Annual Carbon Emissions Report 2022/23 / York Emissions Inventory Report 2023</p> <p>Decision Session - Executive Member for Environment and Climate Emergency Update of Climate Change Action Plan, Annual Carbon Emissions Report 2023/24 and York Emissions Inventory Report 2024</p> <p>Corporate Services, Climate Change & Scrutiny Management Committee Jan 2025 - Development of a Carbon Offsetting/Insetting Strategy</p>

Project title	Mansion House									
Reporting period	August 2025									
Description										
Refurbishment of the Mansion House, York centre. This is a large scope of renovation works following an extensive condition survey in March 2023. Budget of £1.273m has been funded primarily by a CRAM bid and is now approved.										
Overall status prev period (July)							Overall status this period (Aug)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Delays in the procurement and legal works required for the tender and contract have made significant impact into the timescales for the project delivery. Although a new programme has been agreed with the appointed contractor it has no contingency within it and there is serious risk of the project overrunning past its original delivery schedule. 								
Issues Status Explanation		<ul style="list-style-type: none"> The external works are now delayed 6 weeks past the original deadline, though these we believe can be accommodated. This removes any time contingency the project had so any further delays due to adverse weather or material availability will see the project dates slip past the original dates. This will remain an issue until completion and handover. 								
Progress Update										
<ul style="list-style-type: none"> First rooms handed back to Mansion House team w/c 16 June. Wallpaper materials order is delayed. Contingency plan will see this done in October during normal closed hours. Room has been prepared and painted in advance of the wall paper arriving. This does not impact the reopening of the house to the public or the completion date. Internal decoration is ongoing room by room. Roof works ongoing, slate now sourced and arrived, works are continuing to programme. These will continue to be accessed by the rear scaffolding. 										

- Stone works are now complete.
- House reopened to the public 6 August 2025.
- Currently on programme and budget for the whole scheme.

Next Period

- Some external works will now take place (on the rear and north side of the house) from August to October. this is so the contractor can complete all south and east elevation works so that the scaffolding can come down and the house reopen to the public safely and on time. This does not affect the overall programme, works have simply been reprogrammed to accommodate this.
- Complete wallpaper as per contingency plan in October during normal closed hours. Room has been prepared and painted in advance of the wall paper arriving.
- Rear and side scaffolding down in November 2025.
- External works complete 1 November 2025.
- Internal Works complete end of November 2025.
- Handover is 05 December 2025.
- Snagging works will take place following completion and will be undertaken in January 2026 once the house is closed.
- At present the scheme remains within budget and on programme.

Reports to	Mansion House Refurbishment Project Board
Exec member	Cllr Kilbane
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	
Link to paper	

Project title	Retrofit One Stop Shop York (ROSSY)									
Reporting period	August 2025									
Description										
To create an End to End Digital Energy Retrofit One Stop Shop for customer and suppliers, including Home Energy Assessments, Education and empowerment for customers, an accredited and recommendable supplier network, financing solutions and whole-process guidance.										
Overall status prev period (July)							Overall status this period (Aug)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Tasks & Milestones Status Explanation		The project is in Phase 3 and work is continuing to add to and improve services offered. Delays to the demo homes workstream have meant that some milestones will not be delivered on time if there are further delays to this workstream.								
Risks Status Explanation		Currently there are 7 open and edited risks. All of these risks are undergoing mitigation.								
Issues Status Explanation		One Open and Escalated Issue: <ul style="list-style-type: none"> City of York Council have not yet confirmed their role in ROSSY/YorEnergy post-project. Discussions are ongoing and options are being reviewed. 								
Progress Update										
The consortium achieved the following:										
<ol style="list-style-type: none"> Monitoring and Evaluation of Phase 2 draft report issued Painters, carpet fitters and furniture being arranged for August with final filming and tours to start in September - demo home 1. Scope signed off for demo home 2 and works to begin in August on an 8 week programme of works. 										

4. Plans progressing for final 2 York Retrofit Network events.
5. Discussions for commercialisation and the running of YorEnergy post project have started.
6. Finance options are in place, ready for consumers and live on the website.
7. Updates to the CRM, Supplier Marketplace platform and Customer-facing platform, continued following customer feedback.
8. Integrated communication system with CRM.
9. Continued retrofit advice and free assessment service. Additional resource to help customers move through the process.
10. Customers are being connected with local suppliers in order to obtain quotations for their installations.
11. Multiple installations of energy retrofit measures are taking place.
12. Project close out guidance beginning to be reviewed and discussions for close out activities.

Next Period

1. Paint and decorating in demo 1 complete.
2. Demo homes tours bookings live.
3. Full ROSSY meeting to review progress and update on the claims period.
4. Works to begin in demo home 2.
5. Meetings to plan for post project and project close out underway.
6. Gold VP Finalised and Gold Standard (Final) Platform Launched.

Reports to	Project delivery will be overseen by the Strategic Leadership Board.
Exec member	CIlr Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	Gypsy and Traveller pitches and sites project
Link to paper	Executive March 2025 - Housing Retrofit update

Project title	City Centre Sustainable Corridor Bus Priority									
Reporting period	August 2025									
Description										
<p>The City Centre Approaches will reduce bus journey times by 3 minutes from York Railway Station to Tower Street roundabout by 1st July 2026, improve bus punctuality to 97% between Rougier Street and Stonebow by 31st January 2027, deliver three improved city centre bus stop interchanges by 1st July 2026, increase pedestrian footfall over Ouse Bridge between 2025 and 2027 inclusive by 5%.</p> <p>Increase cycling levels over Ouse Bridge between 2025 and 2027 inclusive by 20%.</p>										
Overall status prev period (July)						Overall status this period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Progress Update										
<ul style="list-style-type: none"> • Modelling updated to reflect WSP design alterations. • Officer meeting to discuss Public Consultation approach. • Additional CYC network capacity modelling incorporating WSP signal timings. • Consultation material preparation. • Video footage for proposed route. • Preparation for public consultation. 										
Next Period										
Take scheme to Public Consultation once all material is prepared and ready for publishing.										

Reports to	Project delivery will be overseen by the Strategic Leadership Board.
Exec member	Cllr Ravilious
Director responsible	Garry Taylor - Director of City Development
Dependencies	
Link to paper if it has been to another member meeting	<p>Economy & Place Policy & Scrutiny Committee, March 2023 - York Bus Service Improvement Plan</p> <p>Executive July 2023 - Update on Local Bus Services</p> <p>Executive Feb 2024 - Local Bus Service Updates</p> <p>March 2025 Decision Session – Exec Member for Transport - City Centre Sustainable Transport Corridor</p>

Project title	CRM Replacement										
Reporting period	August 2025										
Description											
<p>This project aims to implement a centralised Customer Relationship Manager (CRM) system to replace the previous solution.</p> <p>The CRM system is required to:</p> <ul style="list-style-type: none"> • Provide a customer audit trail of reported issues. • Improve service delivery by enabling Customer Service Representatives to efficiently answer customer calls and reduce pressure on back-office services. • Offer digital access to services for residents, in addition to Customer Services to access council services on behalf of customers. 											
Overall status prev period (July)							Overall status this period Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Aug											
July											
Costs Status Explanation		Need for additional resource or time delays to the project could result in additional spending, as well as further spending in other areas such as licensing, consultancy and further potential contract renewal. This status is currently at Amber due to not having confirmed additional resource forecasts based on the resource plan, which could mean that the project could overspend.									
Resources Status Explanation		<ul style="list-style-type: none"> • It has been identified that for future and more complex phases of the project, we will need to increase our technical resource due to bottle necks and gaps in technical skills to achieve the project objectives. • The project team are currently reviewing a resource plan to ensure that we have the skillset across the services supporting the CRM replacement to achieve our objectives, as well as maintain the Granicus system once it moves to business as usual. 									

Financial Benefits Status Explanation	Need for increased resource, impacting 'reducing consultancy fee's' benefit. Additionally, some areas of released products such as Appointments are still using manual methods for reporting which is adding to human error risk, as well as increased operational
Non-Financial Benefits Status Explanation	We are not yet at a stage of streamlined service delivery, or automated processes rather than manual workflows, there is still work to review how we are to achieve this by the CRM board. Update will be provided once the status is ready to move to green.
Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> • Tasks and milestones for this period are currently on target. • A draft roadmap has been proposed at board for Y2-Y3, amber status will remain until this period of reviewing the long term roadmap and resource plan has been confirmed.
Risk Status Explanation	This project risks are at Amber status, this is due the type of high level risk associated with the project cost, time restraints and resourcing, there are mitigating actions in place and we are continuously monitoring the risks and issues to ensure that the project is working towards the green status and preventing escalation.
Issues Status Explanation	Issues are currently at Amber status, due to resource plan not yet finalised however it is in progress. This status will return to green once the plan has been approved.

Progress Update

Since the last report, there are project risks that require immediate attention which include:

- 1) Resource: Technical skills and capacity to support the back end of Granicus processes as well as manage Oracle whilst we transition to the new solution.
- 2) Funding: Ensuring that we have enough budget to cover the additional resource required and further contract renewals should there be delays to project timeline.
- 3) Timeline: Allowing sufficient time to move all processes over to Granicus and fully decommission Oracle.

Following the final agreement of the one-year extension, planning for the long term programme of work has started to ensure project delivery continuity, the order in which we will roll out processes will continuously be under review to ensure we are minimising project risk and remaining within budget and approved timescales. The project tasks have been

drafted into a Y2-Y3 project plan, the order of delivery is still to be determined based on project dependencies that still require further approval.

The business case has been redesigned and is currently under review, alongside a draft costing report to inform members of the ICT board to release funding for additional resource requested to achieve the August 2026 deadline.

The technical teams have been making great progress with learning how system integrations work with Alloy, as well as working alongside our Dev consultants to resolve issues in a timely manner.

The project requires further resource to design, build and support the mapping layers at an application level, which is in progress.

Next Period

Awaiting approval further resource funding to be released to achieve the August 2026 deadline.

Reports to	ICT Board
Exec member	Cllr Katie Lomas
Director responsible	Debbie Mitchell – Director of Finance
Dependencies	Green Waste
Link to paper if it has been to another member meeting	

Project title	Improvements to the quality and quantity of CYC owned Gypsy and Traveller pitches and sites									
Reporting period	August 2025									
Description										
<p>This project has two main aims. The first is to improve the quality of council owned Gypsy and Traveller pitches and their sites. This will be done through an investment plan informed by resident feedback, stock condition information and site surveys.</p> <p>The second aim is to increase the quantity of accommodation available to meet the need identified in the local plan. This will be delivered through an exploration of potential sites, liaison with residents, planning teams, and a number of external consultants.</p> <p>For both aims, business cases for investment will be developed and the works will be delivered by procured contractors.</p>										
Overall status this period (July)							Overall status next period (Aug)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Progress Update										
<u>Retrofit Assessment</u>										
<p>We have commissioned and received a full Retrofit Assessment, which identified a retrofit plan to achieve an EPC certificate of level “C” for all buildings situated on the City of Council managed Gypsy and Traveller Sites.</p>										
<u>Retrofit Work</u>										
<p>The retrofit trial which was originally planned for a vacant plot has now been cancelled due to immediate need to free up the space for a family requiring accommodation. Instead, we have elected to employ a designer who is currently</p>										

producing a model for all seven different types of buildings. Once this is complete we can secure retrofit specialists, so the work can commence.

Site Resident Survey

A Site Resident Survey was conducted by the Senior Project Officer for Gypsy and Traveller Residential Sites and has so far been completed by 75% of the residencies. This will help us to plan the details of the proposed building plans and justify in accordance with resident's feedback.

Osbalwick Rd

The road to Osbalwick Travellers site has been identified as needing improvement. Housing are working alongside Highways to identify potential short and long term solutions around lighting and pedestrian and cycle safety. A Topographical Survey was carried out on the 14th March 2025 and results were received at the end of April 2025. Regular meetings are in place to discuss moving forward with the design of the future road improvements, with lighting (permanent or temporary) to be installed before the darker nights set in.

CCTV at The Clifton Gypsy and Traveller Site.

Results gained from the Residents Survey has shown a demand for CCTV coverage at the Clifton Site (James Street and Osbalwick already have CCTV installed at their entrances).

Agreement in principle has been made regarding implementing CCTV to Clifton's entrance, we are waiting on agreement, quote and a time scale to install a new column or to utilise existing column as well as quotes for the purchase of CCTV camera, installation and surveillance.

Next Period

- Regular meetings are booked with CYC Transport Department to implement feasibility assessment to make Outgang Lane safer (a list of contributors identified to assist in the Road development).
- We are waiting on agreement, quote and a time scale to install a new column or to utilise existing column as well as quotes for the purchase of CCTV camera, installation and surveillance.
- Start tender process for retrofit design work on the 61 buildings on all three sites.

Reports to	Executive
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	<p>Executive March 2024 - Delivering additional Gypsy and Traveller Accommodation and improving existing facilities</p> <p>Executive May 2024 - Gypsy and Traveller Action Plan</p> <p>Decision Session Combined Executive Member Decision Session June 2025 Gypsy and Traveller Action Plan – Annual Update</p>

Project title	Lowfield Green									
Reporting period	August 2025									
The design and build of 140 mixed tenure homes: 28 social rent, 28 shared ownership and 84 outright sale with a large village green area and pocket park. The development site also comprises of a proposed care home, community build plot, 6 self-build plots and a public services hub. These elements will be dealt with under separate PIDs.										
Overall status this period (July)					Overall status next period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Costs Status Explanation		Deed of Variation signed 11/11. Few outstanding variations that will form part of the final account.								
Tasks & Milestones Status Explanation		S278 delayed due to delay and utility diversions required.								
Risk Status Explanation		Risks are actively managed.								
Issues Status Explanation		S38 sign-off yet to be achieved.								
Progress Update										
<ul style="list-style-type: none"> • All properties handed over. • Closing of general defects is ongoing. • Quotes sourced for all utility diversions. • Work on Community Build plot has commenced. • NGN completed diversion works at Dijon Avenue. • S278 works will be on hold until Wates have completed their works and utility diversions are complete. • All highway remedials signed off by Highways Authority. 										

- All drainage remedial works complete. Awaiting final inspection form YW to put the system onto 12 month maintenance.
- Tarmac works complete 10th July 2025.
- Substation demolished.
- YW works at Plot 1 completed.
- Wates have demobilised from site.
- Work on updating S278 tender pack has commenced.

Next Period

- S278 pack fully updated in line with expanding scope.
- TROs submitted.

Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	Executive Dec 2017 Housing Delivery Programme - Delivering the Lowfield Scheme Executive September 2019 Housing Delivery Programme Update Executive October 2021 Housing Delivery Programme Update Executive February 2023 Housing Delivery Programme Update

Project title	Duncombe Barracks									
Reporting period	August 2025									
The design and build of 34 mixed tenure homes; social rent, shared ownership and outright sale with access to open communal space (in partnership with Persimmon Football site and St Luke's Church) with priority for cycle and pedestrian routes. Housing will be built to a high standard using Passivhaus principles and build techniques.										
Overall status this period (July)					Overall status next period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Scope Status Explanation		<ul style="list-style-type: none"> • Scope has been updated to include 2 No. EV charging points to meet a Planning Condition. • The project is forecast to be overbudget. This is due to settling contractor compensation events, certain omissions from the tender stage design and provisional sums in some areas being exceeded. 								
Quality Status Explanation		<ul style="list-style-type: none"> • Plots snagging and back snagging is in progress. • High number of defects being found after Practical Completion. • Clixifix now being used to record and monitor post completion defects. 								
Costs Status Explanation		<ul style="list-style-type: none"> • The budget overspent is forecast. We are levying LADs which will offset much of the forecast overspent. • Caddick have submitted detailed claims for 2 NPG delay events and a series of weather related delays. • We have engaged T&T contract services to provide an expert third party assessment of two substantial claims. The expert assessment from T&T shows that the contractor has no contractual basis for the claims and has made an assessment of zero. 								
Risks Status Explanation		<ul style="list-style-type: none"> • S278 highways works should be completed by end of August but the contractor has proposed to do weekend working as the street works permit is very constrained. • Programme risks are diminishing, and the project will likely achieve site PC September 2025. • The project is exceeding its contingency budget due to compensation events and works that were not in the tender scope due to oversight. • Further timber frame structural information is almost closed, we just require comments back from Caddick. 								
Progress Update										

- Plots 1 to 11 and commercial unit have been handed over to CYC.
- External communal areas adjacent to the commercial unit have been handed over.
- Commercial unit fit-out works commenced 28/08/25.
- Snagging and inspections underway for Block B and Plots 12/13 Block A.
- Landscaping and swale underway central green area.

Next Period

- Handover of Block B, Block A plots 12 and 13, and Block C.
- Completion of swale and central park area.
- Completion of S278 highways works outside the site.
- Actioning logged defects.

Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	Executive October 2018 Duncombe Barracks, Burton Stone Lane Executive September 2019 Housing Delivery Programme Update Executive October 2020 Phase 2 of the Housing Delivery Programme Executive October 2021 Housing Delivery Programme Update

	Executive March 2022 Housing Delivery Programme Update – Delivering Affordable Housing on Council Land
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Project title	Burnholme									
Reporting period	August 2025									
New build mixed tenure housing scheme with 78 homes and 5 self-build plots. Built to Passivhaus certified standard and Net Zero Carbon in-use. Project is locally and regionally significant.										
Overall status this period (July)					Overall status next period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Costs Status Explanation		A series of notifications of large compensation events due to required changes to S36 and S104 design, in addition to large utilities costs set out as provisional costs only in the contract mean that the project costs are higher than anticipated. However, in light of a recent valuation, an assessment of the total project cost with the revised sales values has been undertaken. In addition, significant LADs are being received since June 24 for the contractor's delay which partly mitigates the extra project cost. The project is within agreed net cost to HRA. However, due to large delays (and the cost incurred for contractor), it is anticipated that compensation will continue to be sought, so this requires constant review.								
Financial Benefits Status Explanation		Due to the new large compensation events (see cost status explanation), the financial benefit of the project may be reduced. However, in light of a recent valuation, an assessment of the total project cost with the revised sales values has been undertaken and the project is within agreed net cost to HRA.								
Tasks & Milestones Status Explanation		First handover significantly delayed due to construction issues under the responsibility of the contractor, now expected end of August 2025.								
Risks Status Explanation		The large compensation events on utilities provisional sums and changes to S36 and S104 works received have been assessed and cost agreed. The impact of these costs on the budget has been reported. In light of a recent valuation, an assessment of the total project cost with the revised sales values has been undertaken and is reflected above. The project is within agreed net cost to HRA.								
Progress Update										

- Individual plots internal snagging process started in handover Phases 1 and 2 areas.
- 2nd fixes and installation of stairs, kitchens and bathrooms progressing at remaining terraces.
- 3rd round of air tightness tests progressing.
- Landscaping works underway within Phases 1 and 2 areas.

Next Period

- Phase 1 (Terraces 11 and 8) handed over.
- Individual plots' internal snagging process progressing at other terraces.
- 2nd fixes and installation of stairs, kitchens and bathrooms progressing at terraces in Phases 3 and 4 areas.
- Landscaping works progressing within Phase 2 area.
- All information / content ready for sales team and other CYC Housing teams.

Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	Executive September 2019 Housing Delivery Programme Update Executive October 2020 Phase 2 of the Housing Delivery Programme Executive October 2021 Housing Delivery Programme Update

	Executive March 2022 Housing Delivery Programme Update – Delivering Affordable Housing on Council Land
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Project title	Ordnance Lane									
Reporting period	August 2025									
The project will deliver much needed, high quality affordable housing to the city through the construction of 101 affordable homes, 2 community space units and 2 commercial units with access to communal open space and priority routes for cyclists and pedestrians. The new build housing will be built to Passivhaus Certified standards, and the refurbished flats in the Married Quarters built to AECB Retrofit standards. The proposed tenure mix is 100% affordable.										
Overall status this period (July)					Overall status next period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Costs Status Explanation		<ul style="list-style-type: none"> • Further viability studies completed to increase percentage of affordable rent units. • Presenting costs to finance and will update once bids are returned. • Value engineering of £3m required but achievable. 								
Risks Status Explanation		Risk register has been populated and appended which seeks to identify, remove or mitigate all risk to the project.								
Issues Status Explanation		The project issues remain under review and are managed by the project team.								
Progress Update										
<ul style="list-style-type: none"> • Tender published 27th January 2025. Bid deadline extended to 17th June following extension request. • Progressing additional utility diversions on Fulford Road access point. • Discussed Clerk of Works, and Passivhaus Certifier tenders with CYC procurement. • S247 submitted, and application acknowledged. • S36 & S278 pack reviewed by Highways and considered incomplete. Comments will be made when a full pack has been received. Another meeting held to understand issues. Revised pack to be sent to Highways. • ProVal model updated to reflect current financial position and desire to deliver 50% social rent tenures. 										

- One compliant bid submitted for main works tender. Quality submission reviewed and scores sent to procurement
- Further clarifications sent by bidder. Meeting 12th August to discuss and confirm next steps and timeline.
- Executive paper being drafted for September meeting. Recommendation to enter contract with bidder.

Next Period

- Preferred bidder status formally appointed.
- Agreed next steps to enter contract.
- City Fibre diversion complete.
- Progress made on S247 application.
- Progress made on S36/S278 agreement.

Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	Executive November 2023 Delivering More Affordable Housing in York – update on the Housing Delivery Programme Executive February 2023 Housing Delivery Programme Update Executive July 2024 Update on the Housing Delivery Programme including making strategic use of land assets

Project title	Willow House										
Reporting period	August 2025										
<p>Approximately 40 homes of mixed sizes to be developed for affordable housing and a wider Walmgate regeneration plan.</p> <p>The scheme will reflect the four core strands of the Housing Delivery Programme’s vision of <i>mixed and inclusive communities, healthy placemaking, sustainable design</i> and <i>delivering wider community benefits</i> and should refer to the <i>City of York Council’s Housing Design Manual</i> document.</p>											
Overall status this period (July)							Overall status next period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Aug											
July											
Scope Status Explanation		Potential for the area to be widened slightly in the future to include an extra alleyway and garage area.									
Costs Status Explanation		Costs have been reduced significantly but this is an area that requires careful ongoing monitoring to ensure the project stays within budget.									
Tasks & Milestones Status Explanation		Proceeding as per the programme but grant is involved with milestones attached.									
Risks Status Explanation		Active risk management is ongoing.									
Progress Update											
<ul style="list-style-type: none"> • The RIBA 3 design report is due w/c 1 September. • Working on immediate resident engagement activities to mitigate impact of the development. • Working on further pre-market engagement, this time with contractors. • Enabling works designs have been instructed. 											

Next Period	
<ul style="list-style-type: none"> • Working towards finalisation of the Walmgate Improvement Plan. • Contractor pre-market engagement survey returns due end of September. • Enabling works designs underway. 	
Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	<p>Executive February 2023 Housing Delivery Programme Update</p> <p>Executive November 2023 Delivering More Affordable Housing in York – update on the Housing Delivery Programme</p> <p>Executive July 2024 Update on the Housing Delivery Programme including making strategic use of land assets</p>

Project title	Bell Farm Retrofit Project										
Reporting period	August 2025										
<p>Refurbishment and retrofit of 40 no.1 bed council flats in Bell Farm, York. Work to be undertaken by an appointed principal contractor, with the lead designer and design team working for CYC. The works are funded by the HRA with supplementary funding from the Social Housing Decarbonisation Fund (SHDF)</p> <p>The works include: demolition of existing 'pod' extensions, strip out, asbestos removal, rebuilding the extensions on a bigger footprint, new concrete ground floors, new kitchens & bathrooms, electrical rewire, new plumbing and radiators, new joinery, plastering and decoration. Energy saving retrofit works include: loft insulation, cavity wall insulation, new windows and doors, new ground floor insulation, external wall insulation to gable walls, airtightness works and installation of Air Source Heat Pumps. As part of the delivery of work CYC will be delivering a community social value project, with the full scope of works to be defined.</p>											
Overall status this period (July)							Overall status next period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Aug											
July											
Costs Status Explanation		Following on from the previous period where outlined changes have increased the scope due to discoveries on site, approvals and clarifications in design. The project has reached a position where no further major scope uplifts are expected. Costs of identified works are still being reviewed and finalised by our Cost consultant. Indicative costs have been outlined. Key items still awaiting final costs include, external works package, foul & surface water drainage, and internal damp proof works these are estimated by our cost consultant at present.									
Risks Status Explanation		Detailed risk register has been formulated to identify all key risks, assign responsibilities, and determine potential mitigation measures.									
Issues Status Explanation		Issues are being managed in accordance with identified risk mitigation measures.									
Progress Update											

- Block 01 – Plastering works 90% completed, 4 kitchens fitted, roof tiling 90% completed on rear pods. 2nd fix joinery complete. 1st fix M&E commenced in rear pods.
- Block 02 – Plastering works 80% completed, 1st fix completed, roof trusses and felting completed on rear pods.
- Block 03 – Plastering 65% completed, block work to rear pods nearly completed.
- Block 04 – Tanking complete, windows complete.
- Block 05 – Tanking and first fix joinery progressing, plastering to commence next week.

Next Period

- Momentum to continue across the blocks with plastering, internal kitchen fit outs and completion of external structures for extensions.
- S106 drainage connection to be completed for Block 4.

Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	Executive July 2022 Housing Asset Management - Planned Investment at Glen Lodge and Bell Farm

Project title	Glen Lodge Refurbishment Project									
Reporting period	August 2025									
<p>The refurbishment of the original Glen Lodge building which is an independent living scheme, to be in keeping with the newly built wing of Glen Lodge. The refurbishment of the block will involve:</p> <ul style="list-style-type: none"> • Replacement of all hot and cold domestic water pipework • Replacement of the heat distribution network; full electrical rewire • Installation of 32nr new kitchens and bathrooms • Replacement of all external windows and curtain walling • Thermal improvement measures and essential maintenance work. 										
Overall status this period (July)							Overall status next period (Aug)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Costs Status Explanation		<ul style="list-style-type: none"> • Additional funding will be required to address passive fire protection, fire door replacement and structural issues with concrete beams. • Further funding required to install additional fire detection within flat bedrooms in line with fire strategy. 								
Progress Update										
<ul style="list-style-type: none"> • Practical Completion achieved 13 August 2025. • New residents have started to occupy the building. • Staff welfare facilities and offices relocated to refurbished side of the building. 										
Next Period										
<ul style="list-style-type: none"> • Continue soft-landing for staff and residents. 										

- Continue to monitor, report and resolve defects.
- Ensure minor snags from before handover are completed as per schedule.
- Complete external residents' area.

Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	Executive July 2022 Housing Asset Management - Planned Investment at Glen Lodge and Bell Farm

Project title	Lowfield Plot A Specialist Housing									
Reporting period	August 2025									
The delivery of specialist housing on Lowfield Green to develop high quality housing provision on Lowfield Plot A for adults with learning disabilities and/or autism.										
Overall status this period (July)					Overall status next period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Costs Status Explanation	<ul style="list-style-type: none"> Costs are higher than envisaged previously mainly due to the uplift in floor area anticipated. Will work with commissioning team and Housing LIN to develop a business plan that works for future residents. 									
Resources Status Explanation	Additional resource assigned to the project, due to start in 1 month.									
Tasks & Milestones Status Explanation	It is likely that RIBA 2 can proceed next week pending detailed information being made available from ASC, OTs and commissioning team due 5 September.									
Risks Status Explanation	Procurement timescale has delayed the programme.									
Progress Update										
<ul style="list-style-type: none"> Feedback from stakeholder engagement events have been received and written up. Pre-market engagement (care providers) event was held and was successful with 27 participants, results of the detailed survey due 1 September. Stage RIBA 2 brief is in development due end of w/c 1 September. Housing LIN, Adult Social Care, Commissioning, OTs have all been consulted awaiting detailed response due 4 September. 										
Next Period										

<ul style="list-style-type: none"> • Commissioning of RIBA stage 2. • Commissioning of site investigation works. • Work with Housing Benefit and Housing Lin to refine the viability proposal. 	
Reports to	This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.
Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting	Executive September 2024 Delivery of supported affordable housing at Lowfield Plot A

Project title	Electric Vehicle Charging Infrastructure										
Reporting period	August 2025										
Description											
Replace all existing life expired EV charging equipment in order to bring the sites into a service that is reliable, safe and accessible. Install additional standard chargers at existing long stay and park and ride sites so that 5% of parking spaces can be used for EV charging.											
Overall status previous period (July)						Overall status this period (Aug)					
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Aug											
July											
Financial Benefits Status Explanation		EV network is cost neutral by design, with day to day running costs borne by the user through the charging tariff. There has historically been a lack of visibility of electricity costs from Npower, and this combined with role capacity in CYC, has meant tariffs are being estimated using incomplete cost data.									
Tasks & Milestones Status Explanation		Awaiting NPG to provide installation date at new substations at Monk Bar.									
Risks Status Explanation		Further delays for NPG to install new substation which will delay charger activation.									
Issues Status Explanation		<ul style="list-style-type: none"> NPG are yet to provide an installation date. Installation cannot be completed until site is energised. BPP continue to chase NPG for this information. BPP Pulse Business changes: Changes to BPP Pulse business model and charging app mean that CYC will not be able to set a custom tariff from 1st April. Signs have been deployed at all public charging sites and further information can be found on the i-travel website explaining why there will be a change in price for app users. Preparation is ongoing to procure a new back office, O&M and installer ASAP. 									
Progress Update											

- NPG Have concluded that there is not a simple solution to the issues with the Monk Bar substation design. A full rework will be needed which will likely include further changes to leases and wayleaves. BP Pulse will have wound down all installation services before this can be completed, so will instead restore the car park to its original state with no cost to CYC and refund all scheme funds.
- The Monk Bar and Bishopthorpe Rd projects will be restarted once a new EV installer has been appointed.

Next Period

- Continue preparation of tender documentation.

Reports to	The project will report into the Transport Board who will provide oversight and guidance. Transport Board is chaired by the Assistant Director for Economy and Place who will take ultimate accountability for delivery of the project.
Exec member	Cllr Ravilious
Director responsible	Garry Taylor - Director of City Development
Dependencies	Hyperhubs, LEVI
Link to papers	Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11117&Ver=4 Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=

Project title	Hyperhubs - Union Terrace									
Reporting period	August 2025									
Description										
<p>Installation of 'Ultra Rapid Charging Hub' for electric vehicles to comprise of 8 no. charging units with solar photovoltaic canopy and 4no. 7kw charging pillars to existing parking bays. Erection of battery storage unit and substation with temporary construction compound.</p> <p>These provide an alternative for residents without off-street parking, by providing access to Ultra Rapid facilities which can be used as an alternative or as a supplement to public fast charging facilities.</p> <p>Hyper Hubs will provide residents, visitors and through traffic with a convenient charging solution, which will in turn help to persuade more people to switch to an Electric Vehicle. Replacing petrol and diesel vehicle with EV will be beneficial for air quality.</p>										
Overall status previous period (July)							Overall status this period (Aug)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Risks Status Explanation		<p>Main project risks are;</p> <ul style="list-style-type: none"> • Insufficient budget due to price increases since previous quote in 2021. • Delays delivering upgraded power supply. 								
Progress Update										
<ul style="list-style-type: none"> • Design and Build contract substantially complete - Final draft in circulation 										

<ul style="list-style-type: none"> Engaged with Distribution Network Operator (DNO) regarding substation - Connection application, LOA site plan prepared in advance of contract award 	
Next Period <ul style="list-style-type: none"> Contract award DNO application submitted Charger review and selection of hardware 	
Reports to	The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways.
Exec member	Cllr Ravilious
Director responsible	Garry Taylor - Director of City Development
Dependencies	EV Charger Asset Renewal (EVCAR)
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?CId=733&MId=11117&Ver=4</p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=0</p> <p>Executive July 2023 LEVI Pilot Funding for Askham Bar HyperHub</p>

Project title	Hyperhubs – Askham Bar										
Reporting period	August 2025										
Description											
This project aims to deliver a 4th HyperHub in the city centre at Askham Bar Park and Ride. The site would consist of 4 ultra-rapid 150-175kW chargers and 4 Rapid 50kW chargers, installed around a central island and covered by a canopy. 56 dual socket 7kw fast chargers would be installed in the car park adjacent to the Hub.											
Overall status previous period (July)							Overall status this period (Aug)				
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Aug											
July											
Tasks & Milestones Status Explanation		Project can only continue once overage negotiations have been concluded. Progress has been made in June and July and the aim is to have agreed heads of terms and draft deed in circulation by end of August.									
Issues Status Explanation		Permission from previous landowners must be obtained before project can continue.									
Progress Update											
<ul style="list-style-type: none"> • Draft Design Contract substantially complete and final draft in circulation. • Design and Build substantially complete. • Overage - no response from previous land owners, but Legal are chasing. 											
Next Period											
<ul style="list-style-type: none"> • CYC Legal will continue with attempts to resolve overage. • NEC design contract award. • Order surveys and commence feasibility tasks. 											

Reports to	The project reports to the Transport Board. This is an internal board that is chaired by the Head of Transport and Highways.
Exec member	CLlr Ravilious
Director responsible	Garry Taylor - Director of City Development
Dependencies	EV Charger Asset Renewal (EVCAR)
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive March 2020 - Electric Vehicle Charging Strategy https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=11117&Ver=4</p> <p>Decision session Sept 2020: Approval to award the contract for the delivery of Hyper Hubs Project https://democracy.york.gov.uk/mgIssueHistoryHome.aspx?IId=60718&Opt=0</p> <p>Executive July 2023 LEVI Pilot Funding for Askham Bar HyperHub</p>

Project title	City Leap Accelerator pilot project									
Reporting period	August 2025									
Description										
<p>This City Leap Accelerator pilot project is focused on designing a partnership model to accelerate the development and delivery of net zero projects. The pilot will investigate the opportunities to replicate Bristol City Leap’s approach utilising experts from the partnership including representatives from Bristol City Council, Ameresco and Vattenfall Heat, alongside exploring other Strategic Energy Partnership delivery models.</p> <p>In the long term, the implementation of the strategic energy partnership will reduce carbon emissions and make a significant contribution to York and North Yorkshire achieving net zero by 2034.</p>										
Overall status previous period (July)							Overall status this period (Aug)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Scope Status Explanation		<ul style="list-style-type: none"> – Currently, the scope for this phase of the project is to complete a OBC and FBC for a Strategic Energy Partnership model for the YNYCA. To complete this work by March 26 there was an expectation to have a consultancy partner onboard to support with delivery. The project team have engaged with the NWF as a critical friend to try to bridge the gap and accelerate efforts towards reducing the partnership options. – Consultancy specification now complete and consultant engagement to start this week via the LNZA DPS with the hope of onboarding quickly to heavily support the last 9 months of project delivery. A proposal is being developed to request a formal time extension (not financial) to DESNZ to enable a good outcome for the project (pending proposal to be submitted prior to decision). 								
Resources Status Explanation		Procurement for a consultancy to support with the business case development has been delayed. Consultant specification nearing completion and prepared to be fast-tracked through LNZA DPS to reduce impact to delayed publishing.								

Non-Financial Benefits Status Explanation	<p>Some procurement activities are forecast to take longer than planned. This could mean some of the work packages are taking longer than the project timeframe allows. The final 9 months of the project are planned to be heavily supported with consultancy to mitigate and ensure the outcomes from the project are realised (Strategic partner model business case).</p>
Tasks & Milestones Status Explanation	<ul style="list-style-type: none"> – A number of milestone targets are looking at risk for key work packages based on unexpected procurement delay. Some changes to the scoping of procurement has simplified the engagement which has improved forecast but still running behind the planned dates. Multiple work packages working in parallel across the project team and future consultancy to meet deadline. – Internal engagement across finance and legal teams has been delayed due to the options analysis taking longer than expected. Individual authority scrutiny processes are also forecast to take longer than planned. Route for governance decisions has been confirmed and in motion.
Risks Status Explanation	<p>Procurement delays in a number of areas have a potential to delay the initiation of some work packages that require external support to deliver. Work to mitigate has taken longer than expected to get through appropriate governance channels. Due to go live with procurement imminently and onboard in September. If achieved, alongside project extension, this would return to green.</p>
<p>Progress Update</p> <p><u>SEP Options Appraisal</u></p> <p>The Project has completed a phase of analysing the high level Strategic Energy Partner (SEP) model options for the YNYCA, including input from stakeholders across the Local Authorities. These options analysis included investigating the potential benefits and challenges across the governance, funding opportunities and delivery capabilities of the different options identified. Work is ongoing to obtain stakeholder agreement on which suitable options across the authorities to progress to the next stage.</p> <p><u>Asset Identification and Project Pipeline</u></p> <p>All council owned in scope assets have been identified and CYC have provided sufficient data to support related modelling tasks - some NYC are still outstanding. An initial draft of projects in the pipeline have been documented but with more work required to refine and formalise with the purpose of including in a potential prospectus.</p>	

Techno-Economic Modelling

The first TEM draft of the asset base has been completed, with the purposes of estimating the size and benefit of the opportunity across the identified assets, Further work is underway to include additional technologies and visual representations of the outputs.

Financing Exploration

Work is continuing to further explore private financing and investment models identified in the options appraisal with investor engagement planning works being undertaken. Taking learning from authorities that have completed similar engagement, the project team are hoping to fast-track engagement focussing on a small number of partnership model options and financing structures, with a clear prospectus of types of project.

Next Period

SEP Options Appraisal

Work will be running in parallel across the authorities to agree on the appropriate model options for the region with cross authority consultation at senior levels.

Asset Identification and Project Pipeline

The project pipeline will be further developed across the authorities with the purpose of including in a potential prospectus for market engagement.

Techno-Economic Modelling

Additions to the TEM work to provide a comprehensive scope of investment opportunities including a wider range of technologies and visual representations of the outputs in various ways to support stakeholder presentation and early market testing.

Financing Exploration

<p>Different model options are being assessed for their feasibility and impact to the authorities. This is with the perspectives of governance, delivery and cost.</p>	
<p>Reports to</p>	<p>The YNYCA City Leap Accelerator project is being project managed via a core team within the CA as the YNYCA are the primary funding recipient and responsible for the overall delivery of the accelerator project. The YNYCA have recruited a dedicated team of Project Management, Project Officer, Project Analyst and Data Officer support to be the primary team working on the project from inception. North Yorkshire Council (NYC) and City of York Council (CYC) have onboarded dedicated project management and project officer resource to support the CA with LA level project engagement and information gathering.</p>
<p>Exec member</p>	<p>Councillor Jenny Kent</p>
<p>Director responsible</p>	<p>Garry Taylor - Director of City Development</p>
<p>Dependencies</p>	
<p>Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)</p>	

Project title	P&R Interchanges										
Reporting period	August 2025										
Description											
Work with Park & Ride operators to deliver an enhanced commercially viable service with the aim of increasing the use of Park & Ride buses and develop Park and Ride sites as access hubs for local communities and villages and for inter-urban buses and coaches. Use all tools available including infrastructure design, network management, route planning and car parking charges to drive up patronage and maximise the reliability and efficiency of the Park and Ride services.											
Overall status previous period (July)								Overall status this period (Aug)			
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues	
Aug											
July											
Progress Update											
<ul style="list-style-type: none"> • A number of Mechanical and Electrical Request for Information's (RFI's) have been raised which the BSIP team are working through to further develop the detailed design process. • Meetings with the CYC's DLO (Direct Labour Organisation) continued to agree the programme for the physical installation of the works. • Designs of Rawcliffe P&R and been concluded. • Designs have now been discussed with First Bus. • The project has now progressed into RIBA 3 Detailed Design. • Cost Management are in the process of reviewing the project budget following additional funding provision. • Works remain on latest programme. 											
Next Period											

- Feedback to be provided from CYC planning consultants on the applications for Grimston and Rawcliffe Bar.
- Receive the latest revision of the site layouts following the internal CYC discovery session.
- P&R team to prepare any required information to progress the project through executive.
- Receipt of reports for the ground investigation.

Reports to	
Exec member	Cllr Michael Pavlovic
Director responsible	Garry Taylor - Director of City Development
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	

Project title		Local Plan – Supplementary Planning Documents								
Reporting period		August 2025								
Description										
To deliver 6 Supplementary Planning Documents to support the implementation and delivery of the adopted Local Plan. These will provide further guidance as to how policies in the plan should be delivered to aid clarity and consistency of approach.										
Overall status this period (July)				Overall status this period (Aug)						
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
July										
Resources Status Explanation		<ul style="list-style-type: none"> – Currently have vacancy within the team which is impacting speed at which progression on SPDs alongside other workloads can be made. – Production is also alongside other key workstreams, which must be prioritised against statutory timescales. 								
Progress Update										
<ul style="list-style-type: none"> • Executive decision in September 2024 to prioritise SPDs for production. • Officers have refined each SPD scope and timescale. • Partnership working underway for the Healthy Places and Housing SPD. • Officers reviewing draft Climate Change SPD previously halted pending adoption for the Local Plan. 										
Next Period										
<ul style="list-style-type: none"> • Ongoing technical officer work to draft SPDs. • Start focussed engagement for Gypsy and Travellers. 										

Reports to	Executive
Exec member	CLlr Michael Pavlovic
Director responsible	Garry Taylor - Director of City Development
Dependencies	Deliverability of York Central
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Executive September 2018 Supplementary Planning Documents to support the emerging York Local Plan https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10472&Ver=4</p> <p>Executive March 2019 – Update https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=10479&Ver=4</p> <p>Executive December 2021 - City of York Planning Policy Housing Delivery Action Plan (HDAP) https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&Mid=12798&Ver=4</p> <p>Executive January 2023 – Update https://democracy.york.gov.uk/documents/s165049/Report%20-%20Local%20Plan%20Modifications.pdf</p> <p>Executive September 2024 - Prioritising Supplementary Planning Documents https://democracy.york.gov.uk/documents/s178206/Prioritising%20Supplementary%20Planning%20Documents.pdf</p> <p>Extraordinary Council Meeting 27 Feb 2025 - Adoption of the City of York Local Plan</p>

Project title	Housing Plan including RP affordable Homes									
Reporting period	August 2025									
Description										
Executive approval to dispose of multiple sites to RP's for 100% affordable housing delivery – includes Morrell House, Lowfield Plot B, former Clifton Without Junior School site, 68 Centre and Woolnough House.										
Overall status this period (Aug)										
	Scope	Quality	Costs	Resources	Financial Benefits	Non-Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
Aug										
Progress Update										
<ul style="list-style-type: none"> To purpose of this project is to capitalise on unused housing land to deliver more affordable housing in York. 68 Centre, Woolnough House and Morrell House briefs and draft legal pack sent to registered providers on the 15th July 2025. Submissions requested to be returned by the 7th September 2025. Heads of terms under negotiation for Clifton without junior school, price accepted £400K from Karbon Homes. Plot B Lowfield - developing premarket engagement details that are to be issued to registered providers. 										
Next Period										
<ul style="list-style-type: none"> 68 Centre, Woolnough House and Morrell house submissions returned from registered providers to be assessed. Clifton Without Junior School working to agree heads of terms, licence to undertake work and updated site layout. Lowfield Plot B carry out pre market engagement. 										
Reports to		This project team feeds into the Housing Delivery and Asset Management Board, which consists of senior officers and managers. Decisions will be taken by the Council Management Team followed by Executive.								

Exec member	Cllr Michael Pavlovic
Director responsible	Pauline Stuchfield - Director of Housing and Communities
Dependencies	None
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	

Project title	Haxby Station									
Reporting period	August 2025									
Description										
Delivery of a new railway station in Haxby before the end of 2025/26.										
Overall status this period (August)										
	Scope	Quality	Costs	Resources	Financial Benefits	Non Financial Benefits	Tasks & Milestones	Climate Change	Risks	Issues
August										
Scope Status Explanation		Scope remains unchanged (at this time). <i>Minimum Viable Product</i> identified during design stage, but DfT may pressurise project into cost savings by reducing scope (tbc).								
Costs Status Explanation		<ul style="list-style-type: none"> Chancellor announcement (July '24) that the funding stream expected to fund the station had been cancelled. New Government announcement (July '25) that the project would, once again, be funded to delivery. Cost estimate circa £23m/£24m (full project). Costs benchmarked against comparable projects and deemed realistic. However now subject to inflation. CYC contribution of £4.3m match-funding identified. To date £1.5m in grants awarded by DfT for development and now spent. 								
Resources Status Explanation		<ul style="list-style-type: none"> Network Rail are reassembling their project team to progress ES5 Design stage, following it being on hold for over a year, but this is likely now not going to get underway in earnest until April 2027. Highways Engineering Design team pencilled in to design and construct CYC Highways elements of project (~£1m of works). 								
Tasks & Milestones Status Explanation		<ul style="list-style-type: none"> Funding uncertainty had led to NwR pausing activity (ES5 stage). Programme has undoubtedly slipped. Planning application submission was delayed; a number of statutory consultees had objections to the scheme as it stood, leading to further delays whilst these concerns were considered / addressed. Determination (Planning Committee) delayed and likely to go to Committee end of 2025 / early 2026. 								
Risks Status Explanation		<ul style="list-style-type: none"> Largest risk to project is funding - now once again confirmed, but subject to the whims of the government of the day. Other major risk is granting of planning consent (delay in achieving this). 								

Issues Status Explanation	<ul style="list-style-type: none"> Majority is time and funding related. PLEASE NOTE: That the Project is a partnership of CYC & NwR (& DfT). Thus, approvals for, and construction of, the new station is now mainly NwR's responsibility.
Progress Update <ul style="list-style-type: none"> DfT Restoring Your Railway programme was cancelled (July 2024) putting the government funding for this project into much uncertainty. Government announcement (8th July 2025) that the project would be funded to delivery (following the Transport Secretary's review of the DfT capital spend portfolio). Project team has been re-assembled to enable progress on this scheme with minimal delay. Further ecological surveys (which can only be undertaken during the Spring season) now complete as part of the planning application. Determination not expected until late 2025 / early 2026. Cost estimate total £23m/£24m for new station and associated works (i.e. Highways). However, delays may have applied inflationary pressures on this figure going forward. Our project partners Network Rail were leading on the implementation of this project (main Station elements). CYC responsible for delivery of Highways elements of the project. Overall programme delayed due to above. Station completion projected for late 2027. Brought into service (during timetable changes) now slipped to (best estimate) May 2028. 	
Next Period <ul style="list-style-type: none"> Continue to close out Planning actions / queries. Clarify funding requirement / commitments. Secure Deed of Easement with third party landowner for path / access across their land, to western platform. Progress proposals for associated highways works. 	
Reports to	NSF Board (DfT; Network Rail etc.), Executive (CYC)

Exec member	Cllr Ravilious
Director responsible	Garry Taylor - Director of City Development
Dependencies	
Link to paper if it has been to another member meeting (e.g. executive, council, a scrutiny committee)	<p>Exec September 2021 - Haxby Station – Update and Land Acquisition https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&MId=12795&Ver=4</p> <p>Executive December 2021 - Haxby Station – Site Selection https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&MId=12798&Ver=4</p> <p>Executive October 2022 - Haxby Station Update & Next Steps https://democracy.york.gov.uk/ieListDocuments.aspx?Cid=733&MId=13291&Ver=4</p>